

ANNUAL
REPORT
2021



FIDELITY  **BANK**

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Notice of Virtual Annual General Meeting

NOTICE IS HEREBY GIVEN THAT the Annual General Meeting of Fidelity Bank Ghana Limited, whose registered place of business is No. 10 Ambassadorial Enclave, Ridge Tower, West Ridge, Accra, Ghana, will be held **virtually on Friday 24th June, 2022 at 11:00 am (GMT) via Microsoft® Teams** to transact the following business:

By Ordinary Resolution:

1. To receive and adopt the Reports of the Directors, Auditors and the Financial Statements for the year ended 31st December 2021;
2. To declare a final dividend for the year ended 31st December 2021;
3. To ratify the appointment of Non-Executive Directors, James Reynolds Baiden and Theophilus Abayomi Akinade;
4. To re-elect Director, Adwoa Nyantakyiwa Annan retiring by rotation;
5. To authorize the Directors to fix the remuneration of the Auditors.

By Special Resolution:

6. To amend the Constitution of the Company to reflect new statutory and regulatory requirements pursuant to the Companies Act, 2019 (Act 992), Corporate Governance Directive, 2018 and the Fit and Proper Persons Directive, 2019.

Dated, this 20th day of May, 2022

BY ORDER OF THE BOARD

MAATAA OPARE
(COMPANY SECRETARY)

Members and/or their proxies may attend and participate in the Annual General Meeting of Fidelity Bank Ghana Limited virtually. A member of the Company entitled to attend and vote is entitled to appoint a Proxy to attend the virtual meeting and vote instead of him/her. A Proxy need not be a member. A form of Proxy is attached and for it to be valid for the purpose of the meeting it must be completed and emailed to **companysecretary@myfidelitybank.net** or deposited at the offices of the Company Secretary, Fidelity Bank Ghana Limited, 2nd Floor, Ridge Tower, Accra not less than 48 hours before the appointed time of the meeting.





Agenda

Annual General Meeting of Fidelity Bank Ghana Limited

Friday 24th June, 2022 at 11:00 am (GMT)
via Microsoft® Teams

1. Opening Prayer
2. Chairman and Managing Director's Speech
3. Q&A
4. Adoption of Minutes of AGM of 11th June, 2021.
5. Notice of Meeting
6. To receive and adopt the Reports of the Directors, Auditors and the Financial Statements for the year ended 31st December 2021;
7. To declare a final dividend for the year ended 31st December 2021;
8. To appoint Non-Executive Directors, James Reynolds Baiden and Theophilus Abayomi Akinade;
9. To re-elect Director retiring by rotation, Adwoa Nyantakyiwa Annan;
10. To authorise the Directors to fix the remuneration of the Auditors.
11. By special resolution to authorise the amendment of the Constitution of the Company to reflect new statutory and regulatory requirements pursuant to the Companies Act, 2019 (Act 992), Corporate Governance Directive, 2018 and the Fit and Proper Persons Directive, 2019.
13. Closing Prayer



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Financial Highlights

For the year ended 31 December 2021

[All amounts are expressed in thousands of Ghana cedis]

	GROUP		BANK	
	December 2021	December 2020	December 2021	December 2020
As at				
Total assets	13,359,794	9,278,252	13,349,840	9,250,849
Loans and advances to customers	2,278,591	2,444,268	2,278,591	2,392,426
Deposits	8,226,047	6,517,015	8,264,429	6,511,922
Shareholders' equity	1,287,785	1,035,100	1,241,940	1,000,424
For the year ended				
Operating income	1,130,065	993,193	1,107,625	974,890
Profit before tax	516,975	389,812	504,544	381,580
Profit after tax	351,383	259,116	341,520	252,097
Dividend per share		3.24		3.24
Earnings per share	13.92	10.26	13.53	9.98
Return on average equity (%)	30.25	26.73	30.46	26.85
Return on average assets (%)	3.10	2.62	3.10	2.62
Number of staff	1,139	1,151	1,126	1,142
Number of branches	73	77	73	77
Number of ATMs	121	124	121	124

Corporate Profile

Fidelity commenced business in October 1998 as a discount house. Fidelity Discount House attracted a rich client base and was noted for its innovative and attractive investment product offerings, making us the discount house of choice. With the quality of services offered, our customers requested for a deeper and richer business relationship, making it logical to move into the banking sector. On the 28th of June 2006, we obtained a universal banking license.

Investment banking has always been a key pillar in the overall strategy of the Bank, thus, Fidelity Securities Limited (FSL), a fully owned subsidiary of the Bank, was incorporated as the investment banking arm of the Bank. Formerly known as Fidelity Asset Management, FSL's business includes providing advisory services, issuing securities, raising capital and undertaking portfolio investment management for clients.

In 2012, the Bank established Fidelity Asia Bank Limited (FABL) in

Labuan, Malaysia as a wholly owned Asian subsidiary in Malaysia. FABL provides offshore banking services. The continued growth of the Bank culminated in Fidelity's acquisition of ProCredit Savings and Loans Company Limited (PCSL) from ProCredit Holding Germany (PCH) and the DOEN Foundation of the Netherlands in 2014.

Currently, a Tier 1 Bank, Fidelity continues to perform its primary role of financial intermediation through our Wholesale Banking and Retail Banking divisions to meet the banking needs of our diverse customer base.

Our successful journey to the top tier of the banking sector has been largely driven by good governance, superior products, well trained staff and key investments in technology. As the largest privately-owned Ghanaian bank, our focus is on continuing to innovate and provide value-added products and services to our growing customer base.

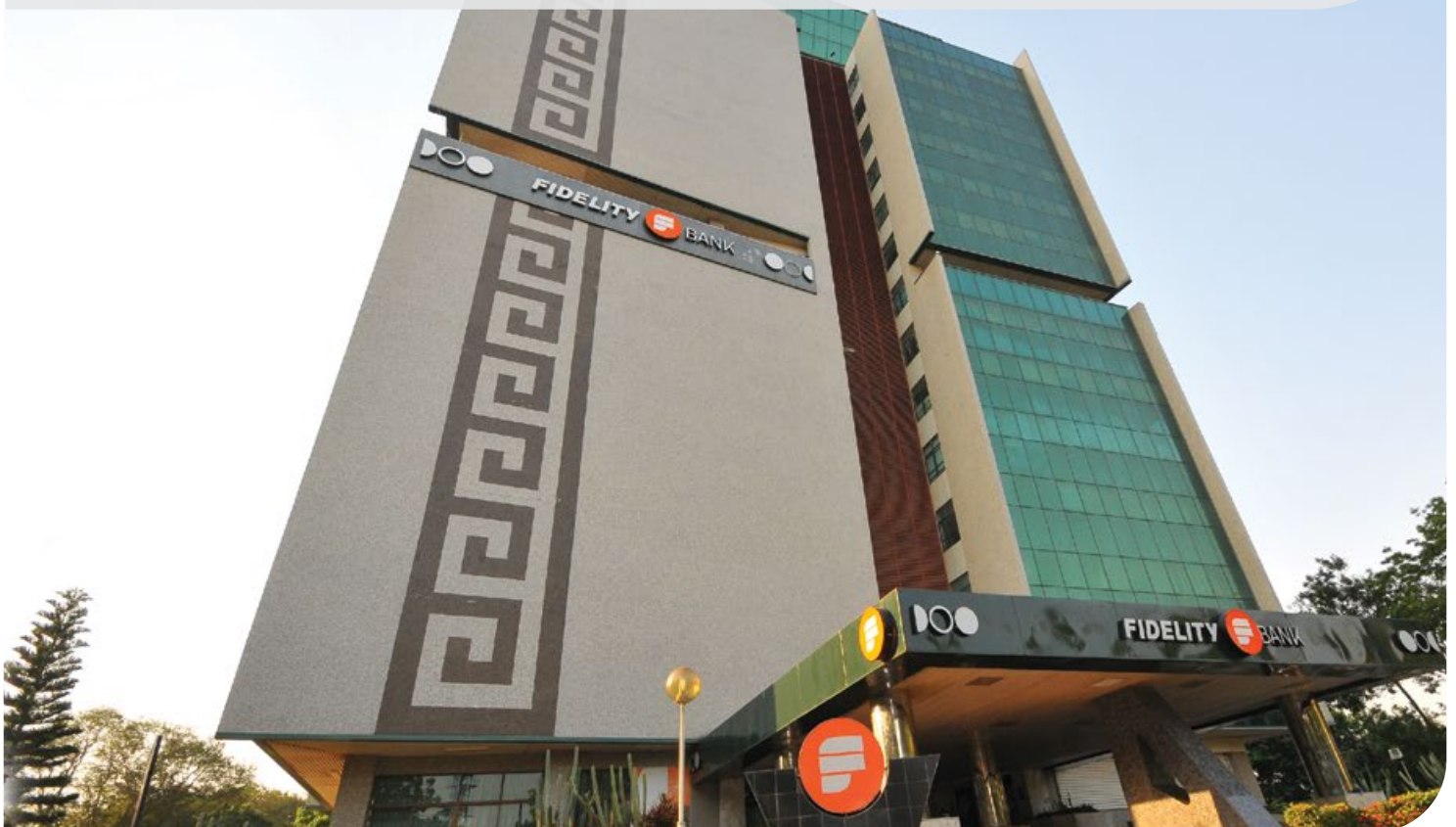
Subsidiaries



Fidelity Asia Bank Limited (FABL) was established in July 2012 as a wholly owned Asian subsidiary in Malaysia. FABL provides offshore banking services.



Fidelity Securities Limited (FSL), a fully owned subsidiary of Fidelity Bank Ghana Limited, is the investment banking arm of the Bank. Formerly known as Fidelity Asset Management, FSL's business includes providing advisory services, issuing securities, raising capital and undertaking portfolio investment management for clients.



Mission

To become an established top three (3) bank in Ghana by 2024 based on the following key performance indicators: Quality of Deposits; Operating Income; Quality of Loan Book; Return on Equity and Cost to Income Ratio. Anchored on three key pillars:

- our people
- our service and processes, and
- return to stakeholders.

This will be premised on exceptional corporate governance standards and risk management practices, knowledge of the local market, professionalism, proactivity, innovation and above all, a customer-centric culture.

Vision

Fidelity Bank's vision is to become a world-class financial institution that provides superior returns for all stakeholders as follows:

Our Customers:

The best place to bank

Our Shareholders:

The best place to invest

Our Employees:

The best place to work

Our Regulators:

The best place to benchmark

Corporate Information



Board of Directors

Edward Effah
Chairman

Julian Kingsley Opuni
Managing Director

Sulemana Abubakar
Independent Non-Executive Director

Lisa Mensah
Independent Non-Executive Director

Harold Richardson
Independent Non-Executive Director

Emmanuel Barima Manu
Non-Executive Director

Adwoa Nyantakyiwa Annan
Non-Executive Director

Skander Khalil Oueslati
Non-Executive Director

Company Secretary

Ms. Maataa Opore

Registered Office

Fidelity Bank Ghana Limited
Ridge Tower
10 Ambassadorial Enclave
West Ridge, Accra
Ghana

Solicitors

Bari & Co.
Suite No. 1, 1st Floor No. 27
Castle Road
Adabraka, Accra

Independent Auditor

Ernst and Young
Chartered Accountants
60 Rangoon Lane
Cantonment City
P. O. Box 16009
Airport, Accra

Bankers

Citibank N. A.
Oddo BHF Bank
Ghana International Bank
Bank of China

JP Morgan Chase Bank
Banque De Commerce Et Placements
ABSA
SMBC Bank International Plc
The Mauritius Commercial Bank Ltd

International Finance Corporation
KBC Bank, Belgium
Bank of Beirut (UK) Ltd
Standard Bank (SA)



Celebrating 15 years of pace-setting innovation

In 2013, we initiated our agency banking model, thus becoming the pioneers of agency banking in Ghana. Years down the line, we continue to bring banking to the doorstep of every Ghanaian through our growing network of over 5000 Fidelity agents.

We believe in Excellence. We believe in Ghana.
We believe in You!

Continue believing with us!



15 years of Ghanaian Excellence

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 0800 00 3355      @FIDELITYBANKGH

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Board of Directors



Edward Effah

Founder and Chairman

Edward established the Fidelity group of financial services companies in October 1998 after a successful career as a senior finance executive. The Fidelity group of financial services companies is comprised of Fidelity Bank Ghana Limited (Fidelity Bank), Fidelity Asia Bank Limited (Malaysia) and Fidelity Securities Limited (FSL). Fidelity Bank was set up in October 2006 and has grown to become the largest privately-owned Ghanaian bank with total assets in excess of 13 billion Cedis (US\$ 2.2 billion), over 2 million customers and 73 branches spread out across every region of the country as at 31st December 2021.

Edward served as the Chief Executive Officer of Fidelity Bank from its inception in 2006 to 2016 and he

is currently the Board Chairman of Fidelity Bank. Under Edward's leadership, Fidelity has established itself as a leader in its markets in Ghana in terms of reputation, profitability and assets under management. Fidelity Bank has won more than 100 awards in recognition of its customer service, technology solutions, social and economic impact, corporate social responsibility and banking excellence.

Edward has extensive experience in business strategy formulation, calculated risk taking, strategy execution, team building, mentoring, business innovation, finance, technology strategy, capital raising, investor relations, corporate governance and effective communication with key stakeholders. Edward brought to Fidelity over fifteen years of experience in senior executive positions in finance and treasury management. Previous positions held prior to establishing Fidelity include: Country Director of Global Emerging Markets (GEM) Ghana Limited (1995-1998), Chief Finance Officer of Inter-Afrique Group (1995 – 1997), Risk Manager (1990 – 1995) of Rudolf Wolff, the City of London based derivatives and foreign exchange trader and an auditor and management consultant with Coopers and Lybrand, London (1987 – 1990).

In November 2011, Edward was a finalist in the Ernst & Young's premier

Entrepreneur of the Year West Africa Awards. In November 2014, Edward won the Chartered Institute of Marketing Ghana (CIMG) Marketing Man of the Year Award. In May 2019, Edward won the awards of CEO of the Decade, CEO of the Year and was also inducted into the Hall of Fame by the CEO Network for his immense contribution towards the banking industry in Ghana. In October 2020, Edward again won the ultimate award of CEO of the Decade at the Ghana Business Awards for his outstanding leadership over the decade.

Edward is currently the Board Chairman of Unilever Ghana Limited and he is also a board member of Fidelity Securities Limited, Fidelity Asia Bank Limited and Africa Capital LLC.

Previous directorships held by Edward include: Chairman, College of Health Sciences, University of Ghana (2009 – 2011); Council Member, University of Ghana (2009 – 2011); Chairman, Fidelity Capital Partners Limited; Council Member, Ghana Stock Exchange (2006 – 2007), Director, Ghana Agro Food Complex (2005 – 2006); Director, Golden Beach Hotels Limited (2001 – 2004); and Executive Council Member, Africa Venture Capital Association (2000 – 2005).

Edward is a Chartered Accountant by profession and he is a member of the Institute of Chartered Accountants in England and Wales.



Julian Kingsley Opuni

Managing Director

Julian Opuni is the Managing Director of Fidelity Bank and serves as an executive member of the Board. He joined the bank as the Head of

Commercial Banking at the inception of the unit. After incubating and building the new business line, he led the growth and consolidation of the wider Commercial & SME Banking segments and ultimately the entire Retail Banking Directorate.

Julian has over 25 years of experience in the financial services sector both locally and internationally. He has extensive experience in business development, credit analysis, and sales management and has also participated in various youth entrepreneurship & business mentoring projects.

Prior to joining Fidelity Bank, Julian had a successful career with Lloyds Bank in the United Kingdom where he worked for over 18 years. He joined Lloyds as a member of their Expedited Management Training Program, holding various roles in Operations and Retail Banking which included Branch Management. Additionally, he held several senior

positions in both Business & Corporate Banking, finally leaving as a Senior Manager with responsibility for various business centres in the west of London. His great leadership skills and business acumen have earned him recognition both locally and internationally. He was the recipient of the Ghana Business Awards' Outstanding Leadership Award in 2020. He was also adjudged the Best Banking CEO of the Year in Ghana by International Business Magazine while Global Banking and Finance Magazine adjudged him as the Best Banking CEO in Ghana.

He is an Associate of the Institute of Financial Services (Aifs) and holds a B.Sc. in Banking & Financial Services from the University of Manchester Institute of Science & Technology. Julian is also an accredited specialist in Manufacturing, Legal and Property Lending and he was recently conferred a fellowship by the Chartered Institute of Bankers, Ghana.



Sulemana Abubakar

Independent Non-Executive Director

Sulemana Abubakar (Abu) is the General Electric (GE) Chief Information Officer (CIO) for GE International Markets and the Chief Executive Officer for GE Ghana.

He is a growth-focused and execution-oriented ICT leader with over 29 years of executive and hands-on experience in digitizing multibillion-dollar Fortune 100 organization. He has a solid track record in delivering ICT solutions in both matured and emerging markets. He has a proven ability in establishing and directing global program teams, and planning and deploying business systems in various industries and countries. Abu has also established Project Management Centers of

Excellence, managed rescued efforts of multimillion-dollar programs and delivered business solutions across the US, Canada, Western Europe, Brazil, Russia, China, Africa and the Middle East. Sulemana Abubakar holds a BSc in Civil Engineering from the Kwame Nkrumah University of Science & Technology, an MBA from Imperial College London, and has several technology certificates from various institutions including MIT and Harvard.

Board of Directors



Lisa Mensah

Independent Non-Executive Director

Lisa Afua Serwah Mensah is a US citizen who is the President and CEO of Opportunity Finance Network (OFN) a network of community development financial institutions that manage over US\$ 27 billion of investments in housing, business, and facilities in low-income areas throughout America. She is a development finance expert with experience using public and private sector financial tools to improve economic security. She previously served under President Obama as Secretary of Agriculture for Rural Development and founded the Initiative on Financial Security at The Aspen Institute. She was educated

at Harvard and Johns Hopkins and has worked extensively on small and micro business development, housing, and financial and savings policy. Ms. Mensah began her career in commercial banking at Citibank before joining the Ford Foundation where she was responsible for the country's largest philanthropic grant and loan portfolio of investments in rural America. She serves on the board of the Heritage and Cultural Society of Africa, U.S.A.



Harold Richardson

Independent Non-Executive Director

Harold Richardson is a Ghanaian with over 30 years' experience as a Chartered Accountant and currently serves as the Principal at Harry Richardson Consult, an Accounting firm he owns.

Harold is a member of professional bodies including the Institute of Chartered Accountants Ghana (ICAG), the Chartered Institute of Taxation Ghana (CITG) and the Ghana Association of Restructuring and Insolvency Advisors (GARIA). Harold has served as the General Manager (Finance & Admin.) of Vanef STC, Chief Financial Officer of Regimanuel Gray Ltd and Deputy Director of Finance, Ghana Airways Ltd. He has

also served in various capacities at the Old Achimotan Association (Achimota School), where he was Treasurer, and became the Vice President. He served as a Trustee of the Achimota School Endowment Trust, a member of the Board of Governors of Achimota School, and a member of the Board of Governors of Christ the King School. He was a director of Vanef STC. Harold currently sits on the board of Chapel Hill School Limited and North Ridge Lyceum Limited, both educational institutions.



**Emmanuel
Barima Manu, LL.M**

Non-Executive Director

Emmanuel Barima Manu, holds a Master's Degree in International Commercial Law and is a co-founding member and Managing Partner of Bari & Co. He has extensive experience in corporate, investment and commercial practice including negotiating complex commercial and business contracts and other varied agreements. Mr. Manu was called to the Ghana Bar in October 1989 and has worked with other firms like Naoferg Chambers and Law Trust Company.

Mr. Manu has advised many clients on commercial transactions, contracts, corporate business and energy and oil and gas laws including Springfield E & P Limited, Asky Airlines, African Gold Group Inc(Canada), Bulk Oil Storage and Transportation Company

Limited, Elmina Beach Resort, Millicom Ghana Limited, Allterrain Services Ghana Limited, Minexco Petroleum Limited, Sonitra Ghana Limited, Cayco Ghana Limited, West Africa Diamonds Company Limited(Nevada, U.S.A), Atholl Energy Limited and Altrom Ltd, (Switzerland). He has also represented Fidelity Bank Ghana Limited on numerous occasions as Lead Legal Adviser.



**Mrs. Adwoa
Nyantakyiwa Annan**

Non-Executive Director

Mrs. Adwoa Annan is the co-founder of Geothermal Management Services Ltd, a green technology company. She is also a non-executive director

of Waveline Growth Partners Limited, a finance company in Nigeria and a consulting Advisor at Alfie Designs, a garment manufacturing company and J&J Plastics Ltd

Prior to that, Mrs. Annan had a successful 30 year career in the financial services sector having worked in both the main stream banking and microfinance sectors. She has extensive experience in banking operations, customer service, sales management and strategic management.

She started her career with Barclays as a management trainee where she worked for 23 years, holding various senior management roles in operations, internal audit, branch management and business development.

Following a passion to empower women, she joined Women's World

Banking in 2007 as the Chief Operations Officer overseeing all aspects of business strategy growth with specific concentration on the banking operations, credits, IT, Human Resources and Administration units. In 2011, she became the CEO and voluntarily retired after 4 years of implementing a successful turnaround program.

She holds an International Baccalaureate diploma from United World College of the Atlantic (U.K), a Bachelor's Degree in Economics from the University of Kent at Canterbury (UK) and a professional graduate diploma in management (International Professional Managers Association). She is also a graduate member of the Chartered Institute of Administration and Management Consultancy.



Skander Khalil Oueslati

Non-Executive Director

Skander was nominated to represent AfricInvest 4.5 as a non-executive director on the board of the bank. He is a Tunisian and has been a member of AfricInvest for the past 12 years. He has garnered over 21 years of professional experience in the banking and finance industry. He is currently a Senior Partner at AfricInvest and the Chief Information Officer for Sub-Sahara Africa. He is credited with the opening and growth of the Nairobi AfricInvest Office in 2009. He took the lead in key investment portfolios across the education, pharmaceutical, insurance, banking, telecommunication, manufacturing, and agribusiness sectors. Prior to joining AfricInvest, Skander was

the Executive Director and Head of Structured and Project Finance at BMCE International London, United Kingdom. He also served as a Senior Investment Officer with the International Financial Corporation (IFC) in Washington, DC, USA. Prior to this, he worked as a Project Finance Analyst with BNP Paribas, Paris, France. Skander has previously served on the Boards of Family Bank (Kenya), Kiboko Holdings (East Africa) and MTNCI (La Cote d'Ivoire). He currently serves on the Boards of Tausi Assurance (Kenya), Silafrica Plastic Packaging, ICS International School and Prime Bank, Kenya.

Executive Committee



Edward Opare-Donkor

Deputy Managing Director
(Operations and Support Functions)

Edward is a Chartered Accountant with over twenty four (24) years of experience in the Financial Service Sector.

As an astute Business Executive, Edward has strong agile transformational skills and has honed these skills in senior executive roles over the years.

His remit includes Banking Operations & Business Optimization, Customer Experience, Marketing, Facilities & Properties, Information Security, Physical Security, Internal Control and Data & Analytics.

Until his appointment as the Deputy Managing Director, he served in various capacities including Finance Director and Director of Banking

Operations & Business Optimization.

Prior to joining Fidelity, Edward had served in various roles at Enterprise Insurance Co. Ltd and CDH Insurance Ltd where his career in Finance began.

Edward holds an Executive MBA degree from the University of Ghana Business School and a BA (Hons) in Economics from the same University. He is a member of the Institute of Chartered Accountants, Ghana and has participated in various finance-based workshops in both Ghana and overseas.

Edward currently serves on Fidelity Security Limited's (FSL) board of directors.



Sam Aidoo

Deputy Managing Director
(Wholesale Banking)

Sam has over 15 years' experience in Financial Markets and Treasury Management, with a strong focus and understanding of Sub-Saharan African markets. He has worked across Africa and in the UK with structuring, origination, trading and execution experience in several African markets including but not limited to Nigeria, Ghana, Kenya, Tanzania, Uganda, Egypt, Ethiopia and Botswana.

He joined Fidelity Bank in October 2016 as Director of Treasury and Markets. In December 2018, Sam was appointed Group Head, Wholesale Banking with responsibility for the bank's Corporate Banking, Financial Markets and Treasury, Capital Markets businesses as well as Fidelity Bank's subsidiaries – Fidelity Asia Bank and

Fidelity Securities Limited. Sam sits on the board of Fidelity Securities Limited.

Prior to joining Fidelity Bank, Sam worked with Barclays Bank across Africa and in England for 10 years. In his time with Barclays Africa, Sam was initially the Director, Regional Head, Global Markets – Distribution looking after the North Africa and East African region out of Nairobi- Kenya and subsequently looking after the West African business out of Lagos Nigeria. He started his banking career with Standard Chartered Bank.

Sam is devoted to the continuous growth of businesses and people, with a passion to leaving things better than he found them.



Kwabena Boateng

Divisional Director, Corporate & Institutional Banking

Kwabena is the Divisional Director, Corporate & Institutional Banking with over twenty(20) years' experience in the Banking Industry.

Prior to joining Fidelity, he was Executive Director, Commercial Banking of Standard Chartered Bank Ghana Ltd. He joined Standard Chartered Bank in 2006 as Senior Relationship Manager, Corporate Banking and rose through the ranks to become General Manager, SME Banking and Director, Local Corporate.

He has vast experience in the industry especially SME and Corporate Banking. He made significant impact on Standard Chartered Bank Ghana's SME business by developing it to be

a major part of the SME franchise in Africa.

Prior to joining Standard Chartered Bank, he was with The Trust Bank (now Ecobank) and Amalgamated Bank (now Bank of Africa) where he was Senior Relationship Manager, Corporate Banking.

Kwabena practiced Civil Engineering for 6 years before joining the banking industry.

He holds an MBA (Finance) and BSc Civil Engineering from University of Ghana and Kwame Nkrumah University of Science & Technology, Kumasi respectively.



Nana-Esi Idun-Arkhurst

Divisional Director, Retail Banking

Nana Esi Idun-Arkhurst is a Chevening Scholar and the Divisional Director for Retail Banking at Fidelity Bank where she is responsible for leading the Bank's strategy to address the financial needs of individuals, SME and Commercial Banking clients. She joined Fidelity Bank in November 2016, as the Director for Commercial and SME Banking.

Prior to joining Fidelity Bank, Nana Esi worked with Standard Chartered Bank for 12 years. She joined the Bank in 2003 on the International Graduate Program after National Service. After the 2 year international training she took up various roles in Commercial and SME Banking and in 2012 moved to the regional office in Dubai

as the Regional Product Manager for Wealth Management, Africa. In 2014, she progressed to become Regional Head of Bancassurance for Africa, managing the Bancassurance business across 8 markets in East, West and Southern Africa. She has worked in 14 different markets.

She holds a BSc. in Chemical Engineering from the Kwame Nkrumah University of Science and Technology. She holds an MBA from the University of Edinburgh Business School where she was awarded the School's 25th Anniversary Scholarship as well as the Chevening Scholarship.



George Mensah

Group Chief Information Officer

George has worked in the IT world for the past twenty five years in various capacities and management levels. He is an experienced IT professional who has worked with Multinational companies like Deloitte and Touche Consultants, Standard Chartered Bank Ghana Limited, and Stanbic Bank Ghana (a member of the Standard Bank Group) where he held various positions within the Technology and Operation units.

He was the Regional Chief Information Officer (West Africa) for Standard Bank Group prior to joining Fidelity Bank.

He holds a Bachelor of Science degree in Computer Science, an Executive Master of Business administration Degree (EMBA) in Entrepreneurial Management, a certificate in Digital Money, Corporate Governance and a member of the Ghana institute of Directors. He brings a wealth of experience to provide strategic vision, IT governance, Operational leadership and Technology solutions for the Fidelity Bank Group.



Dr. Shirley-Ann Awuletey-Williams

Chief Risk Officer

Account Manager responsible for the Manufacturing & Distribution Desk in the Corporate Banking Department. She was transferred to the Risk Management Department as the Acting Head in January 2009 and was appointed the Chief Risk Officer of the Bank in 2015.

Prior to joining Fidelity, Shirley-Ann worked with Merchant Bank (Ghana) Limited (now UMB Bank) for 13 years in various departments/roles including Domestic Banking, Foreign Operations, Corporate & Institutional Banking and SME Banking. She also managed the Credit Analysts Unit as well as the Business Support function and was a Senior Relationship Manager responsible for various account portfolios. With about

27 years' experience in banking, her core competencies include Account Relationship Management, Credit Analysis & Monitoring and Enterprise Risk Management.

Shirley-Ann holds a Doctorate Degree in Business Administration and a Masters Degree in Applied Business Research both from SBS Swiss Business School. She also holds an MBA (Finance) from the University of Leicester School of Management, UK and BSc. (Hons) Agricultural Economics from the University of Ghana, Legon. She is a Chartered Banker and an Associate Member of the Chartered Institute of Bankers, Ghana.

Shirley-Ann joined Fidelity Bank in May 2008 as a Corporate



Atta Yeboah Gyan

Chief Financial Officer

Atta Gyan is a hands-on executive with over nineteen years of experience in financial and corporate strategy, financial risk management,

financial analysis and reporting, budgeting and forecasting, mergers and acquisitions, banking operations, audit and control. Atta joined Fidelity Bank in September 2007 and held many senior roles in Audit and Finance before he was appointed Finance Director in March 2016 and subsequently named Chief Financial Officer in September 2019.

Atta began his banking career at SG-SSB Ltd (now Société Generale Ghana) as an Inspector after a stint at Ghana Airways. At SG-SSB, he was a key member of the task force of Operations and Control staff that led the bank's transition from a locally controlled bank to a foreign owned entity.

Prior to joining Fidelity Bank, he worked at Multimedia Group Ltd as the Finance Manager for Joy FM.

In that role, he set up the Finance function at the station, coordinated the station's strategy and budget, and had oversight responsibility for credit control and client service.

Atta is a certified Financial Risk Manager (FRM®) and a member of the Global Association of Risk Professionals (GARP), USA. He is a Chartered Accountant and a member of the Institute of Chartered Accountants, Ghana. He holds a Masters degree in Finance and a Bachelors degree in Accounting from the University of Ghana Business School, Legon. Atta also holds a post-chartered diploma certificate in International Financial Reporting Standards (IFRS).



Maataa Opare

Group Head of Legal & Company Secretary

Maataa's career in Fidelity began as a Legal Officer, Legal Counsel, then Head of Legal and Company Secretary. Prior to joining the Bank, she was a Specialist Contract Manager at Santander Private

Banking UK where she provided astute legal guidance to its offshore entity, share dealing service and private banking. The previous six years were spent in Bank of Cyprus UK where she was instrumental in effecting changes brought in by the Consumer Credit Act and the Payment Services Directive. Maataa has had over sixteen years of experience as an in-house lawyer in financial institutions and has also worked in Property Litigation and Product Liability in Hogan Lovells, London. As a Solicitor of the Supreme Court of England & Wales and called to the Bar in Ghana, she is dual jurisdiction qualified.

Maataa holds a B.Sc. in Politics and International Relations from the University of Southampton. She also took the CPE and Legal Practice Course at the College of Law, Store Street. Her Post-Call was

completed at the Ghana School of Law. She was recently awarded the Best Achiever in Legal Services Award, Banking Category and inducted into the Ghana Feminine Hall of Fame for her outstanding contributions and achievements in the banking industry. She has been named as one of Ghana's Top 100 Inspirational Women and has also received an Honorary Award for her contribution and support towards the growth and development of young people through the Head of State Award Scheme under the Duke of Edinburgh 's International Award scheme, the Business Executive Award for her contributions and achievement in the Ghanaian Banking Industry and the Ghana Outstanding Woman in Banking in Finance, 2021.



Owusu Boahen

Director, Human Resources

Owusu is an experienced HR professional with a passion for excellence and a good background in the implementation of HR change initiatives aligned to business objectives. Owusu has about 17 years of HR experience in the Banking industry, majority of which has been with Fidelity Bank Ghana Ltd. He joined Fidelity Bank in 2013 as a Human Resources Business Partner for Retail Banking and later as a Business Partner for our Corporate and Investment Banking department. Owusu was a vital player in the Human Resources team that helped build the required HR infrastructure to support the Bank's growth agenda. Prior to

joining Fidelity Bank, Owusu worked with Barclays Bank Ghana in various capacities in the Human Resources Department. He joined Barclays Bank Ghana in 2005 and rose through the ranks to later become an HR Business Partner and a key member of the HR department. He is a Member of the Society for Human Resource Management (SHRM), USA, a Member of the Academy to Innovate HR (AHIR) and an associate member of the Institute of Human Resource Management Practitioners, Ghana. Owusu holds an MPhil in Industrial/Organizational Psychology from the University of Ghana, Legon.



Okyere Kwasi Akyeampong

Chief Transformation Officer

Kwasi leads a multi-faceted and cross-functional team mandated to spearhead transformation across the Bank to improve efficiency, enhance customer experience and drive business growth.

Before joining Fidelity Bank, Kwasi

served as a global leader in diverse roles spanning a variety of world-class banks in Europe. He was the Head of Technology Strategy for Fixed Income and Wealth Management within the Global Markets at Credit Suisse in London. Prior to joining Credit Suisse in 2010, as the Global Head of Commodities Technology, he worked for Morgan Stanley as the Global Head of Commodities Trading and Sales Technology and held other global roles, with a deep understanding of a majority of the Fixed income asset classes. Over the course of his career, he has held a variety of senior roles within the investment banking industry, with experience in leading teams globally working on a variety of technology offerings. While at Credit Suisse, Kwasi also served as the Chair for the UK Financial Inclusion Advocates. This role enabled him to leverage the skills and enthusiasm of Credit Suisse employees in order to raise awareness, build, advance

financial inclusion and impact investing efforts across the firm. As part of a global cohort of senior leaders, he traveled to Uganda in June 2019 to strengthen existing partnerships with financial inclusion organizations.

Kwasi holds a first-class Computer Science degree from Salford University in England and is an alumnus of the MSc Finance program from London Business School. He is also an Amanfo, a proud alumnus of Prempeh College in Kumasi- Ghana, where he attended Senior High School.

In his free time, he loves to read, play golf and exercise, he regularly runs half marathons to raise money for worthy causes. Kwasi is passionate about Fintech, Data Science and Agriculture in Africa and is keen to address the issue of food security using technology.



Prince Thomas Essilfie

Divisional Director for Financial & Capital Markets

Prince joined Fidelity Bank in 2021 as the Divisional Director, Financial & Capital Markets. He is a banking professional with over 12 years of experience in financial markets, treasury management and corporate funding in the US, London and several African markets.

Prince joined from Africa Finance Corporation (AFC), where he was a Senior Vice President and led the Treasury Client Solutions business, an initiative he started at AFC.

Prior to starting Treasury Client Solutions, Prince teamed up with the other members of the AFC Treasury team to raise a significant amount of funding for AFC in capital markets (Eurobonds and Medium-Term Notes issuances), loan markets (syndicated and bilateral loans) as well as through swaps and structured Repo transactions. He also led the AFC's principal investments into various fixed income securities including Credit Linked Notes, Eurobonds, long term Promissory Notes, among others.

Before AFC, Prince was a Director on the Matched Principal Trading desk at UBS Investment Bank and also spent time at Morgan Stanley trading emerging market fixed income securities and currencies with a focus on African markets. He also

traded US interest rate derivatives at a proprietary trading company in Chicago.

He was a founder of a financial and insurance advisory agency that accumulated \$3.8M in assets under management.

Earlier in his career, Prince was an IT and process consultant at CGI in the US. In his 5 years at the global IT and business consulting firm, he developed and led the implementation of large-scale IT systems for financial institutions and US Federal Government agencies.

He holds an MBA in Finance & Economics from the University of Chicago, Booth School of Business and a Bachelor of Arts degree with a double major in Computer Science & Economics Management and a minor in Mathematics from Ohio Wesleyan University.

Corporate Social Responsibility

In line with our core value of serving the community, Fidelity Bank in the year under review embarked on various initiatives geared towards making a difference in the lives of people in the communities in which we operate and the nation as a whole. These initiatives were our way of saying thank you to Ghana for believing with the Fidelity brand.

Fidelity Bank has adopted a house at the SOS Children's Village, a non-governmental organisation focused on supporting children without parental care. The Bank thus supports the house periodically. On National Chocolate Day, the bank presented boxes of chocolates and PPEs to the Fidelity house at the SOS Children's Village in Tema, to help them with the fight against COVID-19.



From Left-Right: Michael Charway, Service Quality Manager, Fidelity Bank | Emma Esi Ala Adjetey, Administrator, Customer Experience, Fidelity Bank Comfort Armoo, Head of Customer Experience, Fidelity Bank | Eric Duodu, Alternative Care Coordinator, SOS Children's Village | Doreen Danso, Administrative Assistant, SOS Children's Village

In March 2021, Fidelity Bank Ghana donated items of need to the Ghana Infectious Disease Centre at the Ga East Municipal Hospital in Accra, worth GH¢74,407 to aid the treatment of patients amid the resurgence of COVID-19 in Ghana.

The supplies, comprising bed sheets, pillowcases, gumboots, blankets and desktop computers were to support the smooth running of the Centre.

The bank did not just support its indigenes in the fight against COVID-19 but also extended its help to India when the country was badly hit by the Delta variant. The bank donated USD 2,000 in support of the Ghana relief effort to support India with oxygen and other logistics.



Owusu Boahen (pictured centre, in suit), Human Resource Director, Fidelity Bank Ghana with the medical team from the Ghana Infectious Disease Centre.

In furtherance of its health-focused corporate social responsibility initiatives, Fidelity Bank also donated GH¢ 10,000 to the Kaneshie Polyclinic to help the facility organise its Community Wellness Clinic Outreach to promote health and prevent diseases. The GH¢ 10,000 support from Fidelity Bank was used to procure medical supplies and to provide valuable medical guidance and treatment in the areas of mental health, tuberculosis, HIV, family planning, hypertension and diabetes, among others. The Kaneshie Polyclinic provides medical services for people from Kaneshie, Lapaz, Abeka, Bubiashie, Awudome, Darkuman, Fadama, Avenor, Akweteyman, Alhaji and Circle.



Left – Right: Madam Doris Antwi, Head of Nursing | Madam Winifred Lamptey, Head of Pharmacy | Dr. Stella Gyamfi, Specialist I/C Kaneshie Polyclinic with GH¢10,000 cheque from Fidelity Bank.

The Bank also donated 100 students' desks to the Police Public Safety Training School at Pwalugu in the Upper East Region, valued at GH¢19,055.00 to support effective teaching and learning at the facility so they can contribute to the security of our nation.



Left – Right: Chief Inspector Yussif Suleman, In Charge Drill, Police Public Safety Training School, Pwalugu | Ramatu Kotomah, Relationship Officer, Bolga Branch, Fidelity Bank | Fuseini Sumani, Branch Sales & Service Manager, Bolga Branch | Gertrude Kunde-Kwallinjam, Regional Sales & Service Manager, Northern Sector, Fidelity Bank | DCOP Alexander Amenyoo, Deputy Regional Police Commander, Upper East Region | C/Supt. Wilson Aniagye, Director, Police Public Safety Training School, Pwalugu | DSP Emmanuel Bisung, 2I/C, Police Public Safety Training School, Pwalugu | ASP David Okyere Fianko, PRO, Ghana Police Service, Upper East Region

Corporate Social Responsibility

As part of efforts to fulfill its financial inclusion agenda of leaving no one behind, Fidelity Bank in partnership with the United Nations Capital Development Fund (UNCDF) introduced yet another industry-first initiative, a digital financial literacy platform via Instant Voice Response platform (IVR), to provide customers and non-customers alike with access to the right financial knowledge to make informed decisions. By simply dialing the toll-free number 0242437542, callers will receive useful information on savings, budgeting and financial products in 3 languages: English, Twi and Ga, based on their preference.



Left – Right: Arianna Gasparri, Financial Inclusion Specialist, UNCDF | Seth Amankwah, Agent Network Analyst, Fidelity Bank Ghana Limited | Clara Arthur, Remittance & Financial Inclusion Consultant, UNCDF | Alfred Paha, Strategy & Business Development Manager, Inclusive Banking, Fidelity Bank Ghana Limited | Sandra A. Abrokwa, Country Director, Viamo | Esi Mills-Robertson, Director, Inclusive Banking, Fidelity Bank Ghana Limited | Nura Abdul-Rahman, Product Manager 321, Viamo | Samuel Abbey Doodoo, Business Performance & QA Manager, Inclusive Banking, Fidelity Bank Ghana Limited | Sandra Ahiataku, Program Manager, Viamo

The Dzorwulu branch was motivated by calls from students of the Nursing Training College—Pantang, to support them with sporting gear and equipment.

Considering the advantages of sports, including boosting physical activity and fitness levels as well as coordination, and collaboration, the branch was privileged to be of assistance to the students who are being prepared for the health industry, especially as the country depends enormously on health workers since the onset of the COVID-19 Pandemic.

The branch therefore supported the students with two sets of jerseys and footballs.



Staff of the Dzorwulu Branch with the students of the Nursing Training College, Pantang

In October 2021, Fidelity Bank, Kasoa Branch visited the Country-side Children's Welfare Home, a privately-owned orphanage located in Awutu-Bawjiase in the Central Region. The orphanage had 10 mothers and 124 children aged between 2 weeks and seventeen years at the time of the visit.

The team was touched by the plight of the orphanage after hearing their request for support to run the facility.

They donated clothes, food items and toiletries worth over GH¢6,000. Some of the team members also pledged to support the children who were in senior high school and tertiary institutions with monthly stipends.



Staff of Kasoa Branch with children and staff of the Country-side Children's Welfare Home

Fidelity Bank also supported the Henry Djaba Foundation, an NGO promoting the interests, transformation and wellbeing of women and persons with disabilities (PWDs) with GH¢ 5,000 towards the first ever ability fair for person's living with disability.

The Bank also supported the Public Health Nurses Group, an affiliate of the Ghana Registered Nurses and Midwives Association, a non-profit professional body, with GH¢5,000 towards their 34th annual general conference.

The conference was held to deliberate on how to disseminate information and map out strategies for validating and piloting of a new home visiting model dubbed Healthy Infant Ghana 5.

The group has been championing health care for the past thirty-eight years and in recent times, has focused on the achievement of SDGs 3 and 5.

To show its support for the preservation and continuity of culture, Fidelity Bank donated GH¢12,000 to the Paramount Queen mother of the Ga state, Naa Dedei Omadro III, towards the celebration of the 2021 Homowo festival, a harvest festival celebrated by the Ga people from the Greater Accra Region of Ghana.

In support of nation building, Fidelity Bank supported the Parliament of the Economic Community of West African States (ECOWAS) with GH¢35,000 towards its high-level parliamentary seminar on the theme "Two decades of democratic elections in the ECOWAS Member States: achievements, challenges and prospects".

The seminar was held to assess the electoral systems in the ECOWAS Member States in order to identify the challenges and proffer solutions to the shortcomings in the organization of elections.

2021 Financial Statements





Chairman's Statement

Dear Shareholders,

I deem it a great honour and privilege to welcome you all to this year's Annual General Meeting of Fidelity Bank Ghana Limited and to also present to you the Chairman's Statement for the year ended 31st December 2021.

A year ago, we hoped we had seen the worst of the COVID-19 pandemic but one year on, the pandemic is still raging across the world with multiple variants of the virus still a threat to human lives.

Nonetheless, we remained consistent with our track record. I am proud to report that overall, the Group turned in a strong performance in 2021. We exceeded the year's targets in key financial metrics and improved our ranking among our peers. We continue to be optimistic about prospects of our business for 2022 and beyond, despite the tough global and domestic economic environment.

Operating Environment

Through late October 2021, various key economic and financial indicators had rebounded from the depths of the pandemic-related economic recession experienced in 2020, although not all parts of the global economy had recovered to pre-COVID-19 pandemic levels. According to estimates by the International Monetary Fund (IMF), the global economy expanded by 5.9% in 2021 and is expected to diminish to 4.1% in 2022; the current geopolitical tensions between Russia and Ukraine could further undermine growth in 2022. Generally, in 2021, financial market indices largely recovered from the losses experienced sometime in March and April 2020, international oil prices surpassed the pre-pandemic levels, and labor markets appeared to be stabilising.

Global price pressures intensified with headline inflation rising above targets

in several advanced and emerging market economies, broadly reflecting rising energy prices, resurgence in global demand and supply chain constraints. The US Federal Reserve Bank also started tapering its asset purchase programmes while some Emerging Markets and Developing Economies (EMDEs) raised their policy rates to contain inflationary pressures.

On the domestic front, economic activity during the year pointed to sustained recovery from the pandemic. The Bank of Ghana's updated Composite Index of Economic Activity (CIEA) recorded an annual growth of 11.2% in September 2021, compared with 10.8% and 4.2% in the corresponding periods of 2020 and 2019, respectively. The stronger growth in the CIEA was driven by domestic VAT, industrial consumption of electricity, port activity, imports, and air-passenger arrivals, according to the central bank.

Provisional GDP data from the Ghana Statistical Service (GSS) published in September 2021, shows that the year-on-year real GDP growth rates for the first and second quarters of 2021 were 3.1% and 3.9% respectively, compared with 7.0% and -5.7% in the corresponding periods of 2020.

For the first three quarters of 2021, the domestic economy (incl. oil) expanded by 5.3% year-on-year, up from the 0.6% contraction for the relative period in 2020. The pick-up in growth performance largely reflects recovery in economic activities in all sectors of the economy except in the mining and quarrying sub-sector where negative growth rates were recorded in both the first and second quarters of 2021 following the protracted lingering adverse effects of the COVID-19 pandemic on the extractive industries.

Fiscal developments for the period January to September 2021 indicated an overall broad cash deficit of 7.7% of GDP, against a programmed target of 7.4% of GDP. The higher-than-programmed deficit was on the back of revenue shortfalls. These developments impacted the stock of public debt which increased to 77.8% of GDP at the end of September 2021, compared with 76.0% of GDP at the end of December 2020. The country's sovereign bond spreads widened markedly over the period as investor sentiments shifted based on fiscal and debt sustainability concerns, triggering some currency pressures in the last quarter as demand for the U.S. dollar increased. However, the monetary and fiscal authorities are of the view that the country's strong Gross International Reserve buffer (4.9 months of import cover) and the new revenue measures should provide some assurance to the market and help abate investor concerns.

In 2022, we expect the post-pandemic recovery to continue amid some significant challenges. We see the emergence of Omicron and possibly other new variants of the COVID-19 virus as well as the gulf in vaccination rates and capability between developed and emerging markets as threats to global economic recovery. Other factors which continue to pose risks to the outlook include: supply-side bottlenecks which continue to beset many industries; rising public debt levels and the winding up of stimulus programmes that supported growth in many economies throughout 2020 and 2021; the spike in headline inflation in many markets across the globe, leading to interest rate hikes that could disproportionately hinder emerging markets; and other geopolitical factors such as the tensions between Russia and Ukraine.

Banking Sector Developments

Although considerable uncertainty remains about the path of the economy, Ghana's banking sector remains sound, and well-capitalised with strong growth in total assets, investments and deposits. In 2021, total assets increased by 20.4% to GH¢179.8 billion from GH¢149.3 billion in 2020, reflecting strong growth in investments in government securities by 29% to GH¢83.1 billion. Gross advances which recorded single digit growth in the first 11 months of 2021, recorded double digit growth (12.6%) in December 2021; a rise from the 5.8% growth in 2020. Deposits grew by 16.6% year-on-year to GHS 121 billion on the back of strong liquidity flows.

The industry's capital adequacy ratio of 19.6% as at end-December 2021 was well above the current regulatory minimum threshold of 11.5%. In December 2020, the industry's capital adequacy ratio was 19.8%. Core liquid assets to short-term liabilities was 25.9% in December 2021 compared with 27.8% in December 2020.

Industry total operating income grew by 14.6% to GH¢ 17.4 billion, marginally lower than the previous year's growth of 17.9%. Operating costs increased by 14.2%, relative to the 8.2% growth for same period in 2020. Growth in loan loss provisions, however, contracted by 4.7%. These developments resulted in profit before tax of GH¢ 7.4 billion, representing a year-on-year growth of 22.1%.

The Covid-related policy measures and regulatory reliefs remained in place throughout the year and provided support to enable the banks withstand shocks. Trends

in the private sector indicate some modest recovery in credit extension, although the year-on-year comparison suggests sluggishness, which broadly reflects the lingering pandemic-related risk aversion on the part of credit institutions. In real terms, private sector credit contracted marginally by 0.8% compared with a 3.0% growth recorded over the same review period in 2020. Asset quality deteriorated in the course of the year as industry non-performing loans (NPL) ratio increased to 15.2% in December 2021 from the 14.8% recorded in December 2020.

On the money market, interest rates generally trended downwards during the year. The 91-day and 182-day Treasury bill rates declined to 12.5% and 13.2% respectively in December 2021, from 14.08% and 14.1%, respectively in December 2020. Similarly, the rate on the 364-day instrument decreased to 16.6% from 17.0% over the period. Except for rates on the 3-year, 15-year and 20-year bonds which remained unchanged at 19.0%, 19.8% and 20.2% respectively, rates on the other medium to long-term instruments generally declined during the period. On the secondary market, however, rates have started increasing across the spectrum of the yield curve.

The sector's outlook remains positive, although sluggish credit growth remains a risk to real sector recovery. The Bank of Ghana has disclosed that results from the latest stress tests show a banking sector that remains resilient to mild and moderate stress conditions. The potential effects of a prolonged pandemic on the banking sector particularly on asset quality, however, remains a concern.

Highlights of Financial Results for 2021

In a year which was beset with significant external and domestic challenges, Fidelity continued to report strong growth in key financial metrics across its business segments. The Group produced the best underlying financial performance in its history in the 2021 financial year.

The Group closed the year with consolidated revenue of GH¢ 1.13 billion, 14% above prior year income of GH¢ 993 million (see Fig 1 below). The revenue performance was driven mainly by uptake in the underlying transaction activities, which resulted from internal strategy execution and the gradual recovery of the Ghanaian economy from the damaging impact of the raging pandemic. Increased volumes of trade and foreign exchange business as well as transactions on our digital and electronic platforms resulted in a 50% year-on-year growth in the non-funded income stream, to close the year at GH¢ 273 million (FY2020: GH¢ 181 million). On the other hand, competitive pressure on risk asset prices and the declining yields on government securities for the most part of the year resulted in a moderate growth of 6% in the Group's net interest income from GH¢ 812 million in 2020 to GH¢ 858 million in 2021.

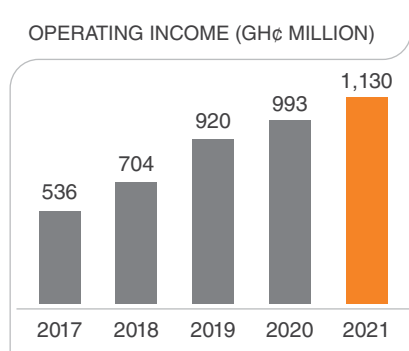


Fig. 1

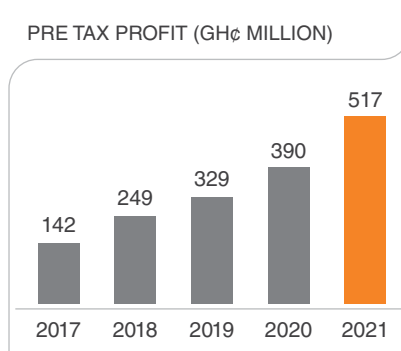


Fig. 2

We continue to gain traction in our effort to improve cost and operational efficiency. Operating expenses increased year on year by a lower rate of 10% (in comparison with the 14% increase in revenue), resulting in the Group's cost-to-income ratio declining further from 51% in 2020 to a record 49%. The improved revenue and cost performance resulted in the Group posting a full year pre-tax profit of GH¢ 517 million, 33% above the GH¢ 390 million achieved in 2020. See Fig.2 above.

The Group's balance sheet (Fig. 3 below) remained robust with a significant year-on-year increase of 44% to close the year at GH¢ 13.36 billion (2020: GH¢ 9.28 billion). The growth was funded mainly from a 26% increase in customer deposits which closed the year at GH¢ 8.23 billion, and short-term borrowings that financed corresponding short-dated investments.

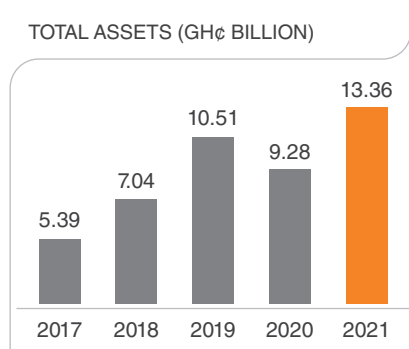


Fig. 3

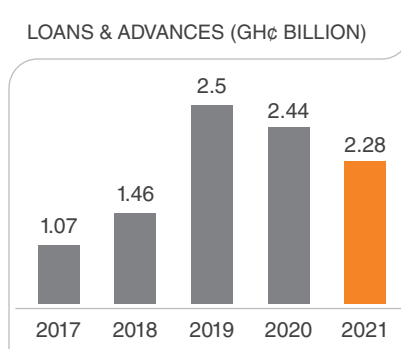


Fig. 4

Deposit floats from digital and electronic transaction platforms as well as from cash collection mandates contributed significantly to the growth and quality of deposits during the year.

Our loans and advances portfolio declined marginally by 7% to close the year at GH¢ 2.28 billion (2020: GH¢ 2.44 billion) on account of settlement during the year of some significant exposures as well as the Bank's bearish stance on risk assets necessitated by the heightened risk environment. On the other hand, our investment securities portfolio increased by 56% to end the year at GH¢ 7.71 billion (2020: 4.94 billion), reflecting the change in risk appetite and the increased level of funding.

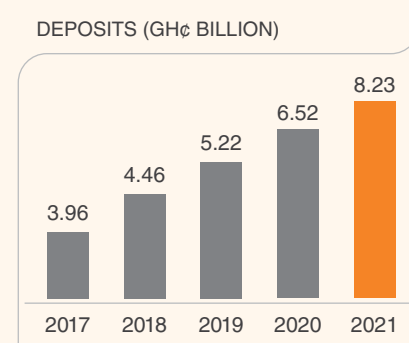


Fig. 5

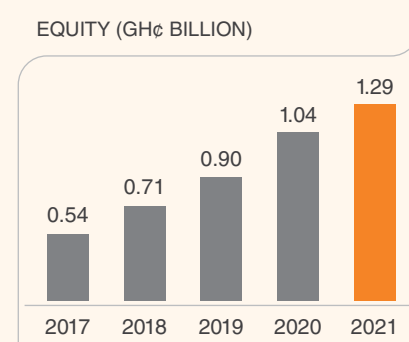


Fig. 6

Shareholder funds (Fig. 6) increased by 24% to close the year at GH¢ 1.29 billion as a result of an ROE of c. 30% generated during the year. With the year-end capital adequacy ratio (CAR) of c. 26%, the Bank is sufficiently capitalized for our business mix, size and risk profile, and will continue to execute our medium-term strategy and deliver best in class return on equity.

Dividends

The Board has proposed a dividend of GH¢ 5.45 per share for this year subject to the approval of Bank of Ghana. This represents a dividend growth of 68% from the 2020 dividend payment of GH¢3.24 per share.

Corporate Governance and Your Board's Activities in 2021

While the pandemic continued to disrupt economic activities and international travel, the Board's top priority was ensuring we could continue to provide oversight and guidance to the management team virtually. We successfully leveraged technology to continue to interact with each other and the management team during our Board sessions. While we hope to eventually return to in-person meetings, once it is safe to do so, we have also learned during this period that we can leverage technology to communicate effectively as a group without sacrificing the connectedness that we value and enjoy.

The Board is committed to ensuring that its members collectively possess the necessary expertise, skills and professional experience to properly perform their duties. In furtherance of this commitment, board members participated in a workshop that discussed different areas of relevance to their duties, including corporate governance, financial reporting and risk management, amongst others.

The Board also recognises the importance of continuously monitoring and improving its performance and the performance of its Committees. An independent external performance evaluation of the Board and its Committees was conducted during the year and the results made available to the Board in April 2021. The report provided an independent external insight into the Board's performance and identified areas for improvement.

In 2021, the Board was pleased to welcome Mr. Skander Khalil Oueslati as a new non-executive Director whose nomination and subsequent approval by the Bank of Ghana follows the sale and transfer of shares by KTH Africa Investments ("KTH") to AfricInvest. Skander is currently a Senior Partner at AfricInvest and the Chief Information Officer for Sub-Saharan Africa and joins the Board with over 21 years of professional experience in the banking and finance industry. His rich background and experience in structured and project finance and investment across different sectors and markets is a valuable addition to the mix of knowledge, skills and experience of the Board.

2022 Outlook

Looking ahead, I have great confidence in the future of our Bank. Our balance sheet remains strong, and we expect to gain the benefits from investments made over the past years. Within the businesses, we expect our Retail and Financial & Capital Markets businesses to continue to perform well and the improving performance of our Corporate & Institutional Banking business to positively impact financial performance in 2022 and beyond.

However, as the current COVID-19 pandemic reminds us, the operating environment can shift overnight, which means regardless of market conditions, our focus must always remain on what has sustained Fidelity Bank over the last 15 years: our people, our culture, and above all, our response to the evolving needs of our clients. In doing so, we are well-positioned to compete even better in the years ahead and to deliver higher, more sustainable returns for our shareholders.

Appreciation and Acknowledgements

2021 marked the fifteenth anniversary of Fidelity's existence as a commercial bank and as I reflect on the past fifteen years, it is remarkable how much we have accomplished as a bank, not only in terms of financial performance but also the strides we have made in fulfilling our promise to our clients, our communities, our staff, our shareholders and our country.

I would, therefore, like to take this opportunity to extend my sincere thanks - as does the entire Board - to you, our valued shareholders, for your continued support and confidence in our Bank over the years.

To our senior management team and all the people that have and still work with us, your contributions have been critical to our growth and success. Without each of you, we would never have succeeded. And thus, on this fifteenth anniversary, I say to all of you, thank you. You have been our strength and I am convinced that together our most significant accomplishments still lie ahead.

And finally, to all of our partners and customers who have helped and supported us over the years, we extend not only our deepest and warmest appreciation but also reaffirm our commitment to work even more diligently to utilise our knowledge, employ our experiences and seek innovations to provide you with the best solutions possible.

Signed

Edward Effah
Board Chairman

Managing Director's Report



Introduction

Dear Shareholders, it is my pleasure once again to present to you the performance of your Bank for the financial year ended December 2021. 2021 marked your Bank's fifteen years of existence as a commercial bank. Fifteen (15) years down the line, we are pleased with the successes we have chalked over the years with support from all our stakeholders and believe that we are well positioned to continuously serve our customers better.

The year began with some uncertainties as the COVID-19 pandemic remained a threat. According to the International Monetary Fund (IMF), the global economy expanded by 5.9% in 2021. The rebound in the global economy in 2021 was a significant improvement from the 3.5% contraction recorded in 2020. While Advanced Economies are estimated to have expanded by 5.5%, Emerging Markets and Developing Economies (EMDEs) are estimated to have expanded by 6.3%. In 2022, growth is expected to diminish to 4.1%, reflecting continued COVID-19 driven economic disruption, lower consumption, low fiscal support, and lingering supply bottlenecks.

Locally, the domestic economy expanded by 5.3% year on year for the first three quarters of 2021, up from the 0.6% contraction for the relative period in 2020. Overall real GDP grew by 3.1% in Q1 2021 and 3.9% in Q2 2021, averaging 3.5% in the first half of 2021 against the 0.8% growth in same period 2020. The increased growth was driven by Agriculture (10.1%), which remained resilient throughout the pandemic, followed by the Services sector (9.5%). Industry on the other hand contracted by 1.7%. At the end of Q1 2021, the inflation rate was 10.3% but dropped to 8.5% in April 2021 and went further down to 7.5% in May 2021. However, as at the end of December 2021, inflation stood at 12.6% (2020: 10.4%); this was the seventh consecutive month of an upward trend in inflation in the year. The upward trend in inflation was due to food supply challenges, rising crude

oil prices and some pass-through effects of exchange rate depreciation in Q4 2021.

At the end of the year, the Cedi depreciated by 4.09% against the US Dollar, 3.11% against the British Pound and appreciated by 3.46% against the Euro. In the same period of 2020, the Cedi recorded depreciation rates of 3.9%, 7.1%, and 12.1% against the US Dollar, the Pound Sterling, and the Euro respectively. The spike up in the Cedi's depreciation against the US Dollar was owed in some part to demand pressures from the commerce, manufacturing and energy sectors as well as an increase in imports as economic activity picked up. Nonetheless, the strong reserves build-up of the country provided some buffer to the local currency.

At the start of 2021, the monetary policy rate stood at 14.5%. The Monetary Policy Committee (MPC) of the Bank of Ghana held the benchmark rate constant until May 2021 when it cut the rate by 100bps to 13.5%. However, in November 2021, the MPC hiked the rate back to 14.5% and it remained the same until year end. According to the MPC, the hike was mainly because inflation moved 100bps above the upper limit of the inflation target band (of 10%) in October 2021. Thus, the upward movement in inflation coupled with significant risks to the inflation outlook needed to be safeguarded to achieve the Central Bank's price stability hence the tightening of the rate.

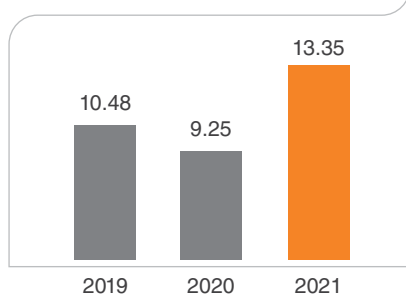
2021 Performance

Despite the continued existence of the COVID-19 pandemic and its impact on the economy, the Bank remained strong financially.

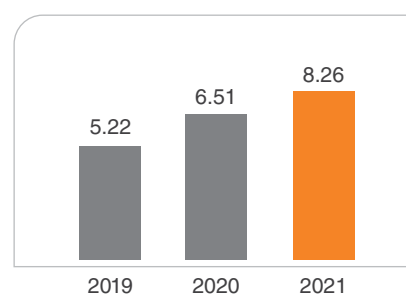
Balance Sheet Analysis

The Bank ended the year with a balance sheet size of GH¢ 13.35billion, up by 44 % from the 2020 asset balance of GH¢ 9.25 billion. The growth in the balance sheet culminated from a 27% increase in customer deposits to GH¢ 8.26 billion from GH¢ 6.51 billion and short-term borrowings that financed corresponding short-dated investments.

TOTAL ASSETS (GH¢ BILLION)



DEPOSITS FROM CUSTOMERS (GH¢ BILLION)



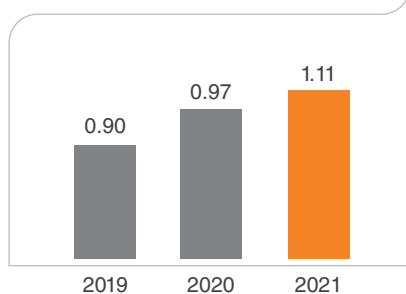
Income Statement Analysis

Net interest income grew by 6% from GH¢ 798 million in 2020 to GH¢ 845 million in 2021 whilst net fee and commission income also ended 2021 at GH¢ 144 million. This contributed to a 14% increase in operating income from GH¢ 0.97 billion in 2020 to GH¢ 1.11 billion in 2021.

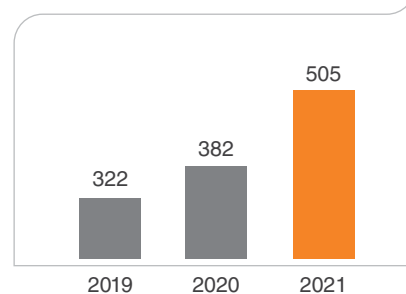
The Bank also continued to benefit from better cost management strategies implemented as the cost-to-income ratio reduced further to 49%, from 51% in 2020.

The Bank ended the year with a profit before tax of GH¢505 million and a profit after tax of GH¢342 million posting a growth of 32% and 35% respectively over the previous year.

OPERATING INCOME (GH¢ BILLION)



PRE TAX PROFIT (GH¢ MILLION)



Awards and Recognitions

In 2021, the Bank and leadership were recognized for their tremendous performance with the following awards:

Bank Awards

- Bank of the Year - Ghana Business Awards
- Best Bank in Ghana - EMEA Finance
- Best Treasury & Cash Management Bank in Ghana Award - Global Finance Magazine
- Agency Banking Bank Award - Instinct Business Finance Innovation
- Indigenous Banking Brand Award - Marketing World Awards
- Outstanding response to COVID-19 Award - Middle East and Africa Retail Innovation Banking Awards
- SME Loans Award – Middle East and Africa Retail Innovation Banking Awards
- Most Security and Safety Conscious Company Award - Health, Environment, Safety and Security (HESS) Award
- COVID-19 Most Exemplary Employer - Sustainability and Social Investment Awards
- Best COVID-19 Corporate Response Initiative - Sustainability and Social Investment Awards

Individual Awards

- Business Meritorious Award (Mr. Edward Effah) - Ghana Business Awards
- Best CEO in the private sector (Mr. Julian Opuni) - Ghana Business Awards

Notable Events

Technology

In line with the Bank's transformation agenda and the recent gravitation towards digital channels, the Fidelity Transformation Office was set up in 2021 spearheaded by the Chief Transformation Officer, Okyere Kwasi Akyeamong. The new Transformation Office will leverage digital technologies to create new business processes while optimizing existing ones to ensure the Bank is Fit for Future to meet our goal of becoming a top three bank in 2024.

In 2021, the team strategized and created 5 key focus areas which will help achieve its mandate:

Digital Innovation: Brand the Bank as the go to bank for fintech partnerships.

Data Insights: Through curation, distribution and access to valid data, the Bank is enabled to make data driven decisions for revenue growth and cost optimization.

Value Chain: Deliver exceptional products and efficient services to our customer segments to provide a 360 view of the customer journey.

Fit for Future Technology: Create the technology to enable the Bank quickly reconfigure business structures and capabilities to meet future stakeholder needs the agile way.

Talent: Grow employee development skillset to bridge talent gap and ensure retention of top tier talent.

Through this strategy, 2021 saw some key wins for the Bank through the Transformation Office:

- 113% of revenue target for the team was achieved.
- Mobilization of GH¢ 240 million in low cost deposits; delivery of GH¢ 118 million quality loan book growth.

- Saved and avoided cost of US\$ 2.5 million from Marketing, Technology & Occupancy.
- Melcom VISA prepaid card and prepaid USSD was rolled out.
- Deposits of GH¢ 4.2 billion realised against target of GH¢ 2.5 billion.
- Prestige Customer Analytics generated an additional revenue of about GH¢ 3.8 million from the existing portfolio.
- Two (2) customer journeys remediated, 1 product live, 2 processes automated.

Conclusion

Over the last fifteen years, the Bank has amassed several achievements and gained prominence as one of the most respected brands in the Ghanaian financial services industry. Nevertheless, we are still poised to do more. As such, irrespective of the impact of the lingering threat of the COVID-19 pandemic and global uncertainty due to geopolitical tensions between Russia and Ukraine on our business, we are optimistic that in 2022 and beyond, we shall continue to generate increased profits and improve shareholder value whilst leveraging on our strategy, people, systems and processes.

Signed

Julian Opuni
Managing Director

Report of the Directors

The Directors submit their report together with the audited financial statements of the Bank and its subsidiaries, together called the Group, for the year ended 31st December 2021.

Statement of Directors' responsibility

The Bank's Directors are responsible for the preparation and fair presentation of the audited consolidated and separate financial statements comprising the consolidated and separate statements of financial position at 31 December 2021, the consolidated and separate statements of comprehensive income, the consolidated and separate statements of changes in equity, the consolidated and separate statements of cash flows for the year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes in accordance with International Financial Reporting Standards (IFRS), and in the manner required by the Companies Act 2019, (Act 992) and the Banks and Specialised Deposit-Taking Institutions Act, 2016 (Act 930).

The Directors' responsibilities include: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of these financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

Going Concern

The Directors have made an assessment of the Bank's ability to continue as a going concern and have no reason to believe the business will not be a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

Principal activities

The company operates as a Bank under the Banks and Specialised Deposit-Taking Institutions Act, 2016, (Act 930).

Nature of business

The Bank is licensed to carry out universal banking business in Ghana, and there was no change in the nature of the Bank's business during the year.

Subsidiaries

Fidelity Bank Ghana Limited, a company incorporated in Ghana, wholly owns Fidelity Securities Limited and Fidelity Asia Bank Limited.

Fidelity Securities Limited (FSL), a company incorporated in Ghana, is the investment banking arm of the Bank. FSL's business involves providing advisory services, fund management, issuance of securities and publishing analysis and reports concerning securities for clients.

Fidelity Asia Bank Limited (FABL) is a company incorporated in Malaysia and carries on the business of offshore banking.

Particulars of entries in the interest register

The Directors do not have any interest to be entered in the interest register during the year.

Financial report and dividend

All amounts are expressed in thousands of Ghana cedis

The results for the year are set out below

GH¢ 000	GROUP		BANK	
	2021	2020	2021	2020
Profit after tax (attributable to equity holders)	351,383	259,116	341,520	252,097
Retained earnings account brought forward	185,749	187,715	166,712	175,697
	537,132	446,831	508,232	427,794
Transfer to statutory reserve fund	(85,380)	(63,024)	(85,380)	(63,024)
Transfer from/(to) credit risk reserve	31,744	(35,527)	31,744	(35,527)
Transfer to stated capital	-	(55,000)	-	(55,000)
Tax charge on transfer	(322)	(5,058)	-	(5,058)
Ordinary share dividend paid	(81,632)	(59,712)	(81,632)	(59,712)
Preference share dividend paid	(26,602)	(42,761)	(26,602)	(42,761)
Balance to be carried forward	374,940	185,749	346,362	166,712

Auditor

In accordance with Section 139(5) of the Companies Act, 2019 (Act 992), the Auditor, Ernst & Young Chartered Accountants, will continue in office. The audit fees payable for the year under review was GH¢463,500.

The financial statements of the Group and the Bank were approved by the Board of Directors and signed on their behalf by:

BY ORDER OF THE BOARD

Signed

Edward Effah
 Board Chairman

Date: 25 March 2022

Signed

Julian Opuni
 Managing Director

Date: 25 March 2022

Corporate Governance Report

Fidelity Bank Ghana Limited and its Subsidiaries operate in accordance with the Fidelity Group principles and practices on corporate governance. These principles and practices are guided by the Corporate Governance Directive 2018 (the Directive) and the Fit and Proper Persons Directive 2019 issued by the Bank of Ghana, as well as the Basel Committee standards on corporate governance which constitutes the best of international practice in this area.

The key guiding principles of the Group's governance practices are:

- i. Good corporate governance enhances shareholder value;
- ii. The respective roles of shareholders, board of directors and management in the governance architecture should be clearly defined; and
- iii. The board of directors should have a membership of at least 30% independent directors, defined broadly as directors who do not have more than 5% equity interest directly or indirectly in the Bank, are not employed by the group or company, or who are not affiliated with organisations with significant financial dealings with the group as provided by the Directive.

These principles have been articulated in a number of corporate documents, including the company's constitution, a corporate governance charter, rules of procedures for Boards, a code of conduct for directors and rules of business ethics for staff.

The Board of Directors

The Board is responsible for setting the institution's strategic direction, leading and controlling the institution and monitoring activities of the executive management.

As of 31st December 2021, the Board of Directors of Fidelity Bank Ghana Limited consisted of eight (8) members with one Executive Director, three Independent Non-executive directors and the remaining being Non-Executive Directors. This is in keeping with section 29 of the Directive. The board members have wide experience and in-depth knowledge in management, industry and financial and capital markets which enables them to make informed decisions and valuable contributions to the Group's progress. The Board met six times during the year, which is more than the minimum required meetings per Section 39 of the Corporate Governance Directive.

The Board has overall responsibility for the Bank, including approving and overseeing the implementation of the strategic objectives, risk strategy, corporate governance and corporate values. The Board is responsible for appointing and providing oversight of senior management and ensures

a well-structured and rigorous selection process in line with the fit and proper directive is in place. This is in keeping with Sections 10 and 11 of the Directive. These responsibilities are set out in the Board Charter. The Board will ensure that within 90 days of the beginning of each financial year, the Board shall certify general compliance with the Directive. The Board further certifies that:

- i. It has independently assessed and documented the corporate governance process of the Bank and has generally achieved its objectives.
- ii. The Directors are aware of their responsibilities as persons charged with governance.
- iii. The Board further confirms that it shall report any material deficiencies and weaknesses that have been identified in the course of the year along with action plans and time tables for the corrective action by the Board to the Bank of Ghana.

The Board has delegated various aspects of its work to its Audit, Risk, Cyber and Information Security and Technology, and Staff Welfare and Remuneration Committees in order to strengthen its corporate governance and bring it in line with international best practice in accordance with Sections 49 to 58 of the Directive. The sub-committees have the following memberships and functions:

Audit Committee

Harold Richardson	Chairman
Adwoa Nyantakyiwaa Annan	Member
Sulemana Abubakar	Member
Lisa Mensah	Member
Skander Khalil Oueslati	Member

The Audit Committee is made up of a majority of independent Directors who are all non-executive and performs the following functions among others:

- Establish the accounting policies and practices for the Bank.
- Provide oversight of the internal and external audit functions, the appointment, compensation and removal of auditors, reviewing and approving the audit scope and frequency.
- Receive key audit reports and ensuring that Senior Management is taking necessary corrective actions in a timely manner to address control weaknesses, non-compliance with policies, laws and regulations and other problems identified by auditors as well as any other relevant matter referred to the committee by the Board.

Risk Committee

Lisa Mensah	Chairperson
Harold Richardson	Member
Julian Kingsley Opuni	Member
Skander Khalil Oueslati	Member

The Risk Committee is made up of all categories of directors and performs the following functions among others:

- Challenge the assessment and measurement of key risks of the Bank;
- Provide advice, oversight and the encouragement necessary to embed and maintain a supportive risk culture throughout the institution;
- Provide high level oversight and critique of the day-to-day risk management and oversight arrangements of senior management;
- Provide high level oversight and critique of the design and execution of the scenario analysis and stress-testing of the institution;
- Review the internal capital adequacy assessment and internal liquidity adequacy assessment of the institution;
- Review the external risk information disclosures including annual report and accounts and quarterly disclosures of the institution; and
- Provide oversight and critique of due diligence on risk issues relating to material transactions and strategic proposals that are subject to approval by the Board.

Staff Welfare and Remuneration Committee

Adwoa Nyantakyiwaa Annan	Chairperson
Emmanuel Barima Manu	Member
Julian Kingsley Opuni	Member

The Staff Welfare and Remuneration Committee's main responsibility includes proposing and making recommendations on human resource issues and matters relating to terms and appointment of senior management and staff of the Bank.

The Board has adopted standard evaluation tools to help assess annually the performance of the Board, its committees and individual members.

Cyber and Information Security and Technology Committee

Sulemana Abubakar	Chairperson
Edward Effah	Member
Emmanuel Barima Manu	Member

The Committee is mandated to:

- Provide long term strategic guidance on technology;
- Oversee major Information Technology (IT) related strategies, projects and technology architecture decisions;
- Monitor whether the Bank's IT programs effectively support its business objectives and strategies;
- Confer with the Bank's senior IT management team;
- Inform the Board of Directors on IT related matters.
- Receive and assess Cyber Security Reports submitted by the Chief Information Security Officer and develop strategic direction on the Bank's cyber security policy for implementation by the Chief Information Security Officer.
- Monitor the effectiveness of the Bank's preparedness to withstand cyber-attacks and make recommendations to the Chief Information Security Officer for implementation.
- Keep the Board informed and updated on the Bank's Cyber Security strategy and direction.

Profile of Directors

Director	Qualification	Position	Other Board Membership and Management Positions (section 45 of the Directive)
Edward Effah	Chartered Accountant	Chairman	Unilever Ghana Limited Edam Simply Healthy Foods Limited Fidelity Asia Bank Limited Fidelity Securities Limited
Skander Khalil Oueslati	Chief Information Officer	Director	Tausi Assurance, Kenya Silafrica Plastic Packaging ICS International School Prime Bank, Kenya

Profile of Directors (Continued)

Director	Qualification	Position	Other Board Membership and Management Positions (section 45 of the Directive)
Emmanuel Barima Manu	Lawyer	Director	FPL Properties Limited Bari & Co. Law Trust Company Innovate Solutions Limited
Adwoa Nyantakyiwaa Annan	Economist/Banker	Director	Geothermal Management Services Limited Waveline Growth Partners Limited
Julian Kingsley Opuni	Banker	Director	Admiral Homes Company Limited
Sulemana Abubakar	IT Specialist	Director	Datacore Limited Making Learning Happen
Lisa Mensah	Non-Profit Executive	Director	Opportunity Finance Network Ecotrust HACSA USA
Harold Richardson	Auditor / Chartered Accountant	Director	North Ridge Lyceum Limited Chapel Hill School Limited

Schedule of Board and Board- Sub Committee Meetings Held During the Year

Board of Directors

Director	Role	Year Appointed	Number of Meetings	Attendance
Edward Effah	Chairman	2016	6	6
Emmanuel Barima Manu	Director	2013	6	6
Adwoa Nyantakyiwaa Annan	Director	2017	6	6
Julian Kingsley Opuni	Director	2018	6	6
Sulemana Abubakar	Director	2020	6	6
Lisa Mensah	Director	2020	6	6
Harold Richardson	Director	2020	6	6
Skander Khalil Oueslati	Director	2021	4	4

Audit Committee

Director	Role	Date Appointed	Number of Meetings	Attendance
Harold Richardson	Chairperson	June 2020	4	4
Adwoa Nyantakyiwaa Annan	Member	June 2020	4	4
Abubakar Sulemana	Member	June 2020	4	4
Lisa Mensah	Member	June 2020	4	4
Skander Khalil Oueslati	Member	May 2021	3	3

Schedule of Board and Board- Sub Committee Meetings Held During the Year

Risk Committee

Director	Role	Date Appointed	Number of Meetings	Attendance
Lisa Mensah	Chairperson	June 2020	4	4
Harold Richardson	Member	June 2020	4	4
Julian Kingsley Opuni	Member	June 2020	4	4
Skander Khalil Oueslati	Member	May 2021	3	3

Staff Welfare & Remuneration Committee

Director	Role	Date Appointed	Number of Meetings	Attendance
Adwoa Nyantakyiwaa Annan	Chairperson	March 2021	4	4
Emmanuel Barima Manu	Member	April 2013	4	4
Julian Kingsley Opuni	Member	February 2019	4	4

Cyber & Information Security and Technology Committee

Director	Role	Date Appointed	Number of Meetings	Attendance
Sulemana Abubakar	Chairperson	June 2020	4	4
Edward Effah	Member	June 2015	4	4
Emmanuel Barima Manu	Member	June 2020	4	4

Code of Conduct

As part of the Bank's corporate governance practice, management has communicated the principles of the Bank's code of conduct to all employees. The code of conduct provides a basic framework and guidance for behaviours and business conduct. The code of conduct also serves as a reference point in all aspects of employee's working relationships with other employees, customers, suppliers, government officials, regulators, joint venture partners, competitors and the broader community.

Recruitment, Induction and Training of New Directors

Individuals selected to be members of the Board have an appropriate diversity of skills and come from backgrounds necessary to provide the needed direction for the Bank such as business, banking, accounting, audit, law, IT, etc.

All new directors to the board of the Bank are provided with a letter of appointment stating clearly the terms which shall govern their appointment. The oldest serving directors on the board are required to retire at each annual general meeting and may offer themselves for re-election in accordance with the Companies Act, 2019 (Act 992) and the Bank's Constitution. If recommended by the directors, the Board then proposes their re-election to shareholders. The term of non-executive directors is governed by the Bank of Ghana directive on corporate governance, which limits the maximum period of service for non-executive directors to nine years.

New board members participate in a comprehensive induction program covering the Group's financial,

strategic, operational and risk management overviews. New directors are given access to the board portal where they access information on governance policies and business information. Presentations are made on the Group's business functions and activities by key executive management and the business units.

Board Qualifications and Composition

In accordance with Section 23 of the Directive, all Board members are qualified for the position and remain qualified through training, for their positions. They have a clear understanding of their role in corporate governance and are able to exercise sound and objective judgement about the affairs of the Bank. They also possess, individually and collectively, appropriate experience, competencies and personal qualities, including professionalism and integrity.

Remuneration Structure

Non-executive directors receive fixed fees for serving on the Board and its sub-committees in line with market practices. The Board members' remuneration is approved by the shareholders on the recommendation of the Board.

Executive directors receive a remuneration package and qualify for long-term incentives on the same basis as other employees.

Annual Certification

In accordance with section 12 of the Directive, the Board certifies that the Bank is compliant with the Directive. The Board further certifies that;

It has independently assessed and documented the corporate governance process of the Bank and that it is effective and has successfully achieved its objectives.

Directors are aware of their responsibilities to the Bank as persons charged with governance.

No material deficiencies and weaknesses have been identified in the course of the year.

Directors are required to obtain certification from the National Banking College or any other institution recognised by the Bank of Ghana to the effect that they have participated in a corporate governance programme and have completed a programme on Directors' responsibilities.

During the year, as part of regulatory requirements for director certification, modular training sessions organised by the Purple Almond Consulting Services were held for the Board on various corporate governance topics.

Board Evaluation

The Board hereby certifies that it has complied with Section 46 and 48 of the Directive on Board performance evaluation as well as AML/CFT Evaluation. As required in section 47, the Bank undertakes a formal and rigorous evaluation of its performance with external facilitation every two years.

Business Strategy

In the year under review the Board approved and monitored the overall business strategy of the Bank, taking into account the long-term financial interest of the Bank, its exposure to risk, and its ability to manage risk effectively. This was in line with section 13 of the Directive.

The Board also approved the formulation and implementation of an overall risk strategy, including the risk tolerance/appetite; policies for risk, risk management and compliance, including anti-money laundering and combating the financing of terrorism (AML/CFT) risk; internal controls system; corporate governance framework, principles and corporate values including a code of conduct or comparable document; and a compensation system.

Risk Management and Internal Controls

The Board has put an effective internal control system in accordance with Sections 64 and 67 of the Directive and has a risk management in place. The Key Management Personnel holding these roles have sufficient authority, stature, independence, resources and access to the Board.

Internal controls have been designed to ensure that each key risk has a policy, process or other measure, as well as a control to ensure that such policy, process or other measure is being applied and works as intended.

In accordance with Section 68 of the Directive, the Bank also has a Chief Internal Auditor who has no involvement in the audited activities and business line responsibilities of the Bank. He/She has the professional competence to collect and analyze financial information as well as evaluate audit evidence and to communicate with the stakeholders of the internal audit function. He/She possesses sufficient knowledge of auditing techniques and methodologies and reports directly to the Audit Committee but has direct access to the Board.

The Board recognizes the importance of external auditors as vital to the corporate governance process and has engaged the services of Ernst & Young Chartered Accountants (EY), an independent, competent and qualified external auditor, to undertake the function in accordance with Section 72 of the Directive.

Key Management Oversight

In accordance with Sections 18 and 63 of the Directive, the Board also monitors and ensures that the actions of Key Management Personnel are consistent with the strategy and policies approved by the Board, including the risk tolerance/appetite and risk culture.

The Board has ensured that there is established, a management structure that promotes accountability and transparency and oversees the implementation of appropriate systems for managing risks – both financial and non-financial - to which the Bank is exposed.

The Bank has engaged skilled and competent staff and provides training and development opportunities to sustain the delivery of short and long-term business objectives, the risk management framework that protects the reputation of the Bank.

Policy for succession management and the current talent pool for Key Management Personnel

Per Section 17 of the Directive, the Bank continues to pursue a robust talent and succession management process, knowing that our success is hinged on our ability to attract and retain the best talent in the industry, whilst maintaining a bench strength that ensures seamless leadership continuity. The Bank promotes a culture of regularly reviewing and refreshing the succession pipeline to align with the fluid nature of the current talent landscape. Business Unit Heads have been empowered to own the succession management process end-to-end in their respective businesses. Executive Management's sponsorship and oversight of the process has ensured accountability from Business Heads across the bank. Our succession planning process prioritizes all critical roles at all levels in the organization; to ensure business and leadership continuity.

Our focus on developing a talent pool for our key management staff has led to the introduction of a leadership accelerated program and a revamp of our Graduate Management Training program. The Bank's recruitment process has been aligned with the succession management process to serve as a source of future appointments into key leadership positions. We believe in creating an environment that enables staff to realize their career aspirations through internal appointments and promotions.

Corporate culture and values

The Bank has established a corporate culture and values that promote and reinforces norms for responsible and ethical behaviour in terms of the Bank's risk awareness, risk-taking and risk management in accordance with section 15 of the Directive. This is achieved by the Bank through its board members setting and adhering to corporate values for itself. Key management and employees also create expectations that business should be conducted in a legal and ethical manner at all times

The corporate values, professional standards it sets together with supporting policies and appropriate sanctions for unacceptable behaviours are communicated to all employees.

Related Party Transactions

The Board has in place policies and procedures to ensure that all related party transactions are carried out at arm's length in accordance with Section 16 of the Directive and in accordance with the Banks and Specialised Deposit-Taking Institutions Act, 2016 (Act 930). This is intended to ensure that there is no favourable treatment given to a related party. Therefore, in any connected transactions the Bank ensures all the necessary approvals are obtained prior to the execution of the transaction.

Separation of Powers

There is clearly in place a division of responsibilities between the positions of the Board Chair and the Managing Director in accord with Section 19 of the Directive.

Conflict of Interest

The Bank's directors have a statutory duty not to place themselves in a position which gives rise to a real or substantial possibility of conflict of interest or duty in relation to any matter which is, or is likely to be brought, before the Board per Sections 59 and 60 of the Directive. At no time during the year did any director hold a material interest in any contract of significance with the Bank or any of its subsidiaries. The Board reviews actual or potential conflicts of interest annually.

Anti-Money Laundering

The Bank has established an anti-money laundering system in compliance with the requirements of Ghana's Anti-Money Laundering Act, 2020 (Act 1044) and AML/CFT & P Guideline, July 2018. These include due diligence for opening new accounts, customer identification, monitoring of high risk accounts, record keeping and training of staff on money laundering which assist in reducing regulatory and reputational risk to its business.

Signed

Edward Effah
 Board Chairman

Independent Auditor's Report

To the Shareholders of Fidelity Bank Ghana Limited and its Subsidiaries

Report on the audit of the Consolidated and Separate Financial Statements

Opinion

We have audited the Consolidated and Separate Financial Statements of Fidelity Bank Ghana Limited (the Bank) and its subsidiaries (collectively "the Group") set out on pages 40 to 124, which comprise the Consolidated and Separate Statement of Financial Position as at 31st December 2021, the Consolidated and Separate Statement of Profit or Loss and Other Comprehensive Income, the Consolidated and Separate Statement of Changes in Equity and the Consolidated and Separate Statement of Cash Flows for the year then ended, and notes to the Consolidated and Separate financial statements, including a summary of significant accounting policies.

In our opinion, the Consolidated and Separate Financial Statements present fairly, in all material respects, the Consolidated and Separate Financial Position of the Group as at 31st December 2021, and its Consolidated and Separate Financial Performance and Cash Flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and also in the manner required by the provisions of the Companies Act, 2019 (Act 992) and the Banks and Specialized Deposit -Taking Institutions Act, 2016, (Act 930).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report. We

are independent of the Group and the Bank in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the Consolidated and Separate Financial Statements in Ghana, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the Consolidated and Separate Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For the matter below, we have provided our description of how our audit addressed the matter as provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the Consolidated and Separate Financial Statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the Consolidated and Separate Financial Statements. The result of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying consolidated and separate financial statements.

Key audit matter	How our audit addressed the key audit matter
<p>Allowance for expected credit losses on loans and advances to customers</p> <p>IFRS 9 introduced a forward-looking Expected Credit Loss (ECL) model.</p> <p>The ECL model is to reflect the general pattern of deterioration or improvement in the credit quality of financial instruments.</p> <p>The amount of ECL's recognized as a loss allowance or provision depends on the extent of credit deterioration since the initial recognition and recognition of impairment could be done on a 12-month expected credit losses or lifetime expected credit losses. Impairment computations under IFRS 9 therefore involves the use of models that takes into account:</p> <ul style="list-style-type: none"> • The probability-weighted outcome. • Reasonable and supportable information that is available without undue cost or Loan loss provision is a key area of judgement for management. Significant judgements in the determination of the Bank's Expected Credit Loss includes: <ul style="list-style-type: none"> • Use of assumptions in determining ECL modelling parameters. • portfolio segmentation for ECL computation • Determination of a significant increase credit risk and • Determination of associations between macroeconomic scenarios. <p>The use of different models and assumptions can significantly affect the level of allowance for expected credit losses on loans and advances to customers. Due to the significance of such loans which account for about 17% of total assets of the Bank, and the significant use of judgements, the assessment of the allowance for expected credit losses is a key audit matter.</p> <p>The information on expected credit losses on loans and advances to customers is provided in Note 14 'Allowance for expected credit losses on financial assets'" of the consolidated financial statements.</p>	<p>We obtained an understanding of the Bank's credit risk modelling methodology.</p> <p>We validated and tested the ECL model of the Bank by assessing the data integrity and the internal controls around the model.</p> <p>We have also performed, among others, the following substantive audit procedures:</p> <ul style="list-style-type: none"> • Reviewed the accounting policies and framework of the methodology developed by the Bank in order to assess its compliance with IFRS 9; • Verified sampled underlying contracts of financial assets to determine the appropriateness of management's classification and measurement of these instruments in the ECL model; • Reviewed and tested the methodology developed to calculate loan loss provision under IFRS 9, concentrating on aspects such as factors for determining a 'significant increase in credit risk', staging of loans, testing specific models related to Probability of Default (PD), Loss Given Default (LGD), Exposure at Default (EAD) ; • Tested the accuracy and completeness of data used in modelling the risk parameter, Recalculating the ECL; • Reviewed forward looking information / multiple economic scenario elements; • For stage 3 exposures, we tested the reasonableness of the assumptions underlying the impairment identification and quantification including forecasts of future cash flows, valuation of underlying collateral, estimated period of realization for collaterals, etc; • We have also analyzed information relating to the allowance for expected credit losses on loans and advances to customers disclosed in the Notes to the consolidated and separate financial statements of the Bank.

Other information

The Directors are responsible for the other information. The other information comprises corporate information (Directors, Company Secretary, Registered Office, Solicitors and Bankers), financial highlights, Report of the Directors, Corporate Governance Report, Value added statement and Shareholder information report included in the 124-page document titled "Fidelity Bank Ghana Limited financial statements for the year ended 31st December 2021", other than the financial statements and our Auditor's report thereon. Our opinion on the Consolidated and Separate Financial Statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Consolidated and Separate Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Consolidated and Separate Financial Statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Consolidated and Separate Financial Statements

The Directors are responsible for the preparation and fair presentation of the Consolidated and Separate Financial Statements in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act, 2019, (Act 992) and the Banks and Specialized Deposit-Taking Institutions Act, 2016, (Act 930) and for such internal control as the Directors determine is necessary to enable the preparation of Consolidated and Separate Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated and Separate Financial Statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Bank or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bank's financial reporting processes.

Auditor's responsibilities for the audit of the Consolidated and Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated and Separate Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern.

If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's report. However, future events or conditions may cause the Bank to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the bank to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the Bank's audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our Auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report On Other Legal And Regulatory Requirements

The Companies Act, 2019, (Act 992) requires that in carrying out our audit we consider and report on the following matters. We confirm that:

- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- In our opinion, proper books of account have been kept by the Bank, so far as appears from our examination of those books;
- Proper returns adequate for the purpose of our audit have been received from branches not visited by us; and
- The statements of Financial Position (Consolidated and Separate) and Statements of Profit or Loss (Consolidated and Separate) and Statements of Other Comprehensive Income (Consolidated and Separate) are in agreement with the books of account.
- As Auditors, we are independent of the Bank pursuant to Section 143 of the Companies Act, 2019 (Act 992).

The Banks and Specialized Deposit-Taking Institutions Act, 2016, (Act 930) under Section 85 (2) requires that we report on certain matters. Accordingly, we state that:

- The accounts give a true and fair view of the statement of affairs of the Bank and the results of operations for the year under review;
- We were able to obtain all the information and explanations required for the efficient performance of our duties;
- The transactions of the Bank are generally within the powers of the Bank;
- The Bank has generally complied with the provisions of the Banks and Specialised Deposit-Taking Institutions Act, 2016, (Act 930).

The Bank has generally complied with the provisions of the Anti-Money Laundering Act, 2008, (Act 749), the Anti-Terrorism Act, 2008 (Act 762) and regulations made under these enactments;

The Engagement Partner on the audit resulting in this independent Auditor's report is Pamela Des Bordes (ICAG/P/1329).



Ernst & Young (ICAG/F/2022/126)
Chartered Accountants
Accra, Ghana

Date: 25 March 2022

Consolidated and Separate Statements of Comprehensive Income

[All amounts are expressed in thousands of Ghana cedis]

Year ended 31 December

	Notes	GROUP		BANK	
		2021	2020	2021	2020
Interest income	8	1,572,847	1,267,391	1,567,420	1,261,984
Interest expense	9	(715,304)	(455,583)	(721,944)	(463,914)
Net interest income		857,543	811,808	845,476	798,070
Fee and commission income	10	209,246	175,516	199,012	171,181
Fee and commission expense	11	(54,951)	(32,522)	(54,927)	(32,504)
Net fee and commission income		154,295	142,994	144,085	138,677
Other operating income	12	118,227	38,391	118,064	38,143
Operating income		1,130,065	993,193	1,107,625	974,890
Credit loss expense	14	(57,194)	(98,454)	(56,940)	(98,453)
Personnel expenses	13	(260,385)	(233,463)	(254,821)	(228,252)
Depreciation and amortisation	13	(52,876)	(49,599)	(52,678)	(49,271)
Other expenses	13	(242,635)	(221,865)	(238,642)	(217,334)
Profit before income tax		516,975	389,812	504,544	381,580
Income tax expense	15	(119,938)	(111,440)	(117,796)	(110,404)
National fiscal stabilisation levy	15	(25,653)	(19,256)	(25,227)	(19,079)
Financial sector recovery levy	15	(20,001)	-	(20,001)	-
Profit for the year		351,383	259,116	341,520	252,097
Other comprehensive income that may not be reclassified to the income statement:					
Net change in investment securities measured at FVOCI	33	8,230	15,456	8,230	15,456
Other comprehensive income that may be reclassified to the income statement:					
Currency translation differences on foreign subsidiary	33	1,628	1,317	-	-
Total other comprehensive income		9,858	16,773	8,230	15,456
Total comprehensive income for the year, net of tax		361,241	275,889	349,750	267,553
Attributable to owners of Fidelity Bank Ghana Limited		361,241	275,889	349,750	267,553
Total comprehensive income for the year, net of tax		361,241	275,889	349,750	267,553
Earnings per share					
Basic/diluted earnings per share (GH¢)	29	13.92	10.26	13.53	9.98

Items in the statement of other comprehensive income are disclosed net of tax. The income tax relating to each component of other comprehensive income is disclosed in note 15.

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.

Consolidated and Separate Statements of Financial Position

[All amounts are expressed in thousands of Ghana cedis]

Year ended 31 December

	Notes	GROUP		BANK	
		2021	2020	2021	2020
Assets					
Cash and cash equivalents	17	2,771,863	1,414,367	2,767,433	1,439,323
Derivative financial instruments	17	-	8,352	-	8,352
Investment securities	18	7,708,102	4,941,891	7,692,223	4,929,898
Investments (other than securities)	19	-	-	12,471	12,471
Loans and advances to customers	20	2,278,591	2,444,268	2,278,591	2,392,426
Other assets	21	316,582	238,358	315,061	237,761
Current tax asset	15	-	9,596	-	9,832
Deferred tax asset	16	17,719	-	17,656	-
Property and equipment and right-of-use assets	22	175,813	170,371	175,615	170,150
Intangible assets	23	43,236	35,099	42,902	34,686
Non current assets held for sale	24	47,888	15,950	47,888	15,950
Total assets		13,359,794	9,278,252	13,349,840	9,250,849
Liabilities					
Derivative financial instruments	17	52,171	-	52,171	-
Deposits from customers	25	8,080,839	6,414,761	7,907,797	6,165,233
Deposits from banks and other financial institutions	26	145,208	102,254	356,632	346,689
Borrowings	27	3,548,609	1,449,950	3,548,609	1,449,950
Current tax liability	15	7,221	-	7,016	-
Deferred tax liability	16	-	1,428	-	1,430
Other liabilities	28	237,961	274,759	235,675	287,123
Total liabilities		12,072,009	8,243,152	12,107,900	8,250,425
Equity					
Stated capital	30	422,840	422,840	422,840	422,840
Statutory reserve	32	440,756	355,376	440,756	355,376
Other reserves	33	45,466	35,608	28,199	19,969
Credit risk reserve	34	3,783	35,527	3,783	35,527
Retained earnings	35	374,940	185,749	346,362	166,712
Total equity attributable to equity holders		1,287,785	1,035,100	1,241,940	1,000,424
Total liabilities and equity		13,359,794	9,278,252	13,349,840	9,250,849

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.

The financial statements were approved by the Board of Directors and signed on its behalf by:
BY ORDER OF THE BOARD

Signed

Edward Effah
Board Chairman
Date: 25 March 2022

Signed

Julian Kingsley Opuni
Managing Director
Date: 25 March 2022

Consolidated and Separate Statements of Changes in Equity

[All amounts are expressed in thousands of Ghana cedis]

GROUP - 2021

	Stated capital	Statutory reserve	Other reserves	Credit risk reserve	Retained earnings	Total equity
Balance at 1 January 2021	422,840	355,376	35,608	35,527	185,749	1,035,100
Profit for the year	-	-	-	-	351,383	351,383
Net change in investment securities measured at FVOCI	-	-	8,230	-	-	8,230
Foreign currency translation differences for foreign subsidiary	-	-	1,628	-	-	1,628
Total comprehensive income	-	-	9,858	-	351,383	361,241
Regulatory and other reserve transfers:						
Transfer to statutory reserve	-	85,380	-	-	(85,380)	-
Taxes paid on transfer to stated capital	-	-	-	-	(322)	(322)
Transfer from credit risk reserve	-	-	-	(31,744)	31,744	-
Transactions with owners:						
Dividend paid (ordinary shares)	-	-	-	-	(81,632)	(81,632)
Dividend paid (preference shares)	-	-	-	-	(26,602)	(26,602)
Net transfer to reserves and transactions with owners	-	85,380	-	(31,744)	(162,192)	(108,556)
Balance at 31 December 2021	422,840	440,756	45,466	3,783	374,940	1,287,785

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.

Consolidated and Separate Statements of Changes in Equity

[All amounts are expressed in thousands of Ghana cedis]

GROUP - 2020

	Stated capital	Statutory reserve	Other reserves	Credit risk reserve	Retained earnings	Total equity
Balance at 1 January 2020	404,486	292,352	18,835	-	187,715	903,388
Profit for the year	-	-	-	-	259,116	259,116
Net change in investment securities measured at FVOCI	-	-	15,456	-	-	15,456
Foreign currency translation differences for foreign subsidiary	-	-	1,317	-	-	1,317
Total comprehensive income	-	-	16,773	-	259,116	275,889
Regulatory and other reserve transfers:						
Transfer to statutory reserve	-	63,024	-	-	(63,024)	-
Transfer to stated capital	55,000	-	-	-	(55,000)	-
Taxes paid on transfer to stated capital	-	-	-	-	(5,058)	(5,058)
Transfer to credit risk reserve	-	-	-	35,527	(35,527)	-
Transactions with owners:						
Preference shares redemption	(36,646)	-	-	-	-	(36,646)
Dividend paid (ordinary shares)	-	-	-	-	(59,712)	(59,712)
Dividend paid (preference shares)	-	-	-	-	(42,761)	(42,761)
Net transfer to reserves and transactions with owners	18,354	63,024	-	35,527	(261,082)	(144,177)
Balance at 31 December 2020	422,840	355,376	35,608	35,527	185,749	1,035,100

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.

Consolidated and Separate Statements of Changes in Equity

[All amounts are expressed in thousands of Ghana cedis]

BANK - 2021

	Stated capital	Statutory reserve	Other reserves	Credit risk reserve	Retained earnings	Total equity
Balance at 1 January 2021	422,840	355,376	19,969	35,527	166,712	1,000,424
Profit for the year	-	-	-	-	341,520	341,520
Net change in investment securities measured at FVOCI	-	-	8,230	-	-	8,230
Total comprehensive income	-	-	8,230	-	341,520	349,750
Regulatory and other reserve transfers:						
Transfer to statutory reserve	-	85,380	-	-	(85,380)	-
Transfer from credit risk reserve	-	-	-	(31,744)	31,744	-
Transactions with owners:						
Dividend paid (ordinary shares)	-	-	-	-	(81,632)	(81,632)
Dividend paid (preference shares)	-	-	-	-	(26,602)	(26,602)
Net transfer to reserves and transactions with owners	-	85,380	-	(31,744)	(161,870)	(108,234)
Balance at 31 December 2021	422,840	440,756	28,199	3,783	346,362	1,241,940

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.

Consolidated and Separate Statements of Changes in Equity

[All amounts are expressed in thousands of Ghana cedis]

BANK - 2020

	Stated capital	Statutory reserve	Other reserves	Credit risk reserve	Retained earnings	Total equity
Balance at 1 January 2020	404,486	292,352	4,513	-	175,697	877,048
Profit for the year	-	-	-	-	252,097	252,097
Net change in investment securities measured at FVOCI	-	-	15,456	-	-	15,456
Total comprehensive income	-	-	15,456	-	252,097	267,553
Regulatory and other reserve transfers:						
Transfer to statutory reserve	-	63,024	-	-	(63,024)	-
Transfer to stated capital	55,000	-	-	-	(55,000)	-
Taxes paid on transfer to stated capital	-	-	-	-	(5,058)	(5,058)
Transfer to credit risk reserve	-	-	-	35,527	(35,527)	-
Transactions with owners:						
Preference shares redemption	(36,646)	-	-	-	-	(36,646)
Dividend paid (ordinary shares)	-	-	-	-	(59,712)	(59,712)
Dividend paid (preference shares)	-	-	-	-	(42,761)	(42,761)
Net transfer to reserves and transactions with owners	18,354	63,024	-	35,527	(261,082)	(144,177)
Balance at 31 December 2020	422,840	355,376	19,969	35,527	166,712	1,000,424

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.

Consolidated and Separate Statements of Cash Flows

[All amounts are expressed in thousands of Ghana cedis]

	Notes	GROUP		BANK	
		2021	2020	2021	2020
Cash flows from operating activities					
Profit before income tax		516,975	389,812	504,544	381,580
Adjustments:					
Depreciation	22	37,652	37,989	37,568	37,905
Amortisation	23	15,224	11,610	15,110	11,366
Impairment on financial assets	14a	66,967	117,704	66,713	117,703
Profit on disposal of property and equipment	22	(402)	(380)	(402)	(380)
Exchange difference on borrowings	27	6,198	22,667	6,198	22,667
Finance charge on lease liabilities	28	3,562	3,572	3,562	3,572
Fair value on derivative financial instruments	17	60,523	(6,058)	60,523	(6,058)
Operating cash flow before investment in working capital		706,699	576,916	693,816	568,355
Changes in loans and advances to customers	20	88,160	(50,248)	36,320	(48,208)
Changes in other assets	21	(140,786)	(55,345)	(139,862)	(63,866)
Changes in deposits from customers	25	1,666,078	1,304,472	1,742,564	1,310,076
Changes in deposits from banks and other financial institutions	26	42,954	(10,097)	9,943	(14,937)
Changes in other liabilities	28	(8,744)	59,661	(23,394)	69,549
Income tax and levies paid	15	(138,190)	(130,808)	(135,531)	(129,681)
Increase/(decrease) in operating assets and liabilities		1,509,472	1,117,635	1,490,040	1,122,933
Net cash flow generated from operating activities		2,216,171	1,694,551	2,183,856	1,691,288
Cash flow from investing activities					
Purchase of property and equipment	22	(43,094)	(44,365)	(43,033)	(44,317)
Purchase of intangible assets	23	(23,360)	(13,005)	(23,326)	(12,746)
Proceeds on asset disposal		402	528	402	528
Purchase of investment securities		(2,758,343)	(619,362)	(2,754,203)	(617,312)
Net cash flow used in investing activities		(2,824,395)	(676,204)	(2,820,160)	(673,847)
Cash flow from financing activities					
Dividends paid		(108,234)	(102,473)	(108,234)	(102,473)
Repayment of principal portion of lease liabilities		(8,626)	(5,903)	(8,626)	(5,903)
Repayment of long term borrowings		(234,842)	(243,169)	(234,842)	(243,169)
Draw-down/(repayment) of short term borrowings		2,316,680	(2,501,405)	2,316,680	(2,501,405)
Taxes paid on capitalisation		(322)	(5,058)	-	(5,058)
Preference shares redemption	30	-	(36,646)	-	(36,646)
Net cash flow generated/(used in) from financing activities		1,964,656	(2,894,654)	1,964,978	(2,894,654)
Net increase/(decrease) in cash and cash equivalents		1,356,432	(1,876,307)	1,328,674	(1,877,213)
Analysis of changes in cash and cash equivalents					
Cash and cash equivalents at 1 January	17	1,414,367	3,289,253	1,439,323	3,316,432
Gain on currency translation of foreign subsidiary	33	1,628	1,317	-	-
Impairment charge on cash equivalents		(564)	104	(564)	104
Net increase/(decrease) in cash and cash equivalents		1,356,432	(1,876,307)	1,328,674	(1,877,213)
Cash and cash equivalents at 31 December	17	2,771,863	1,414,367	2,767,433	1,439,323

The accompanying notes 1 to 39 form an integral part of these consolidated and separate financial statements.



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Notes to the Consolidated and Separate Financial Statements

for the year ended 31 December 2021

(All amounts are in thousands of Ghana cedis)

1. GENERAL INFORMATION

Fidelity Bank Ghana Limited (FBGL) is a limited liability company, incorporated and domiciled in Ghana. The registered office is located at Ridge Tower, 10 Ambassadorial Enclave, West Ridge, Accra. FBGL operates under the Banks and Specialised Deposit-Taking Institutions Act, 2016 (Act 930). The consolidated and separate financial statements of FBGL for the year ended 31 December 2021 were authorised for issue in accordance with a resolution of the Directors on 17 March 2022.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated and separate financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of preparation

The set of financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. Additional information required by the Companies Act, 2019 (Act 992) and the Banks and Specialised Deposit-Taking Institutions Act, 2016 (Act 930), and other related laws of Ghana have been included, where appropriate. These financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policy.

The Group's financial statements comprise the consolidated and separate statements of comprehensive

income, the consolidated and separate statements of financial position, the consolidated and separate statements of changes in equity, the consolidated and separate statements of cash flows and related notes. The financial statements of the Bank standing alone comprises the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and related notes.

Items included in the consolidated and separate financial statements are measured using the currency of the primary economic environment in which the entity operates ("the functional currency").

The consolidated and separate financial statements are presented in Ghana cedis, which is the Group's functional and presentation currency. The figures shown in the consolidated and separate financial statements are stated in thousands of Ghana cedis unless otherwise stated.

The disclosures on risks from financial instruments are presented in the financial risk management report contained in Note 3.

The preparation of the consolidated and separate financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires the directors to exercise judgement in the process of applying the Group's accounting policies. Changes in assumptions may have a significant impact on the financial statements in the year the assumptions changed. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 6.

Going concern

IAS 1 Presentation of Financial Statements requires management, when preparing financial statements, to make an assessment of an entity's ability to continue as a going concern, and whether the going concern assumption is appropriate, up to the date on which the financial statements are issued.

In determining the appropriate basis of preparation of the Financial Statements, the Directors are required to consider whether the Group can continue in operational existence for the foreseeable future. Accordingly, after making enquiries and having considered forecasts and appropriate sensitivities, the Directors have formed a judgement, at the time of approving the Financial Statements, that there is a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future, being at least 12 months from the date of these Financial Statements.

Accordingly, the Directors consider there to be no material uncertainties that may cast significant doubt on the Group's ability to continue to operate as a going concern. They have formed a judgement that there is a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future, being at least 12 months from the date of signing of these Financial Statements. For this reason, they continue to adopt the going concern basis in the preparation of these Financial Statements.

Impact of coronavirus (COVID-19)

The COVID-19 pandemic and the measures undertaken to contain it continue to impact the global economic outlook. The impact of COVID-19

continues to evolve and remains a source of estimation uncertainty. The Group has considered its impact in preparing the financial statements for the year ended 31 December 2021, including the application of critical estimates and judgements. The Group's impairment methodology has remained unchanged but the Group has incorporated estimates, assumptions and judgements specific to the the impact of COVID-19 in the measurement of expected credit losses.

2.2 Basis of consolidation

The consolidated financial statements comprise the financial statements of Fidelity Bank Ghana Limited and its subsidiaries as at 31 December 2021.

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis at fair value. However, non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation

are recognised at either fair value or proportionate share of the recognised amounts of acquiree's identifiable net assets.

Acquisition-related costs are expensed as incurred.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in profit or loss.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

(b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(c) Disposal of subsidiaries

When the Group ceases to control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint

venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

2.3 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in 'Ghana cedi' (GH¢), rounded to the nearest thousand.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss, except when deferred in other comprehensive income. All foreign exchange gains and losses are presented in profit or loss within 'Other operating income'.

Changes in the fair value of monetary securities denominated in foreign currency classified as fair value through other comprehensive income (FVOCI)/available-for-sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in other comprehensive income.

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as fair value through other comprehensive income (FVOCI)/available-for-sale, are included in other comprehensive income.

(c) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

(i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the reporting date;

(ii) income and expenses are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and

(iii) all resulting exchange differences are recognised in other comprehensive income.

2.4 Revenue recognition

Revenue is derived substantially from banking business and related activities and comprises net interest income and non-interest income. Income is recognised on an accrual basis in the year in which it accrues.

2.4.1 Interest and similar income and expense

For all financial instruments measured at amortised cost and interest bearing financial instruments classified as fair value through other comprehensive income (FVOCI), interest income or expense is recorded on an accrual basis using the effective interest method. The effective interest rate

is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options) and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the effective interest rate, but not future credit losses. The carrying amount of the financial asset or financial liability is adjusted if the Group revises its estimates of payment or receipts. The adjusted carrying amount is calculated on the original effective interest rate and the change in the carrying amount is recorded as interest income or expense.

2.4.2 Fee and commission income

The Group earns fees and commission income from services it provides to its customers. Fee income is divided into the following two categories:

(a) Fee income earned from services provided over a certain period of time

Fees earned for the provision of services over a period of time are accrued over that period. These fees include commission income and asset management, custody and other management and advisory fees. Loan commitment fees for loans that are likely to be drawn down and other credit related fees are deferred (together with any incremental costs) and recognised as an adjustment to the effective interest rate on the loan.

(b) Fee income from providing transaction services

Fees arising from negotiating or participating in the negotiation of a transaction for a third party – such as the arrangement of the acquisition of shares or other securities or the purchase or sale of businesses – are recognised on completion of the underlying transaction. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding

criteria.

Fee and commission expense relates mainly to transaction and service fees which are expensed as the services are rendered.

2.4.3 Dividend income

Dividend income is recognised when the Group's right to receive the payment is established.

2.4.4 Net trading income

This comprises gains and losses from trading assets and liabilities and changes in fair value. Income is recognised on foreign exchange differences and margins on market making.

2.5 Financial assets and liabilities

2.5.1 Financial Assets

Measurement methods

Amortised cost and effective interest rate

The amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of a financial asset (i.e. its amortised cost before any impairment allowance) or to the amortised cost of a financial liability. The calculation does not consider expected credit losses and includes transaction costs, premiums or discounts and fees and points paid or received that are integral to the effective interest rate, such as origination fees. For purchased or originated credit-impaired ('POCI') financial assets – assets that are credit-impaired at initial recognition – the Group calculates the credit-adjusted effective interest rate, which is calculated based on the amortised

cost of the financial asset instead of its gross carrying amount and incorporates the impact of expected credit losses in estimated future cash flows.

When the Group revises the estimates of future cash flows, the carrying amount of the respective financial assets or financial liability is adjusted to reflect the new estimate discounted using the original effective interest rate. Any changes are recognised in profit or loss.

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset.

At initial recognition, the Group measures a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are incremental and directly attributable to the acquisition or issue of the financial asset or financial liability, such as fees and commissions. Transaction costs of financial assets and financial liabilities carried at fair value through profit or loss are expensed in profit or loss. Immediately after initial recognition, an expected credit loss allowance (ECL) is recognised for financial assets measured at amortised cost and investments in debt instruments measured at FVOCI, which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

When the fair value of financial assets and liabilities differs from the transaction price on initial recognition, the entity recognises the difference as follows:

(a) When the fair value is evidenced by a quoted price in an active market for an identical asset or Liability (i.e. a Level 1 input) or based on a valuation technique that uses only data from observable markets, the difference is recognised as a gain or loss.

(b) In all other cases, the differences is deferred and the timing of recognition of deferred day one profit or loss is determined individually. It is either amortised over the life of the instrument, deferred until the instrument's fair value can be determined using market observable inputs, or realised through settlement.

(i) Classification and subsequent measurement

From 1 January 2018, the Group has applied IFRS 9 and classifies its financial assets in the following measurement categories:

- Fair value through profit or loss (FVPL);
- Fair value through other comprehensive income (FVOCI); or
- Amortised cost.

The classification requirements for debt and equity instruments are described below:

Debt instruments

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans and investment securities.

(i) Classification and subsequent measurement

Classification and subsequent measurement of debt instruments depend on:

- the Group's business model for managing the asset; and
- the cash flow characteristics of the asset

Based on these factors, the Group classifies its debt instruments into one of the following three measurement categories:

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represents solely payments of principal and interest ('SPPI'), and that are not designated at FVPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance recognised and measured. Interest income from these financial assets is included in 'Interest income' using the effective interest rate method.

• Fair value through other comprehensive income (FVOCI):

Financial assets that are held for collection of contractual cash flows and for selling the assets, where the assets' cash flows represent solely payments of principal and interest, and that are not designated at FVPL, are measured at fair value through other comprehensive income (FVOCI). Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses on the instrument's amortised cost which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI may be reclassified from equity to profit or loss and recognised in 'other operating income'. Interest income from these financial assets is included in 'Interest income' using the effective interest rate method.

Fair value through profit or loss: Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented in the profit or loss statement within 'Other Operating income' in the year in which it arises. Interest income from these financial assets is included in 'Interest income' using the effective interest rate method.

Business model: The business model reflects how the Group manages the assets in order to generate cash flows. That is, whether the Group's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets held at fair value through profit or loss purposes), then the financial assets are classified as part of 'other' business model and measured at FVPL. Factors considered by the Group in determining the business model

for a group of assets include past experience on how the cash flows for these assets were collected, how the asset's performance is evaluated and reported to key management personnel, how risks are assessed and managed and how managers are compensated. Securities held at fair value through profit or loss are held principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. These securities are classified in the 'other' business model and measured at FVPL.

SPPI: Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Group assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the Group considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

The Group reclassifies debt investments when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting year following the change. Such changes are expected to be very infrequent and none occurred during the year.

Equity instruments

Equity instruments are instruments that meet the definition of equity from the issuer's perspective; that is, instruments that do not contain a contractual obligation to pay and that evidence a residual interest in the issuer's net assets. Examples of equity instruments include basic ordinary shares.

The Group subsequently measures all equity investments at fair value through profit or loss, except where the Group's management has elected, at initial recognition, to irrevocably designate an equity investment at fair value through other comprehensive income. The Group's policy is to designate equity investments as FVOCI when those investments are held for purposes other than to generate investment returns. When this election is used, fair value gains and losses are recognised in OCI and are not subsequently reclassified to profit or loss, including on disposal. Dividends, when representing a return on such investments, continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

(ii) Impairment

The Group assesses on a forward-looking basis the expected credit losses ('ECL') associated with its debt instrument assets carried at amortised cost and FVOCI and with the exposure arising from loan commitments and financial guarantee contracts. The Group recognises a loss allowance for such losses at each reporting date. The measurement of ECL reflects:

- An unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- The time value of money; and
- Reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

(iii) Modification of loans

The Group sometimes renegotiates or otherwise modifies the contractual cash flows of loans to customers. When this happens, the Group assesses whether or not the new terms are substantially different to the original terms. The Group does this by considering, among others, the following factors:

- If the borrower is in financial difficulty, whether the modification merely reduces the contractual cash

flows to amounts the borrower is expected to be able to pay.

- Significant extension of the loan term when the borrower is not in financial difficulty.
- Significant change in the interest rate.

If the terms are substantially different, the Group derecognises the original financial asset and recognises a 'new' asset at fair value and recalculates a new effective interest rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation purposes, including for the purpose of determining whether a significant increase in credit risk has occurred. However, the Group also assesses whether the new financial asset recognised is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are also recognised in profit or loss as a gain or loss on derecognition.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Group recalculates the gross carrying amount based on the revised cash flows of the financial asset and recognises a modification gain or loss in profit or loss. The new gross carrying amount is recalculated by discounting the modified cash flows at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets).

(iv) Derecognition other than on a modification

Financial assets, or a portion thereof, are derecognised when the contractual rights to receive the cash flows from the assets have expired, or when they have been transferred and either (i) the Group transfers substantially all the risks and rewards of ownership, or (ii) the Group neither transfers nor retains substantially all the risks and rewards of ownership and the Group has not retained control.

Financial guarantee contracts and loan commitments

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and others on behalf of customers to secure loans, overdrafts and other banking facilities.

Financial guarantee contracts are initially measured at fair value and subsequently measured at the higher of:

- The amount of the loss allowance ; and
- The premium received on initial recognition less income recognised in accordance with the principles of IFRS 15.

Loan commitments provided by the Group are measured as the amount of the loss allowance. The Group has not provided any commitment to provide loans at a below-market interest rate, or that can be settled net in cash or by delivering or issuing another financial instrument.

For loan commitments and financial guarantee contracts, the loss allowance is recognised as a provision. However, for contracts that include both a loan and an undrawn commitment and the Group cannot separately identify the expected credit losses on the undrawn commitment component from those on the loan component, the expected credit losses on the undrawn commitment are recognised together with the loss allowance for the loan. To the extent that the combined expected credit losses exceed the gross carrying amount of the loan, the expected credit losses are recognised as a provision.

2.5.2. Financial liabilities

(i) Classification

The Group's holding in financial liabilities represents mainly deposits

from banks and customers, and other liabilities. Such financial liabilities are initially recognised at fair value and subsequently measured at amortised cost.

ii) Measurement

The 'amortised cost' of a financial liability is the amount at which the financial asset or financial liability is measured at initial recognition, minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

iii) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

2.5.3 Determination of fair value

For financial instruments traded in active markets, the determination of fair values of financial instruments is based on quoted market prices or dealer price quotations. This includes listed equity securities and quoted debt instruments on major exchanges.

A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. If the above criteria are not met, the market is regarded as being inactive. Indicators that a market is inactive are when there is a wide bid-offer spread or significant increase in the bid-offer spread or there are few recent transactions.

For all other financial instruments, fair value is determined using valuation techniques. In these techniques, fair values are estimated from observable data in respect of similar financial instruments, using models to estimate the present value of expected future cash flows or other valuation techniques, using inputs (for example, LIBOR yield curve, FX rates, volatilities and counterparty spreads) existing at the reporting dates.

The Group uses widely recognised valuation models for determining fair values of non-standardised financial instruments. For these financial instruments, inputs into models are generally market-observable.

For more complex instruments, the Group uses internally developed models, which are usually based on valuation methods and techniques generally recognised as standard within the industry. Valuation models such as present value techniques are used primarily to value derivatives transacted in the over-the-counter market, unlisted debt securities (including those with embedded derivatives) and other debt instruments for which markets were or have become illiquid. Some of the inputs to these models may not be market observable and are therefore estimated based on assumptions.

The Group uses its own credit risk spreads in determining the current value for its derivative liabilities and all other liabilities for which it has elected the fair value option. When the Group's credit spreads widen, the Group recognises a gain on these liabilities because the value of the liabilities has decreased. When the Group's credit spreads narrow, the Group recognises a loss on these liabilities because the value of the liabilities has increased.

The output of a model is always an estimate or approximation of a value that cannot be determined with certainty, and valuation techniques employed may not fully reflect all factors relevant to the positions the Group holds. Valuations are therefore adjusted, where appropriate, to allow for additional factors including model

risks, liquidity risk and counterparty credit risk. Based on the established fair value model governance policies, related controls and procedures applied, the directors believe that these valuation adjustments are necessary and appropriate to fairly state the values of financial instruments carried at fair value. Price data and parameters used in the measurement procedures applied are generally reviewed carefully and adjusted, if necessary – particularly in view of the current market developments.

The fair values of contingent liabilities and irrevocable loan commitments correspond to their carrying amounts.

2.5.4 De-recognition of financial assets and financial liabilities

(i) Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised where:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and
- either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its right to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset, nor transferred control of the asset, the asset is recognised to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

(ii) Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

2.5.5 Repurchase and reverse repurchase agreements

Securities may be lent subject to a commitment to repurchase it at a specified date ('a repo'). Such securities are not derecognised but retained on the statement of financial position when substantially all the risks and rewards of ownership remain with the Group. Any cash received, including accrued interest, is recognised on the statement of financial position reflecting its economic substance as a loan to the Group.

Conversely, securities borrowed or purchased securities subject to a commitment to resell at a specified date (a 'reverse repo') is not recognised on the statement of financial position as the transactions are treated as collateralised loans. However, where the securities borrowed is sold to third parties, the obligation to repurchase the securities is recorded as a trading liability at fair value and any subsequent gain or loss included in net trading income.

2.5.6 Offsetting financial instruments

Netting, where financial assets and liabilities are offset and the net amount reported in the statement of financial position, occurs if, and only if, there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or to realise an asset and settle the liability simultaneously. In many cases, even though master netting agreements are in place, the lack of an intention to settle on a net

basis results in the related assets and liabilities being presented gross in the statement of financial position.

2.5.7 Collateral

The Group obtains collateral in respect of customer liabilities where this is considered appropriate. The collateral normally takes the form of cash or securities in respect of other credit instruments or a lien over the customer's assets and gives the Group a claim on these assets for both existing and future liabilities. Collateral received in the form of securities is not recorded on the statement of financial position. Collateral received in the form of cash is recorded on the statement of financial position with a corresponding liability. These items are assigned to deposits received from banks or other counterparties. Any interest payable or receivable arising is recorded as interest payable or interest income respectively except for funding costs relating to trading activities which are recorded in net trading income.

2.6 Leases

2.6.1 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

2.6.2 Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

2.6.3 Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs

incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term.

The right-of-use assets are presented within Note 22 Property, equipment and right-of-use assets.

2.6.4 Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (less any lease incentives receivable), variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

2.6.5 Group as a lessor

Leases where the Group does not transfer substantially all of the risk and benefits of ownership of the asset are classified as operating leases. Rental income is recorded as earned based on the contractual terms of the lease in other operating income. Initial direct costs incurred in negotiating operating leases are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned. The Group is not exposed to finance leases as a lessor.

2.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term highly liquid investments with original

maturities of three months or less. For the purpose of the cash flow statement, cash and cash equivalents comprise balances with 91 days or less from the date of acquisition including cash and balances with Bank of Ghana, other eligible bills, money market placements and dealing securities.

2.8 Property, equipment and right-of-use assets

Recognition and measurement

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials, direct labour and any other costs directly attributable to bringing the asset to a working condition for its intended use. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property or equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

Right-of-use assets are presented together with property and equipment – refer to the accounting policy in Note 2.6.3. Right-of-use assets are depreciated on a straight-line basis over the lease term.

Subsequent costs

The cost of replacing part of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is charged to profit or loss on a straight-line basis to write down the cost of each asset, to their residual values over the estimated useful lives of each part of an item of property and equipment. Leased

assets are depreciated over the shorter of ten years, the lease term and their useful lives. Depreciation begins when an asset is available for use and ceases at the earlier of the date that the asset is derecognised or classified as held for sale in accordance with IFRS 5.

The estimated useful lives for the current and corresponding years are as follows:

Leasehold Improvement	Over the lease term
Land	-
Building	Over the lease term
Right-of-use assets	Over the lease term
Motor vehicles	4 years
Computer hardware	4 years
Intangible assets	4 years
Furniture and fittings	4 years
Equipment	4 years

Depreciation methods, useful lives and residual values are re-assessed at each reporting date.

De-recognition

An item of property and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the year the asset is derecognised.

2.9 Intangible assets

(a) Computer software

Costs associated with maintaining computer software programmes

are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software product so that it will be available for use;
- management intends to complete the software product and use or sell it;
- there is an ability to use or sell the software product;
- it can be demonstrated how the software product will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- the expenditure attributable to the software product during its development can be reliably measured.

Directly attributable costs that are capitalised as part of the software product include the software development employee costs and an appropriate portion of relevant overheads.

Other development expenditure that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent year.

Computer software development costs recognised as assets are amortised over their estimated useful lives, which does not exceed four years.

(b) Goodwill

Goodwill arises on the acquisition of subsidiaries and represents the excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured at fair value is less than

the fair value of the net assets of the subsidiary acquired, in the case of a bargain purchase, the difference is recognised directly in the income statement.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units (CGUs), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of the CGU containing the goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

2.10 Non-current assets held for sale

Non-current assets are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. They are stated at the lower of carrying amount and fair value less costs to sell.

2.11 Financial guarantees

In the ordinary course of business, the Group gives financial guarantees consisting of letters of credit, guarantees and acceptances. Such financial guarantees are given to banks, other financial institutions and bodies on behalf of customers to secure loans, overdrafts and other banking facilities, and to other parties in connection with the performance of customers under obligations related to contracts, advance payments made by other parties, tenders, retentions and payment of import duties. These financial guarantees

are accounted for as off-balance sheet transactions and disclosed as contingent liabilities.

The fee and commission income receivable on these financial guarantees are initially recognised in the financial statements at fair value on the date that the guarantee was given, in 'Other liabilities' and recognised in the statement of comprehensive income in 'Fees and commission income' on a straight line basis over the life of the guarantee.

2.12 Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with that contract.

2.13 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be

drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

2.14 Employee benefits

i. Defined contribution plans

Obligations for contributions to defined contribution plans are recognised as an expense in profit or loss when they are due.

ii. Termination benefits

Termination benefits are recognised as an expense when the Group is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to terminate employment before the normal retirement date. Termination benefits for voluntary redundancies are recognised if the Group has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

iii. Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A provision is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

2.15 Income tax

Current income tax

Income tax payable on taxable profits is recognised as an expense in the year in which the profits arise. Income tax recoverable on tax allowable losses is recognised as an asset only to the extent that it is regarded as

recoverable by offset against current or future taxable profits.

Current tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered or paid to the Ghana Revenue Authority. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the statement of financial position date.

Current income tax relating to items recognised directly in equity or other comprehensive income is recognised in equity or other comprehensive income respectively and not in the statement of profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and
- in respect of taxable temporary differences associated with investments in subsidiaries and associates, where the timing of the reversal of the temporary differences can be controlled and it is probable that the differences will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable

that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on the tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current and deferred taxes are recognised as income tax benefits or expenses in the income statement except for tax related to the fair value remeasurement of debt instruments at fair value through OCI, foreign exchange differences and the net movement on cash flow hedges, which are charged or credited to OCI. These exceptions are subsequently reclassified from OCI to the income statement together with the respective deferred loss or gain.

Deferred and current tax assets and liabilities are only offset when they arise in the same tax reporting entity and the same taxation authority, and where there is both the legal right to set off current tax assets against current tax liabilities and the intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.16 Stated capital

i. Ordinary shares

Ordinary shares are classified as 'stated capital' in equity.

ii. Dividend on ordinary shares

Dividends on the Bank's ordinary shares are recognised in equity in the year in which they are paid or, if earlier, approved by the Bank's shareholders.

2.17 Preference shares

i. Preference shares

Preference shares are classified as equity. These are non-voting, irredeemable and non-cumulative. The holders have the option of converting into ordinary shares as stated in the agreement.

ii. Dividend on preference shares

Dividends on the Bank's preference

shares are recognised in equity in the year in which they are paid.

2.18 New and amended standards and interpretations

The new and amended standards and interpretations that take effect for annual periods beginning on or after 1 January 2021 are disclosed below:

(i) IBOR reform Phase 2

The Bank has adopted the requirements of 'Interest Rate Benchmark Reform – Phase 2 Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16' (IBOR reform Phase 2) which is effective for annual periods beginning on or after 1 January 2021 with earlier adoption permitted.

IBOR reform Phase 2 provides temporary reliefs that allow the Bank's hedging relationships to continue upon the replacement of an existing interest rate benchmark with an RFR. The reliefs require the Bank to amend hedge designations and hedge documentation. This includes redefining the hedged risk to reference an RFR, redefining the description of the hedging instrument and / or the hedged item to reference the RFR and amending the method for assessing hedge effectiveness. Updates to the hedging documentation must be made by the end of the reporting period in which a replacement takes place. For the retrospective assessment of hedge effectiveness, the Bank may elect on a hedge by hedge basis to reset the cumulative fair value change to zero. The Bank may designate an interest rate as a non-contractually specified, hedged risk component of changes in the fair value or cash flows of a hedged item, provided the interest rate risk component is separately identifiable, e.g., it is an established benchmark that is widely used in the market to price loans and derivatives.

For new RFRs that are not yet an established benchmark, relief is provided from this requirement provided the Bank reasonably expects the RFR to become separately identifiable within 24 months. For hedges of groups of

items, the Bank is required to transfer to subgroups those instruments that reference RFRs. Any hedging relationships that prior to application of IBOR reform Phase 2, have been discontinued solely due to IBOR reform and meet the qualifying criteria for hedge accounting when IBOR reform Phase 2 is applied, must be reinstated upon initial application. These amendments have no material impact on the financial statements of the Group.

(ii) Covid-19-Related Rent Concessions beyond 30 June 2021 Amendments to IFRS 16

In May 2020, the IASB amended IFRS 16 to provide relief to lessees from applying the IFRS 16 guidance on lease modifications to rent concessions arising as a direct consequence of the covid-19 pandemic. The amendment does not apply to lessors.

As a practical expedient, a lessee may elect not to assess whether a covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification.

The amendment was intended to apply until 30 June 2021, but as the impact of the Covid-19 pandemic is continuing, on 31 March 2021, the IASB extended the period of application of the practical expedient to 30 June 2022. The amendment applies to annual reporting periods beginning on or after 1 April 2021. The Covid-19-Related Rent Concessions – Amendment to IFRS 16 did not have any significant impact on the Group's financial statements.

2.19 Standards issued but not yet effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Group's financial statements are disclosed below. The Group intends to adopt these

standards, if applicable, when they become effective.

(i) Reference to the Conceptual Framework – Amendments to IFRS 3 Effective for annual periods beginning on or after 1 January 2022.

In May 2020, the IASB issued Amendments to IFRS 3 Business Combinations - Reference to the Conceptual Framework. The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements.

The Board also added an exception to the recognition principle of IFRS 3 to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of IAS 37 or IFRIC 21 Levies, if incurred separately.

At the same time, the Board decided to clarify existing guidance in IFRS 3 for contingent assets that would not be affected by replacing the reference to the Framework for the Preparation and Presentation of Financial Statements. The amendments are effective for annual reporting periods beginning on or after 1 January 2022 and apply prospectively.

(ii) Onerous Contracts – Costs of Fulfilling a Contract – Amendments to IAS 37

Effective for annual periods beginning on or after 1 January 2022.

In May 2020, the IASB issued amendments to IAS 37 Provisions, Contingent Liabilities and Contingent Assets to specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making.

The amendments apply a 'directly related cost approach'. The costs that relate directly to a contract to provide goods or services include both incremental costs (e.g., the costs of direct labour and materials) and an allocation of costs directly related to contract activities (e.g., depreciation of equipment used to fulfil the contract as

well as costs of contract management and supervision). General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract.

(iii) Classification of Liabilities as Current or Non current - Amendments to IAS 1

Effective for annual periods beginning on or after 1 January 2023.

In January 2020, the Board issued amendments to paragraphs 69 to 76 of IAS 1 Presentation of Financial Statements to specify the requirements for classifying liabilities as current or non-current.

The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right
- That only if an embedded derivative in a convertible liability is itself an equity instrument, would the terms of a liability not impact its classification

The Board decided that if an entity's right to defer settlement of a liability is subject to the entity complying with specified conditions, the entity has a right to defer settlement of the liability at the end of the reporting period if it complies with those conditions at that date.

The Group will not be affected by these amendments on the date of transition.

(IV) IFRS 9 Financial Instruments – Fees in the '10 per cent' test for derecognition of financial liabilities
Effective for annual periods beginning on or after 1 January 2023.

The IASB issued an amendment to IFRS 9. The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower

and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendment is effective for annual reporting periods beginning on or after 1 January 2022 with earlier adoption permitted. The Group will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual period in which it will first apply the amendment and does not expect this will result in a material impact on its financial statements.

(V) IFRS 17 – Insurance contracts
Effective for annual periods beginning on or after 1 January 2023.

In May 2017, the IASB issued IFRS 17 Insurance Contracts (IFRS 17), a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, IFRS 17 will replace IFRS 4 Insurance Contracts (IFRS 4) that was issued in 2005. IFRS 17 applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply. IFRS 17 introduces new accounting requirement for banking products with insurance features that may affect the determination of which instruments or which components thereof will be in the scope of IFRS 9 or IFRS 17.

IFRS 17 is effective for reporting periods beginning on or after 1 January 2023, with comparative figures required. Early application is permitted, provided the entity also applies IFRS 9 and IFRS 15 on or before the date it first applies IFRS 17. The Bank is currently in the process of assessing the impact of adopting IFRS 17 on its financial statements.

(VI) Definition of Accounting Estimates - Amendments to IAS 8
Effective for annual periods beginning

on or after 1 January 2023.

In February 2021, the IASB issued amendments to IAS 8, in which it introduces a definition of 'accounting estimates'. The amendments clarify the distinction between changes in accounting estimates and changes in accounting policies and the correction of errors. Also, they clarify how entities use measurement techniques and inputs to develop accounting estimates.

The amendments are effective for annual reporting periods beginning on or after 1 January 2023 and apply to changes in accounting policies and changes in accounting estimates that occur on or after the start of that period. Earlier application is permitted as long as this fact is disclosed.

The amendments are not expected to have a material impact on the Bank.

(VII) Disclosure of Accounting Policies - Amendments to IAS 1 and IFRS Practice Statement 2
Effective for annual periods beginning on or after 1 January 2023.

In February 2021, the IASB issued amendments to IAS 1 and IFRS Practice Statement 2 Making Materiality Judgements, in which it provides guidance and examples to help entities apply materiality judgements to accounting policy disclosures. The amendments aim to help entities provide accounting policy disclosures that are more useful by replacing the requirement for entities to disclose their 'significant' accounting policies with a requirement to disclose their 'material' accounting policies and adding guidance on how entities apply the concept of materiality in making decisions about accounting policy disclosures.

The amendments to IAS 1 are applicable for annual periods beginning on or after 1 January 2023 with earlier application permitted. Since the amendments to the Practice Statement 2 provide non-mandatory guidance on the application of the definition of material to accounting policy information, an effective date for these amendments is not

necessary.

The Bank is currently assessing the impact of the amendments to determine the impact they will have on the Bank's accounting policy disclosures.

(VIII) Property, Plant and Equipment: Proceeds before Intended Use – Amendments to IAS 16
Effective for annual periods beginning on or after 1 January 2022.

In May 2020, the IASB issued Property, Plant and Equipment — Proceeds before Intended Use, which prohibits entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the costs of producing those items, in profit or loss.

The amendment is effective for annual reporting periods beginning on or after 1 January 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment.

The amendments are not expected to have a material impact on the Bank.

3 FINANCIAL RISK MANAGEMENT

(a) Introduction and overview

The Group's business involves taking on risks in a targeted manner and managing them professionally. The core functions of the Group's risk management are to identify all key risks for the Group, measure these risks, manage the risk positions and determine capital allocations. The Group regularly reviews its risk management policies and systems to reflect changes in markets, products and best market practice. The Group's aim is to achieve an appropriate balance between risk and return and minimise potential adverse

effects on the Group's financial performance. The Group defines risk as the possibility of losses or profits foregone, which may be caused by internal or external factors.

(b) Risk management structure

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. Under this framework, the Board has established a number of separate independent bodies responsible for managing and monitoring risks. These include, Board sub-committees, Credit Committee of management (CC), Management Risk and Control Committee (MRCC), Asset and Liability Management Committee (ALCO) and the Risk Management Department, which are responsible for developing and monitoring the Group's risk management policies in their specified areas. All Board committees report regularly to the Board of Directors on their activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

Through its risk management structure, the Group seeks to manage efficiently the core risks to which it is exposed: credit, liquidity and market risks, which arise directly through the Group's commercial activities; and compliance, regulatory, and operational risks, which are normal consequences of any business undertaking.

(c) Operational risk management

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events,

including legal risk and any other risks that is deemed fit on an ongoing basis but excludes reputational & strategic risk. Operational risk exists in all products and business activities and the effective management of operational risk has always been a fundamental element of the Group's risk management programme. The Group has a broad operational risk management framework which defines the set of activities designed to proactively identify, assess and manage all operational risks by aligning the people, technology and processes with best risk management practices towards sustaining financial performance and enhancing stakeholders' value.

The Operational Risk, Internal Control and Compliance Units with oversight responsibility of the MRCC as well as the Audit Unit constantly carry out reviews to identify and assess the operational risk inherent in all products, activities, processes and systems.

These units also ensure that all business units within the Group monitor their operational risk using set standards and indicators. Significant issues and exceptions are reported to the MRCC for discussion and resolution.

Disaster recovery procedures, business continuity planning, self-compliance assurance and internal audit also form an integral part of our operational risk management process. There was no significant financial loss resulting from operational risk incidents during the year across the Group.

The Group's strict enforcement of ethical code of conduct for all employees, operational risk management policies, risk awareness training and other deliberate operational risk control activities have significantly reduced operational risk related incidents.

Measurement of operational risk

The Group adopts the standardised approach to compute operational risk regulatory capital. To manage and control operational risk, the Group

uses various tools, including risk and control self-assessment, operational risk event management and key risk indicator monitoring. Risk and control self-assessment is conducted by each business or support unit to identify key operational risks and assess the effectiveness of internal controls. When control issues are identified, the units develop action plans and track the resolution of the issues. Operational risk events are classified in accordance with Basel standards. Such events, including any significant incidents that may impact the Group's reputation, must be reported based on certain established thresholds. Key risk indicators with predefined escalation triggers are employed to facilitate risk monitoring in a forward looking manner.

3.1 Credit risk management

Credit risk is the risk of suffering financial loss, should any of the our customers, clients or market counterparties fail to fulfil their contractual obligations. Credit risk arises mainly from commercial and consumer loans and advances and loan commitments arising from such lending activities, but can also arise from credit enhancements, financial guarantees, letters of credit, endorsements and acceptances.

The Group is also exposed to other credit risks arising from investments in debt securities and other exposures arising from its trading activities ('trading exposures'), including non-equity trading portfolio assets, derivatives and settlement balances with market counterparties and reverse repurchase loans.

Credit risk is the single largest risk for the Group's business; the directors therefore carefully manage the exposure to credit risk. The credit risk management and control are centralised in a credit risk management team headed by the Chief Risk Officer, which reports to the Board of Directors and head of each business unit regularly.

The Group has well documented policies and procedures for managing credit risk. The policies are based on the principle of: Management

responsibility; Defined credit approval authorities; Set standards for risk management; Consistent approach to origination of credit, documentation and problem recognition; and Portfolio management strategies.

The risk that counterparties might default on their obligations is monitored on an ongoing basis. To manage the level of credit risk, the Group deals with counterparties of good credit standing and for which in its assessment the transactions are appropriate and risks understood by the counterparty.

3.1.1 Risk limit control and mitigation policies

The Group structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower, or groups of borrowers, and to geographical and industry segments. Such risks are monitored on a revolving basis and subject to an annual or more frequent review, when considered necessary. Limits on the level of credit risk by product, industry sector and country are approved annually by the Board of Directors.

The exposure to any one borrower including banks and brokers is further restricted by sub-limits covering on- and off-balance sheet exposures, and daily delivery risk limits in relation to trading items such as forward foreign exchange contracts. Actual exposures against limits are monitored daily.

Lending limits are reviewed in the light of changing market and economic conditions and periodic credit reviews and assessments of probability of default. Some other specific control and mitigation measures are outlined below:

(a) Lending limits (for derivatives and loan books)

The Group maintains strict control limits on net open derivative positions (that is, the difference between purchase and sale contracts) by both amount and term. The amount subject to credit risk is limited to expected future net cash inflows

of instruments, which in relation to derivatives are only a fraction of the contract, or notional values used to express the volume of instruments outstanding. This credit risk exposure is managed as part of the overall lending limits with customers, together with potential exposures from market movements. Collateral or other security is not always obtained for credit risk exposures on these instruments, except where the Group requires margin deposits from counterparties.

Settlement risk arises in any situation where a payment in cash, securities or equities is made in the expectation of a corresponding receipt in cash, securities or equities. Daily settlement limits are established for each counterparty to cover the aggregate of all settlement risk arising from the Group's market transactions on any single day.

b) Master netting arrangements

The Group further restricts its exposure to credit losses by entering into master netting arrangements with counterparties with which it undertakes a significant volume of transactions. Master netting arrangements do not generally result in an offset of assets and liabilities of the statement of financial position, as transactions are either usually settled on a gross basis or under most netting agreements the right of set off is triggered only on default. However, the credit risk associated with favourable contracts is reduced by a master netting arrangement to the extent that if a default occurs, all amounts with the counterparty are terminated and settled on a net basis. The Group's overall exposure to credit risk on derivative instruments subject to master netting arrangements can change substantially within a short period, as it is affected by each transaction subject to the arrangement.

c) Financial covenants (for credit related commitments and loan books)

The primary purpose of these instruments is to ensure that funds

are available to a customer as required. Guarantees and standby letters of credit carry the same credit risk as loans. Documentary and commercial letters of credit – which are written undertakings by the Bank on behalf of a customer authorising a third party to draw drafts on the Bank up to a stipulated amount under specific terms and conditions – are collateralised by the underlying shipments of goods to which they relate and therefore carry less risk than a direct loan.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total unused commitments, as most commitments to extend credit are contingent upon customers maintaining specific credit standards (often referred to as financial covenants).

The Group monitors the term to maturity of credit commitments because longer-term commitments generally have a greater degree of credit risk than shorter-term commitments.

3.1.2 Impairment and provisioning policies

Loans are designated as impaired and considered non-performing where recognised weakness indicates that full payment of either interest or principal becomes questionable or ordinarily as soon as payment of interest or principal is 90 days or more overdue. Where any amount is considered uncollectible, an individual impairment provision is raised, being the difference between the loan carrying amount and the present value of estimated future cash flows. In any decision relating to the raising of provisions, the Group attempts to balance economic conditions, local knowledge and experience, and the results of independent asset reviews. Where it is considered that there is no realistic prospect of recovering an element of an account against

which an impairment provision has been raised, then that amount will be written off.

A portfolio impairment provision is also held to cover the inherent risk of losses, which, although not identified, are known through experience to be present in the loan portfolio. The provision is estimated by using the historical loss rate, the migration or incident rate and the balance of the performing loan portfolio. The portfolio impairment provision is set with reference to past experience using loss rates, and judgmental factors such as the economic environment and the trends in key portfolio indicators.

3.1.3 Write-off policy

The Group writes off a loan balance (and any related allowances for impairment losses) when the Group determines that the loans are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower's financial position such that the borrower can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure.

3.1.4 Expected credit loss measurement

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'Stage 1' and has its credit risk continuously monitored by the Group.
- If a significant increase in credit risk ('SICR') since initial recognition is identified, the financial instrument is moved to 'Stage 2' but is not yet deemed to be credit-impaired.
- If the financial instrument is credit-impaired, the financial instrument is then moved to 'Stage 3'.
- Financial instruments in Stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next

12 months. Instruments in Stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis.

- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forward-looking information.

Significant increase in credit risk (SICR)

The Group considers a financial instrument to have experienced a significant increase in credit risk when one or more of the following quantitative, qualitative or backstop criteria have been met:

Quantitative criteria

The remaining Lifetime PD at the reporting date has increased, compared to the residual Lifetime PD expected at the reporting date when the exposure was first recognised.

Qualitative criteria

For Loan portfolios, if the borrower meets one or more of the following criteria:

- In short-term forbearance
- Direct debit cancellation
- Extension to the terms granted
- Previous arrears within the last [12] months
- If the borrower is on the Watchlist and/or the instrument meets one or more of the following criteria:
- Significant increase in credit spread
- Significant adverse changes in business, financial and/or economic conditions in which the borrower operates
- Actual or expected forbearance or restructuring
- Actual or expected significant adverse change in operating results of the borrower
- Significant change in collateral value (secured facilities only) which is expected to increase risk of default
- Early signs of cashflow/liquidity problems such as delay in servicing of trade creditors/loans.

The assessment of SICR incorporates forward-looking information and is performed on a quarterly basis at a portfolio level. The criteria used

to identify SICR are monitored and reviewed periodically for appropriateness.

Backstop

IFRS 9 contains a rebuttable presumption that credit risk has increased significantly when contractual payments are more than 30 days past due. This means that where payments are 30 days past due, the financial asset needs to migrate from stage 1 to stage 2. The group views that where the customer and the group have agreed to a deferral of payment for a specified period, such an extension will not trigger the counting of days past due. The offer or the uptake of a Covid-19 related repayment deferral does not itself constitute a SICR event. The group did not view requests for payment deferrals and liquidity assistance as the sole indicator that SICR had occurred.

Definition of default and credit-impaired assets

The Group defines a financial instrument as in default, which is fully aligned with the definition of credit-impaired, when it meets one or more of the following criteria:

Quantitative criteria

The borrower is more than 90 days past due on its contractual payments except as modified in the backstop modifications as above.

Qualitative criteria

The borrower meets unlikelihood to pay criteria, which indicates the borrower is in significant financial difficulty. These are instances where:

- The borrower is in long-term forbearance
- The borrower is deceased
- The borrower is insolvent
- The borrower is in breach of financial covenant(s)
- An active market for that financial asset has disappeared because of financial difficulties
- Concessions have been made by the lender relating to the borrower's financial difficulty
- It is becoming probable that the borrower will enter bankruptcy
- Financial assets are purchased or

originated at a deep discount that reflects the incurred credit losses.

The criteria above have been applied to all financial instruments held by the Group and are consistent with the definition of default used for internal credit risk management purposes. The default definition has been applied consistently to model the Probability of Default (PD), Exposure at Default (EAD) and Loss given Default (LGD) throughout the Group's expected loss calculations.

An instrument is considered to no longer be in default (i.e. to have cured) when it no longer meets any of the default criteria for a consecutive period of six months.

Measuring ECL — Explanation of inputs, assumptions and estimation techniques

The Expected Credit Loss (ECL) is measured on either a 12-month (12M) or Lifetime basis depending on whether a significant increase in credit risk has occurred since initial recognition or whether an asset is considered to be credit-impaired. Expected credit losses are the discounted product of the Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD), defined as follows:

- The PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months (12M PD), or over the remaining lifetime (Lifetime PD) of the obligation.
- EAD is based on the amounts the Group expects to be owed at the time of default, over the next 12 months (12M EAD) or over the remaining lifetime (Lifetime EAD).
- Loss Given Default (LGD) represents the Group's expectation of the extent of loss on a defaulted exposure. LGD varies by type of counterparty, type and seniority of claim and availability of collateral or other credit support. LGD is expressed as a percentage loss per unit of exposure at the time of default (EAD). LGD is calculated on a 12-month or lifetime basis, where 12-month LGD is the percentage of loss expected to be made if the default occurs in the next 12 months and Lifetime LGD is the percentage

of loss expected to be made if the default occurs over the remaining expected lifetime of the loan.

The ECL is determined by projecting the PD, LGD and EAD and for each individual exposure or collective segment. These three components are multiplied together and adjusted for the likelihood of survival (i.e. the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The Lifetime PD is developed by applying a maturity profile to the current 12M PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis.

The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by product type. Forward-looking economic information is also included in determining the 12-month and lifetime PD, EAD and LGD. These assumptions may vary by product type or industry.

The assumptions underlying the ECL calculation such as how the maturity profile of the PDs and how collateral values change etc. are monitored and reviewed on a quarterly basis.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting year.

Forward-looking information incorporated in the ECL models

The assessment of SICR and the calculation of ECL both incorporate forward-looking information. Forward-looking macroeconomic information has been incorporated into expected loss estimates through the application

of quantitative modelling and expert judgement-based adjustments. Both quantitative models and expert judgement-based adjustments consider a range of forecasted macroeconomic scenarios as inputs. Macroeconomic scenarios are defined by taking domestic macroeconomic considerations into account, and forecasts are developed for baseline, downside and upside scenarios. The baseline, downside and upside scenarios are used in the ECL calculations. ECL results are calculated as probability-weighted average results across multiple

macroeconomic scenarios. The creation of macroeconomic scenarios and the determination of associated probabilities are subjective, with final ECL results dependent on the assumptions applied during the process.

The Group has performed historical analysis and identified the key economic variables impacting credit risk and expected credit losses for each portfolio. Regression modelling techniques have been used to determine which borrower and transaction characteristics are

predictive of certain behaviours, based on relationships observed in historical data related to the portfolio of accounts to which the model is applied. This results in the production of models that are used to predict impairment parameters based on the predictive characteristics identified through the regression process.

The ECL model has included forward looking information in the computation of the base PDs to reflect the likely impact of the weaker macroeconomic prospects on the loan portfolio.

Economic Variable Assumptions

The most significant forward looking assumptions used for the ECL estimate as at 31 December 2021 are set out below:

Scenario	Weight %	GDP Growth %	Exchange Rate GHC/ 1 USD	Inflation %
Baseline	50	5.50	6.17	7.00
Upside	20	6.05	6.79	7.70
Downside	30	4.95	5.56	6.93

The most significant variables affecting the ECL model are as follows:

1. GDP Growth – GDP growth is used to assess the relative health of the economy. Forward looking information is incorporated by using the projected GDP growth rate for the ensuing year. The macroeconomic outlook for 2020 and 2021 has seen a material downward revision in projected economic output. These revisions have been incorporated into the expected credit loss provision model in line with IFRS 9 requirements.

2. Industry NPL – The Bank of Ghana average USD rate is used as a determinant variable as a result of the sensitivity of the economy to exchange rate fluctuations.

3. Inflation – Inflation is used due to its influence on monetary policy and on interest rates. Interest rates has an impact on borrowers' likelihood of default. Forward looking information is incorporated by using the expected change in inflation rates for the next four quarters.

Post Model Adjustments

Where the impact of forward-looking macroeconomic information on ECL is determined based on historical relationships between macroeconomic changes and loan default rates, and it is not expected for these relationships to hold under current macroeconomic conditions, judgemental post-model adjustments have been applied to ensure that relationships between macroeconomic forecasts and ECL estimates are intuitive, resulting in the ECL increasing where macroeconomic conditions are expected to worsen, and reflecting additional relevant information not catered for in the model. Furthermore, where there is uncertainty in respect of the model's ability to address specific trends or conditions due to inherent limitations of modelling based on past performance, additional provisions via post-model adjustments have been made.

3.1.5 Maximum exposure to credit risk before collateral held

	Group		Bank	
	2021	2020	2021	2020
Maximum exposure				
Credit risk exposures (net) relating to on balance sheet assets are as follows:				
Balances with Bank of Ghana	1,376,103	910,879	1,376,103	910,879
Investment securities	7,708,102	4,941,891	7,692,223	4,929,898
Cash and balances with banks	855,631	403,430	851,201	402,465
Money market placements	540,129	100,058	540,129	125,979
Loans and advances to customers	2,278,591	2,444,268	2,278,591	2,392,426
Other assets (excluding prepayments)	276,803	169,344	275,288	168,747
	13,035,359	8,969,870	13,013,535	8,930,394
Credit risk exposures relating to off balance sheet items are as follows:				
Letters of credit	309,756	183,516	309,756	183,516
Financial guarantees	372,602	303,348	372,602	303,348
At 31 December	13,717,717	9,456,734	13,695,893	9,417,258

The above table represents a worst case scenario of the credit risk exposure of the Group and the Bank at 31 December 2021. For on-balance sheet assets, the exposures set out above are based on net carrying amounts as reported in the statement of financial position.

At 31 December 2021, the Group's credit exposures were categorised under IFRS 9 as follows:

- Stage 1 – Performing
- Stage 2 – Underperforming
- Stage 3 – Credit Impaired

3.1.6 Maximum exposure to credit risk – financial instruments subject to impairment

The following table contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised. The gross carrying amount of financial assets below also represent the Group's maximum exposure to credit risk on these assets.

2021

Group	Stage 1	Stage 2	Stage 3	Total
Cash and cash equivalents	2,772,443	-	-	2,772,443
Investment securities	7,708,102	-	-	7,708,102
Loans and advances to customers	2,158,263	23,867	212,777	2,394,907
Gross carrying amount	12,638,808	23,867	212,777	12,875,452
Loss allowance	(50,471)	(9,594)	(62,127)	(122,192)
Carrying amount	12,588,337	14,273	150,650	12,753,260

3.1.6 Maximum exposure to credit risk – financial instruments subject to impairment (continued)

Bank	Stage 1	Stage 2	Stage 3	Total
Cash and cash equivalents	2,768,013	-	-	2,768,013
Investment Securities	7,697,254	-	-	7,697,254
Loans and advances to customers	2,158,263	23,867	212,777	2,394,907
Gross carrying amount	12,623,530	23,867	212,777	12,860,174
Loss allowance	(50,206)	(9,594)	(62,127)	(121,927)
Carrying amount	12,573,324	14,273	150,650	12,738,247

2020

Group	Stage 1	Stage 2	Stage 3	Total
Cash and cash equivalents	1,414,383	-	-	1,414,383
Investment Securities	4,822,553	-	-	4,822,553
Loans and advances to customers	2,145,835	53,484	304,423	2,503,742
Other Assets	169,344	-	-	169,344
Gross carrying amount	8,552,115	53,484	304,423	8,910,022
Impairment loss allowance	(11,486)	(10,656)	(41,389)	(63,531)
Carrying amount	8,540,629	42,828	263,034	8,846,491

Bank	Stage 1	Stage 2	Stage 3	Total
Cash and cash equivalents	1,439,339	-	-	1,439,339
Investment Securities	4,810,549	-	-	4,810,549
Loans and advances to customers	2,145,835	53,484	252,581	2,451,900
Other Assets	168,747	-	-	168,747
Gross carrying amount	8,564,470	53,484	252,581	8,870,535
Impairment loss allowance	(11,475)	(10,656)	(41,389)	(63,520)
Carrying amount	8,552,995	42,828	211,192	8,807,015

3.1.7 Maximum exposure to credit risk – financial instruments not subject to impairment

The maximum credit risk exposure (Group and Bank) from financial assets not subject to impairment (i.e. FVPL) is GH¢ 350.6 million (2020: GH¢123.4 million).

3.1.8 Collaterals and other credit enhancements

The Group employs a range of policies and practices to mitigate credit risk. The most traditional of these is the acceptance of security for funds advanced, which is common practice. The Group implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation. The principal collateral types for loans and advances are:

- Mortgages over residential properties.
- Charges over business assets such as premises, inventory and accounts receivable.
- Charges over financial instruments such as debt securities and equities.

Collateral held as security for financial assets other than loans and advances depends on the nature of the instrument. Longer-term lending to corporate entities are generally secured; revolving individual credit facilities are generally unsecured. In addition, in order to minimise credit loss, the Group will seek additional collateral from the counterparty as soon as impairment indicators are identified for the relevant individual loans and advances.

The Group's policies regarding obtaining collateral have not significantly changed during the reporting year and there has been no significant change in the overall quality of the collateral held by the Group since the prior year.

The Group closely monitors collateral held for financial assets considered to be credit-impaired, as it becomes more likely that the Group will take possession of the collateral to mitigate potential credit losses. Financial assets that are credit impaired and the related collateral in order to mitigate potential losses are shown below:

Group

At 31 December 2021	Gross exposure	Impairment allowance	Carrying amount	Fair value of collateral held
Credit-impaired assets				
Overdrafts	4,003	2,945	1,058	1,196
Term loans	208,774	59,182	149,592	383,079
Total credit impaired assets	212,777	62,127	150,650	384,275

Bank

At 31 December 2021	Gross exposure	Impairment allowance	Carrying amount	Fair value of collateral held
Credit-impaired assets				
Overdrafts	4,003	2,945	1,058	1,196
Term loans	208,774	59,182	149,592	383,079
Total credit impaired assets	212,777	62,127	150,650	384,275

Group

At 31 December 2020	Gross exposure	Impairment allowance	Carrying amount	Fair value of collateral held
Credit-impaired assets				
Overdrafts	14,809	(3,067)	11,742	30,853
Term loans	289,614	(38,322)	251,292	358,268
Total credit impaired assets	304,423	(41,389)	263,034	389,121

Bank

At 31 December 2020	Gross exposure	Impairment allowance	Carrying amount	Fair value of collateral held
Credit-impaired assets				
Overdrafts	14,809	(3,067)	11,742	30,853
Term loans	237,772	(38,322)	199,450	358,268
Total credit impaired assets	252,581	(41,389)	211,192	389,121

3.1.9 Loss Allowance

The following tables show reconciliations from the opening to closing balance of the loss allowances for all classes of financial assets:

Group

Investment Securities

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	4,040	-	-	4,040
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	1,256	-	-	1,256
Balance at the end of the reporting period	5,296	-	-	5,296

Cash and cash equivalents

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	16	-	-	16
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	564	-	-	564
Balance at the end of the reporting period	580	-	-	580

Loans and advances to customers

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	7,429	10,656	41,389	59,474
Transfers to Stage 1	1,374	(414)	(960)	-
Transfers to Stage 2	(3,036)	3,978	(942)	-
Transfers to Stage 3	(537)	(110)	647	-
Write off	-	-	(20,675)	(20,675)
Credit quality related changes on existing assets	38,763	(4,515)	42,668	76,916
New assets originated	15,743	-	-	15,743
Payments and assets derecognised	(15,142)	-	-	(15,142)
Balance at the end of the reporting period	44,594	9,595	62,127	116,316

Bank**Investment Securities**

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	4,030			4,030
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	1,001	-	-	1,001
Balance at the end of the reporting period	5,031	-	-	5,031

Cash and cash equivalents

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	16			16
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	564	-	-	564
Balance at the end of the reporting period	580	-	-	580

Loans and advances to customers

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	7,429	10,656	41,389	59,474
Transfers to Stage 1	1,374	(414)	(960)	-
Transfers to Stage 2	(3,036)	3,978	(942)	-
Transfers to Stage 3	(537)	(110)	647	-
Write off	-	-	(20,675)	(20,675)
Credit quality related changes on existing assets	38,764	(4,515)	42,668	76,916
New assets originated	15,743	-	-	15,743
Payments and assets derecognised	(15,142)	-	-	(15,142)
Balance at the end of the reporting period	44,595	9,594	62,127	116,316

Group**Investment Securities**

At 31 December 2020	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	3,807			3,807
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	233	-	-	233
Balance at the end of the reporting period	4,040	-	-	4,040

Cash and cash equivalents

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	120			120
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	(104)	-	-	(104)
Balance at the end of the reporting period	16	-	-	16

Loans and advances to customers

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	21,458	4,525	30,753	56,736
Transfers to Stage 1	930	(748)	(182)	-
Transfers to Stage 2	(4,489)	4,515	(26)	-
Transfers to Stage 3	(13,844)	(3,785)	17,629	-
Write off	-	-	(104,821)	(104,821)
Credit quality related changes on existing assets	6,725	6,149	98,036	110,910
New assets originated	4,200	-	-	4,200
Payments and assets derecognised	(7,551)	-	-	(7,551)
Balance at the end of the reporting period	7,429	10,656	41,389	59,474

Bank**Investment Securities**

At 31 December 2020	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	3,798			3,798
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	232	-	-	232
Balance at the end of the reporting period	4,030	-	-	4,030

Cash and cash equivalents

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	120			120
Transfers to Stage 1	-	-	-	-
Transfers to Stage 2	-	-	-	-
Transfers to Stage 3	-	-	-	-
Write Off	-	-	-	-
Current period provision	(104)	-	-	(104)
Balance at the end of the reporting period	16	-	-	16

Loans and advances to customers

At 31 December 2021	Stage 1	Stage 2	Stage 3	Total
Balance at the beginning of the reporting period	21,458	4,525	30,753	56,736
Transfers to Stage 1	930	(748)	(182)	-
Transfers to Stage 2	(4,489)	4,515	(26)	-
Transfers to Stage 3	(13,844)	(3,785)	17,629	-
Write off	-	-	(104,821)	(104,821)
Credit quality related changes on existing assets	6,725	6,149	98,036	110,910
New assets originated	4,200	-	-	4,200
Payments and assets derecognised	(7,551)	-	-	(7,551)
Balance at the end of the reporting period	7,429	10,656	41,389	59,474

3.2 Market risk

The Group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate, currency and equity products, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, foreign exchange rates and equity prices. The Group separates exposures to market risk into either trading or non-trading portfolios.

The market risks arising from trading and non-trading activities are concentrated in Bank Treasury and monitored by both Treasury and Risk Management departments separately. Regular reports are submitted to the Board of Directors and heads of each business unit. Trading portfolios include those positions arising from market-making transactions where the Group acts as principal with clients or with the market.

Non-trading portfolios primarily arise from the interest rate management of the Group's retail and corporate banking assets and liabilities. Non-trading portfolios also consist of foreign exchange and equity risks arising from the Group's financial assets.

3.2.1 Market risk measurement techniques

The objective of market risk measurement is to manage and control market risk exposures within acceptable limits while optimising the return on risk. The Bank's Chief Risk Officer is responsible for the development of detailed risk management policies and for the day-to-day implementation of those policies.

The Group identifies market risk through daily monitoring of levels and profit and loss balances of trading and non-trading positions. The Risk Management department monitors daily trading activities to ensure that risk exposures taken are within the approved price limits and the overall risk tolerance levels set by the Board. In addition, Assets and Liabilities Committee (ALCO) members, the Treasurer and the Risk Manager monitor market risk factors that affect the value of trading and non-trading positions as well as income streams on non-trading portfolios on a daily basis. They also track the liquidity indicators to ensure that the Group meets its financial obligations at all times.

3.2.2 Foreign exchange risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The open positions of currencies held are monitored on a daily basis. The objective of monitoring the open position in foreign currency is to manage foreign exchange risk due to movements in rates as well as changes in liquidity positions. The Bank maintains a total open position which is capped at 10% of its net own funds. Within this limit, the bank also maintains single currency open positions capped at 5% of net own funds.

3.2.2 Foreign exchange risk (continued)

Included in the table below are assets and liabilities at carrying amounts categorised by currency:

Group

At 31 December 2021	EUR GH¢	GBP GH¢	USD GH¢	GHC GH¢	Total GH¢
Assets					
Cash and cash equivalents	188,637	77,936	876,610	1,628,680	2,771,863
Investment securities	-	-	363,439	7,344,663	7,708,102
Loans and advances to customers	2,356	1	812,052	1,464,182	2,278,591
Other assets	22	42	1,964	314,554	316,582
Total assets	191,015	77,979	2,054,065	10,752,079	13,075,138
Liabilities					
Deposits from customers	170,518	65,033	2,070,914	5,774,374	8,080,839
Deposits from banks and other financial institutions	-	-	-	145,208	145,208
Borrowings	-	-	2,706,047	842,562	3,548,609
Other liabilities	3,639	229	28,073	206,020	237,961
Total liabilities	174,157	65,262	4,805,034	6,968,164	12,012,617
Net on balance sheet position	16,858	12,717	(2,750,969)	-	-

*The Bank has entered into forward agreements that effectively hedge the net on-balance sheet position for the various foreign currencies.

3.2.2 Foreign exchange risk (continued)

Group

At 31 December 2020	EUR GH¢	GBP GH¢	USD GH¢	GHC GH¢	Total GH¢
Assets					
Cash and cash equivalents	113,940	55,023	232,975	1,012,429	1,414,367
Investment securities	-	-	34,079	4,907,812	4,941,891
Derivative financial instruments	-	-	-	8,352	8,352
Loans and advances to customers	1,744	2	983,995	1,458,527	2,444,268
Other assets	30	29	104	169,181	169,344
Total assets	115,714	55,054	1,251,153	7,556,301	8,978,222
Liabilities					
Deposits from customers	113,939	53,564	1,548,816	4,698,442	6,414,761
Deposits from banks and other financial institutions	-	-	-	102,254	102,254
Borrowings	-	-	1,302,220	147,730	1,449,950
Other liabilities	2,078	985	38,356	172,883	214,302
Total liabilities	116,017	54,549	2,889,392	5,121,309	8,181,267
Net on balance sheet position*	(303)	505	(1,638,239)		

*The Bank has entered into forward agreements that effectively hedge the net on-balance sheet position for the various foreign currencies.

Foreign currency sensitivity analysis

The Group's principal foreign currency exposures are to the US Dollar, the Euro and the Pound Sterling. The table below illustrates the hypothetical sensitivity of reported profit to a 15% decrease in the value of the Ghana Cedi against these foreign currencies at the year end, assuming all other variables remain unchanged. The sensitivity rate of 15% represents the directors' assessment of a reasonably possible change, based on historic volatility.

Cedi weakens by 15%	Impact on statement of comprehensive income	
	2021	2020
US Dollar	3,154	4,134
Euro	9	(46)
Pound Sterling	79	76

Year end exchange rates applied in the above analysis are GH¢ 6.0061 (2020: GH¢5.7602) to the US dollar, GH¢6.8281 (2020: GH¢7.0643) to the Euro and GH¢8.1272 (2020: GH¢7.8742) to the Pound Sterling. The strengthening of the Ghana Cedi will produce symmetrical results.

3.2.2 Foreign exchange risk (continued)**Bank**

At 31 December 2021	EUR GH¢	GBP GH¢	USD GH¢	GHC GH¢	Total GH¢
Assets					
Cash and cash equivalents	188,637	77,936	872,601	1,628,259	2,767,433
Investment securities	-	-	363,439	7,328,784	7,692,223
Loans and advances to customers	2,356	1	812,052	1,464,182	2,278,591
Other assets	22	42	1,754	313,243	315,061
Total assets	191,015	77,979	2,049,846	10,734,468	13,053,308
Liabilities					
Deposits from customers	170,518	65,033	1,896,950	5,775,296	7,907,797
Deposits from banks	-	-	211,424	145,208	356,632
Borrowings	-	-	2,706,047	842,562	3,548,609
Other liabilities	3,639	229	26,532	205,275	235,675
Total liabilities	174,157	65,262	4,840,953	6,968,341	12,048,713
Net on balance sheet position	16,858	12,717	(2,791,107)	-	-

* The Bank has entered into forward agreements that effectively hedge the net on-balance sheet position for the various foreign currencies.

(All amounts are in thousands of Ghana cedis)

3.2.2 Foreign exchange risk (continued)

Bank

At 31 December 2020	EUR GH¢	GBP GH¢	USD GH¢	GHC GH¢	Total GH¢
Assets					
Cash and cash equivalents	113,940	55,023	258,392	1,011,968	1,439,323
Investment securities	-	-	34,026	4,895,872	4,929,898
Derivative financial instruments	-	-	-	8,352	8,352
Loans and advances to customers	1,744	2	932,153	1,458,527	2,392,426
Other assets	30	29	275	168,413	168,747
Total assets	115,714	55,054	1,224,846	7,543,132	8,938,746
Liabilities					
Deposits from customers	113,939	53,564	1,299,288	4,698,442	6,165,233
Deposits from banks and other financial institutions	-	-	244,435	102,254	346,689
Borrowings	-	-	1,302,220	147,730	1,449,950
Other liabilities	2,078	985	50,720	172,883	226,666
Total liabilities	116,017	54,549	2,896,663	5,121,309	8,188,538
Net on balance sheet position*	(303)	505	(1,671,817)		

*The Bank has entered into forward agreements that effectively hedge the net on-balance sheet position for the various foreign currencies.

Foreign currency sensitivity analysis

Cedi weakens by 15%	Impact on statement of comprehensive income	
	2021	2020
US Dollar	(2,867)	(903)
Euro	9	(46)
Pound Sterling	79	76

Year end exchange rates applied in the above analysis are GH¢6.0061 (2020: GH¢5.7602) to the US dollar, GH¢6.8281 (2020: GH¢7.0643) to the Euro and GH¢8.1272 (2020: GH¢7.8742) to the Pound Sterling. The strengthening of the Ghana Cedi will produce symmetrical results.

3.2.3 Interest rate risk

Interest rate risk is the exposure of current and future earnings and capital to adverse changes in the level of interest rates. Exposure to interest rate risk can result from a variety of factors, including:

- differences between the timing of market interest rate changes and the timing of cash flows (re-pricing risk)
- changes in the market interest rates producing different effects on yields on similar instruments with different maturities (yield curve risk); and
- changes in the level of market interest rates producing different effects on rates received or paid on instruments with similar re-pricing characteristics (basis risk).

The Group uses gap analysis to measure its exposure to interest rate risk. Through this analysis, it compares the values of interest rate sensitive assets and interest rate sensitive liabilities that mature or re-price at various time periods in the future. The Group may make judgemental assumptions about the behaviour of assets and liabilities which do not have specific contractual maturity or re-pricing dates.

The table below summarises the re-pricing profiles of financial instruments as at 31 December 2020 and 31 December 2021. Items are allocated to time periods with reference to the earlier of the next contractual interest rate re-pricing date and the maturity date.

Group						
At 31 December 2021						
	Up to 1 month	1-3 months	3-12 months	Over 1 year	Non interest bearing	Total
Assets						
Cash and cash equivalents	539,814	-	-	-	2,232,049	2,771,863
Investment securities	587,482	986,498	2,042,609	4,091,513	-	7,708,102
Loans and advances to customers	381,670	107,702	340,803	1,448,416	-	2,278,591
Financial assets	1,508,966	1,094,200	2,383,412	5,539,929	2,232,049	12,758,556
Liabilities						
Deposits from customers	598,383	474,468	963,822	3,163,118	2,881,048	8,080,839
Deposits from banks	33,276	8,713	14,521	58,083	30,615	145,208
Borrowings	700,354	2,051,014	747,923	49,318	-	3,548,609
Financial liabilities	1,332,013	2,534,195	1,726,266	3,270,519	2,911,663	11,774,656
Total interest re-pricing gap	176,953	(1,439,995)	657,146	2,269,410	-	-

3.2.3 Interest rate risk (continued)

Group

At 31 December 2020

	Up to 1 month	1-3 months	3-12 months	Over 1 year	Non interest bearing	Total
Assets						
Cash and cash equivalents	100,000	-	25,921	-	1,288,446	1,414,367
Investment securities	226,142	122,395	1,934,568	2,658,786	-	4,941,891
Loans and advances to customers	195,472	346,043	437,932	1,464,821	-	2,444,268
Financial assets	521,614	468,438	2,398,421	4,123,607	1,288,446	8,800,526
Liabilities						
Deposits from customers	278,524	369,914	1,174,313	1,849,570	2,742,440	6,414,761
Deposits from banks	2,558	10,401	24,268	3,467	61,560	102,254
Borrowings	156,131	583,883	609,631	100,305	-	1,449,950
Financial liabilities	437,213	964,198	1,808,212	1,953,342	2,804,000	7,966,965
Total interest re-pricing gap	84,401	(495,760)	590,209	2,170,265		

Interest rate sensitivity analysis

The interest re-pricing gap analysis is supplemented by monitoring the sensitivity of the Group's financial assets and liabilities to various standard and non-standard interest rate scenarios. Standard scenarios that are considered on a monthly basis include a 100 basis points (bps) parallel shift in all yield curves. An analysis of the Group's sensitivity to an increase or decrease in market interest rates (assuming no symmetrical movement in yield curves and a constant balance sheet position) and its impact on the net interest margin is as follows:

	Total interest repricing gap	Effective Basis	Possible interest rate movements		
			+100bps	+200bps	+300bps
Up to 1 month	176,953	350/365	1,697	3,394	5,090
1-3 months	(1,439,995)	335/365	(13,216)	(26,433)	(39,649)
3-12 months	657,146	230/365	4,141	8,282	12,423
over 1 year	2,269,410	92/365	5,720	11,440	17,160
Total			(1,658)	(3,317)	(4,976)
Impact on net interest income			-0.2%	-0.4%	-0.6%

3.2.3 Interest rate risk (continued)

Bank						
At 31 December 2021						
	Up to 1 month	1-3 months	3-12 months	Over 1 year	Non interest bearing	Total
Assets						
Cash and cash equivalents	539,814	-	-	-	2,227,619	2,767,433
Investment securities	586,455	985,864	2,038,440	4,081,464	-	7,692,223
Loans and advances to customers	381,670	107,702	340,803	1,448,416	-	2,278,591
Financial assets	1,507,939	1,093,566	2,379,243	5,529,880	2,227,619	12,738,247
Liabilities						
Deposits from customers	598,383	474,468	790,780	3,163,118	2,881,048	7,907,797
Deposits from banks	81,727	21,398	35,663	142,653	75,191	356,632
Borrowings	700,354	2,051,014	747,923	49,318	-	3,548,609
Financial liabilities	1,380,464	2,546,880	1,574,366	3,355,089	2,956,239	11,813,038
Total interest repricing gap	127,475	(1,453,314)	804,877	2,174,791	-	-

Bank						
At 31 December 2020						
	Up to 1 month	1-3 months	3-12 months	Over 1 year	Non interest bearing	Total
Assets						
Cash and cash equivalents	100,000	-	25,921	-	1,313,402	1,439,323
Investment securities	225,115	121,761	1,930,399	2,652,623	-	4,929,898
Loans and advances to customers	195,472	346,043	386,090	1,464,821	-	2,392,426
Financial assets	520,587	467,804	2,342,410	4,117,444	1,313,402	8,761,647
Liabilities						
Deposits from customers	278,524	369,914	924,785	1,849,570	2,742,440	6,165,233
Deposits from banks	2,558	10,401	24,268	247,902	61,560	346,689
Borrowings	156,131	583,883	609,631	100,305	-	1,449,950
Financial liabilities	437,213	964,198	1,558,684	2,197,777	2,804,000	7,961,872
Total interest re-pricing gap	83,374	(496,394)	783,726	1,919,667	-	-

Interest rate sensitivity analysis

The interest re-pricing gap analysis is supplemented by monitoring the sensitivity of the Bank's financial assets and liabilities to various standard and non-standard interest rate scenarios. Standard scenarios that are considered on a monthly basis include a 100 basis points (bps) parallel shift in all yield curves. An analysis of the Bank's sensitivity to an increase or decrease in market interest rates (assuming no symmetrical movement in yield curves and a constant balance sheet position) and its impact on the net interest margin is as follows:

	Total interest re-pricing gap	Effective Basis	Possible interest rate movements		
			+100bps	+200bps	+300bps
Up to 1 month	127,475	350/365	1,222	2,445	3,667
1-3 months	(1,453,314)	335/365	(13,339)	(26,677)	(40,016)
3-12 months	804,877	230/365	5,072	10,144	15,215
over 1 year	2,174,791	92/365	5,482	10,963	16,445
Total			(1,563)	(3,125)	(4,689)
Impact on net interest income			-0.18%	-0.37%	-0.55%

3.3 Liquidity risk management

Liquidity risk is the risk that the Bank is unable to meet its obligations when they fall due as a result of customer deposits being withdrawn, cash requirements from contractual commitments, or other cash outflows, such as debt maturities or margin calls for derivatives. Such outflows would deplete available cash resources for client lending, trading activities and investments. In extreme circumstances, lack of liquidity could result in reductions in the statement of financial position and sales of assets, or potentially an inability to fulfil lending commitments. The risk that the Bank will be unable to do so is inherent in all banking operations and can be affected by a range of institution-specific and market-wide events including, but not limited to, credit events, merger and acquisition activity, systemic shocks and natural disasters.

3.3.1 Liquidity risk management process

The Bank's liquidity management process, as carried out within the Bank and monitored by a separate team in Treasury Department, includes:

- day-to-day funding, managed by monitoring future cash flows to ensure that requirements can be met. This includes replenishment of funds as they mature or are borrowed by customers. The Bank maintains an active presence in the money market to enable this to happen;
- maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- monitoring the liquidity ratios of the statement of financial position against internal and regulatory requirements and ;
- managing the concentration and profile of debt maturities.

Finally, the Bank is statutorily required to maintain a reserve of 8% of the local currency equivalent of foreign currency customer deposits held as well as 8% of local currency customer deposits in one account with the Bank of Ghana. These balances are used to support all inter-bank transactions.

3.3.2 Liquidity risk measurement

The Bank prepares and uses liability mismatch reports to manage funding needs. The weekly liquidity mismatch report is used to measure the ability of the Bank to meet maturing liability obligations. This is supplemented by weekly cash flow reports produced to show the projected cash flow on a daily basis incorporating projected customer withdrawals, including credit disbursements, as well as deposits.

The deposit concentration ratio is monitored monthly to ensure that decisions of individual and or groups of depositors do not severely impact on liquidity. Particular attention is given to wholesale borrowing. Due to their size, withdrawals of such funds tend to impact negatively on liquidity. As a rule, wholesale borrowing transactions are entered into as repurchase contracts where each transaction is collateralised with a treasury bill or bond. Alternatively, such transactions are contracted to support specific credits in a back-to-back transaction. The monthly deposit concentration report is examined as part of the Assets and Liabilities Committee (ALCO) process and the necessary preventive/remedial action taken.

In addition to the above, the Group observes an internally defined volatile liability dependency ratio which is measured as (volatile funds – liquid assets) / long term investments. This measures the reliance on volatile funds to finance long term investments as well as other non-liquid assets. (Volatile funds are short term wholesale funds e.g. call accounts).

3.3.3 Liquidity crisis management

Liquidity crisis is defined as a condition where the Bank is unable to meet maturing liabilities/or regulatory reserve requirements due to inadequate liquid assets or a condition that arises from a sudden deterioration of the perceived safety and credibility of the Bank resulting in substantial withdrawal of funds by depositors.

This is deemed to have occurred when any of the following conditions exist:

- Liquidity guidelines/ratios have been breached for four consecutive weeks.
- Bank of Ghana (BoG) support facilities have been accessed for three or more consecutive weeks.

Management has put in place a Contingency Action Plan to manage liquidity crisis. The plan includes action points together with responsibilities for ensuring that steps are taken to manage the crisis.

3.3.4 Non-derivative financial liabilities and assets held for managing liquidity risk

The table below presents the cash flows payable by the Group under non-derivative financial liabilities and assets held for managing liquidity risk by remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows, whereas the Group manages the liquidity risk based on a different basis not resulting in a significantly different analysis.

Group					
At 31 December 2021	0-3 months	3-6 months	6-12 months	Over 12 months	Total
	GH¢	GH¢	GH¢	GH¢	GH¢
Liabilities					
Deposits from customers	1,159,833	349,654	527,186	6,285,933	8,322,606
Deposits from banks	49,643	12,494	17,334	72,195	151,666
Borrowings	2,751,368	249,308	498,615	51,291	3,550,582
Total liabilities (Contractual maturity date)	3,960,844	611,456	1,043,135	6,409,419	12,024,854
Assets					
Cash and cash equivalents	873,956	334,143	334,143	1,414,064	2,956,306
Investment securities	1,573,980	680,870	1,360,232	4,705,240	8,320,322
Loans and advances to customers	489,372	115,873	224,930	1,665,678	2,495,853
Total assets held for managing liquidity risk (contractual maturity date)	2,937,308	1,130,886	1,919,305	7,784,982	13,772,481

Group					
At 31 December 2020	0-3 months	3-6 months	6-12 months	Over 12 months	Total
	GH¢	GH¢	GH¢	GH¢	GH¢
Liabilities					
Deposits from customers	773,202	433,026	616,523	4,637,930	6,460,681
Deposits from banks	28,349	23,479	31,569	18,865	102,262
Borrowings	740,014	203,210	406,421	107,326	1,456,971
Total liabilities (Contractual maturity date)	1,541,565	659,715	1,054,513	4,764,121	8,019,914
Assets					
Cash and cash equivalents	297,010	205,651	214,291	767,157	1,484,109
Investment securities	348,537	644,856	1,289,712	2,924,665	5,207,770
Loans and advances to customers	541,515	131,271	306,661	1,684,544	2,663,991
Total assets held for managing liquidity risk (contractual maturity date)	1,187,062	981,778	1,810,664	5,376,366	9,355,870

3.3.4 Non-derivative financial liabilities and assets held for managing liquidity risk (continued)

Bank					
At 31 December 2021					
	0-3 months GH¢	3-6 months GH¢	6-12 months GH¢	Over 12 months GH¢	Total GH¢
Liabilities					
Deposits from customers	1,072,850	263,593	527,187	6,285,933	8,149,563
Deposits from banks	121,923	30,685	42,573	167,909	363,090
Borrowings	2,751,368	249,308	498,615	51,291	3,550,582
Total liabilities (Contractual maturity date)	3,946,141	543,586	1,068,375	6,505,133	12,063,235
Assets					
Cash and cash equivalents	873,956	334,143	334,143	1,408,970	2,951,212
Investment securities	1,572,319	679,480	1,358,960	4,693,684	8,304,443
Loans and advances to customers	489,372	115,873	224,930	1,665,678	2,495,853
Total assets held for managing liquidity risk (contractual maturity date)	2,935,647	1,129,496	1,918,033	7,768,332	13,751,508

Bank					
At 31 December 2020					
	0-3 months GH¢	3-6 months GH¢	6-12 months GH¢	Over 12 months GH¢	Total GH¢
Liabilities					
Deposits from customers	648,438	308,262	616,523	4,637,930	6,211,153
Deposits from banks	28,349	23,479	31,569	263,400	346,797
Borrowings	740,014	203,210	406,421	107,326	1,456,971
Total liabilities (Contractual maturity date)	1,416,801	534,951	1,054,513	5,008,656	8,014,921
Assets					
Cash and cash equivalents	297,010	205,651	214,291	729,594	1,446,546
Investment securities	346,876	643,466	1,286,932	2,917,886	5,195,160
Loans and advances to customers	541,515	131,271	254,819	1,684,544	2,612,149
Total assets held for managing liquidity risk (contractual maturity date)	1,185,401	980,388	1,756,042	5,332,024	9,253,855

3.3.5 Assets held for managing liquidity risk

The Group holds a diversified portfolio of cash and high-quality highly-liquid securities to support payment obligations and contingent funding in a stressed market environment. The Group's assets held for managing liquidity risk comprise:

- Cash and balances with banks;
- Balances with the Bank of Ghana;
- Government of Ghana bills and bonds; and
- Secondary sources of liquidity in the form of highly liquid instruments in the Group's trading portfolios.

3.4 Off balance sheet items (Group & Bank)

(a) Loan commitments

Contractual amounts of the Group's off-balance sheet financial instruments that it commits to extend to customers at the reporting date are summarised in the table below.

At 31 December 2021	No later than 1 year	1-5 years	Over 5 years	Total
Loan commitments	124,081	-	-	124,081
Total	124,081	-	-	124,081
At 31 December 2020	No later than 1 year	1-5 years	Over 5 years	Total
Loan commitments	120,625	-	-	120,625
Total	120,625	-	-	120,625

The expected credit loss on outstanding loan commitments stands at GH¢ 0.46 million (2020: GH¢0.63 million).

(b) Guarantees and indemnities

The Group had outstanding guarantees, indemnities and endorsements at the year end of GH¢682.4 million (2020: GH¢303.3 million). The Group has made a provision for credit losses of GH¢4.6 million (2020: GH¢10.9 million) on this portfolio which is classified as stage 1.

(c) Capital commitments

The Group had no capital commitments at year end.

3.5 Country analysis - Bank

The assets and liabilities of the Bank held inside and outside Ghana are analysed below:

Bank	2021		2020	
	Ghana GH¢	Outside GH¢	Ghana GH¢	Outside GH¢
Assets				
Cash and cash equivalents	1,990,006	777,427	1,212,882	226,441
Investment Securities	7,692,223	-	4,929,898	-
Derivative financial instruments	-	-	8,352	-
Loans and advances to customers	2,278,591	-	2,392,426	-
Investments (other than securities)	101	12,370	101	12,370
Other assets	315,061	-	237,761	-
Deferred tax asset	17,656	-	9,832	-
Property and equipment and right-of-use of assets	175,615	-	170,150	-
Intangible assets	42,902	-	34,686	-
Non current assets held for sale	47,888	-	15,950	-
	12,560,043	789,797	9,012,038	238,811
Liabilities				
Derivative financial instruments	52,171	-	-	-
Deposits from customers	7,696,205	211,592	5,918,959	246,274
Deposits from banks and other financial institutions	145,208	211,424	102,254	244,435
Borrowings	1,253,877	2,294,732	1,129,593	320,357
Current tax liability	7,016	-	-	-
Deferred tax liability	-	-	1,430	-
Other liabilities	235,675	-	287,123	-
	9,390,152	2,717,748	7,439,359	811,066

4. FAIR VALUE OF FINANCIAL INSTRUMENTS

4.1 Financial instruments not measured at fair value

(i) Cash and cash equivalents

Cash and cash equivalents approximate their carrying amounts due to their short term nature.

(ii) Loans and advances to customers

Loans and advances are net of charges for impairment. The estimated fair value of loans and advances represents the discounted amount of estimated future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

(iii) Investment securities

The estimated fair value of investment securities measured at amortised cost represents the discounted amount of estimated future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

(iv) Deposits from customers

The estimated fair value of deposits with no stated maturity, which includes non-interest-bearing deposits, is the amount repayable on demand.

4.2 Fair value hierarchy

IFRS 13 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the Group's market assumptions. These two types of inputs have created the following fair value hierarchy:

- **Level 1** – Quoted prices (unadjusted) in active markets for identical assets or liabilities. This level includes listed equity securities and debt instruments on exchanges (for example, Ghana Stock Exchange).
- **Level 2** – Inputs are quoted prices for the asset or liability, (other than those included in Level 1) that are observable either directly (that is, as prices) or indirectly (that is, derived from prices).
- **Level 3** – Inputs for the asset or liability that are not based on observable market data (unobservable inputs). This level includes equity investments and debt instruments with significant unobservable components.

This hierarchy requires the use of observable market data when available. The Group considers relevant and observable market prices in its valuations where possible.

4.3 Financial instruments measured at fair value

Group

	Level 1	Level 2	Level 3
2021			
Derivative financial instruments	-	52,171	-
Investment securities	-	5,607,552	-
2020			
Derivative financial instruments	-	8,352	-
Investment securities	-	3,748,891	-

Bank

	Level 1	Level 2	Level 3
2021			
Derivative financial instruments	-	52,171	-
Investment securities	-	5,606,340	-
2020			
Derivative financial instruments	-	8,352	-
Investment securities	-	3,748,891	-

Inputs used for the valuation of investment securities are the quoted prices and interest rates for the various tenors of Government of Ghana treasury bills and bonds as at year end. The Group uses discounted cashflow models with observable market inputs of similar instruments for the valuation of its investment securities.

5. CAPITAL MANAGEMENT

Fidelity Bank considers a strong and efficient capital position to be a priority. The Bank's objectives when managing capital are:

- (i) to comply with the capital requirements set by the Bank of Ghana;
- (ii) to maintain sufficient capital resources to support the group's risk appetite
- (iii) to safeguard the Bank's ability to continue as a going concern and;
- (iv) to maintain a sufficient capital base to ensure strong credit ratings and to support its business and maximise shareholder value.

Compliance with capital adequacy ratios set by the Bank of Ghana is monitored monthly with reports outlining their calculation reviewed and signed by the Bank's Chief Financial Officer. Under the current capital requirements set by the Bank of Ghana, banks have to maintain a ratio of regulatory capital to risk weighted assets ("capital adequacy ratio") minimum of 13%.

Regulatory capital as defined by the Bank of Ghana has two (2) components:

- **Tier 1 Capital** or "going-concern capital": This refers to capital that supports the bank's operations and can absorb losses as required, and is made up of Common Equity Tier 1 ("CET1") and Additional Tier 1 ("AT1").
- **Tier 2 Capital** or "gone-concern capital": Tier 2 capital is available to absorb losses or convert to equity on a gone-concern basis or if the Bank is being wound up.

The CET1 capital consists of the following elements:

- a. Ordinary (common) shares issued by the Bank that meet the criteria for classification as ordinary shares;
- b. Retained Earnings;
- c. Statutory Reserves; and
- d. Regulatory adjustments to CET1.

The Pillar 1 CET 1 minimum capital requirement applicable to the Bank is 6.50% of risk-weighted assets (RWAs). The capital conservation buffer is implemented in Sections 79 to 82 of the Capital Requirements Directive and equals a requirement of 3.00 % CET 1 capital.

The AT1 capital consists of perpetual non-cumulative preference share issued and fully paid up in accordance with the Bank of Ghana's Capital Requirement Directive. The instruments are neither secured nor covered by guarantee, do not have credit sensitive dividend features and are subordinated to all other creditors and senior only to ordinary shareholders. The permissible amount of total qualifying AT1 capital is limited to a maximum of 1.5% of risk weighted assets (RWAs) except that excess AT1 may serve as Tier 2 for the purpose of computing the capital adequacy ratio.

Tier 2 capital comprises eligible capital instruments and subordinated long-term debt. To qualify as Tier 2 capital, capital instruments or subordinated debt must have an original maturity of at least five years. Moreover, eligible capital instruments may inter alia not contain an incentive to redeem, a right of investors to accelerate repayment, or a credit sensitive dividend feature.

The permissible amount of total qualifying Tier 2 capital is limited to a maximum of 2% of risk weighted assets (RWAs).

The risk-weighted assets are measured using the standardised approach as prescribed by the Bank of Ghana. It takes into account the nature of, and reflects an estimate of credit, operational and market risks associated with each asset and counterparty and the Bank's operations.

(All amounts are in thousands of Ghana cedis)

5. CAPITAL MANAGEMENT (continued)

The table below summarises the composition of regulatory capital, total weighted risk assets and the capital adequacy ratios of the Bank for the years ended 31 December 2021 and 2020.

	2021	2020
Common Equity Tier (CET1) capital		
Paid up capital (ordinary shares)	285,551	285,551
Statutory reserves	440,756	355,376
Retained earnings/Other reserves	374,561	186,681
Total CET1 before deductions/adjustments	1,100,868	827,608
Regulatory adjustments to CET1 capital		
Intangibles	(89,649)	(75,533)
Total regulatory adjustments	(89,649)	(75,533)
CET 1 capital after regulatory adjustments	1,011,219	752,075
Additional Tier 1 capital (AT1)	65,081	63,006
Total Tier 1 capital (Tier 1)	1,076,300	815,081
Tier 2 capital (Tier 2)	72,208	83,500
Total regulatory capital	1,148,508	898,581
Risk weighted assets		
Total credit risk equivalent weighted assets	2,621,631	2,489,193
Total operational risk equivalent weighted assets	1,676,598	1,694,686
Total market risk equivalent weighted assets	40,521	16,499
Total risk weighted assets (RWA)	4,338,750	4,200,378
Risk-based capital ratios		
CET1/RWA	23.31%	17.94%
AT1/RWA	1.50%	1.50%
Tier 1/RWA	24.81%	19.44%
Tier 2/RWA	1.66%	1.99%
Total capital adequacy ratio (CAR)	26.47%	21.43%
Leverage Ratio	7.65%	8.35%
Minimum capital requirement		
Mandatory minimum	10.0%	10.0%
Prudential minimum (with capital conservation buffer)	13.0%	11.5%

The Bank's capital is assessed to be adequate for planned growth and there were no restrictions on distribution or discretionary bonus payments resulting from capital deficiency at the period end.

6. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various factors that are believed to be reasonable under the circumstances, the results of which form the basis for making the judgement about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates and judgements that have a significant risk of causing a material adjustment to the carrying values of the assets and liabilities within the next financial year are discussed below.

(a) Measurement of the expected credit loss allowance

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses).

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios and the associated ECL.

(b) Fair value of financial instruments

The fair value of a financial instrument is determined by reference to the quoted bid price or asking price (as appropriate) in an active market. Where the fair value of financial assets and financial liabilities recorded in the statements of financial position cannot be derived from an active market, it is determined using a variety of valuation techniques including the use of prices obtained in recent arms' length transactions, comparison to similar instruments for which market observable prices exist, net present value techniques and mathematical models. Input to these mathematical models is taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values.

(c) Income tax

Significant estimates are required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the year in which such determination is made.

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

(d) Hold to collect financial assets

The Group classifies some non-derivative financial assets with fixed or determinable payments and fixed maturity as hold to collect. This classification requires significant judgement. In making this judgement, the Group uses the Business model and Solely for Payment of Principal and Interest (SPPI) model to assess that the purpose for holding these assets was to collect the contractual cash flows associated with the assets. If the Group were to fail to keep these investments to maturity other than for the specific circumstances – for example, selling an insignificant amount close to maturity – the Group is required to reclassify the entire category as hold to collect and sell. Accordingly, the investments would be measured at fair value instead of amortised cost.

7. SEGMENT INFORMATION

For management purposes, the Group is organised into five operating segments as described below based on products offered, market segment and customer turnover.

Corporate Banking: Principally responsible for providing banking services and products to multinationals, large regional and domestic clients and other institutional clients.

Financial & Capital Markets: Undertakes the Bank's funding, ALM and centralised risk management activities through borrowing and investment in liquid assets such as short-term placements and government debt securities.

Retail Banking: Provides financial products and services to individuals (personal, private and inclusive segments) and small and medium scale enterprises. The unit provides financial solutions across various channels (ATM, mobile banking, agents etc.) and platforms.

Investment Banking: Investment banking services cover activities such as the provision of business advisory services, issuance of securities and arranging financing for short, medium and long term funding needs of clients.

Offshore banking: Principally responsible for providing banking services to offshore customers in the Asia Pacific region.

Management monitors the operating results of these business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects is measured differently from operating profit or loss in the financial statements. Transactions between operating segments are on an arm's length basis in a manner similar to transactions with third parties. For the purposes of segment reporting, interest is allocated to the business units based on a pool rate determined by Treasury using the Bank's cost of funds.

The following table shows an analysis of the performance of the various business units across the Group :

2021	BANK			FSL	FAB	GROUP
	Corporate Banking	Financial & Capital Markets	Retail Banking	Investment Banking	Offshore Banking	
External revenue						
Net interest income	157,878	715,992	(28,394)	2,458	9,609	857,543
Net fee and commission income	15,163	49,106	79,812	10,112	102	154,295
Other operating income	19,597	12,277	86,190	5	158	118,227
Inter-segment revenue	(11,013)	(400,968)	411,981	-	-	-
Total Segment revenue	181,625	376,407	549,589	12,575	9,869	1,130,065
Direct cost	(36,454)	(16,941)	(105,189)	(3,799)	(5,960)	(168,343)
Net impairment charges	(48,461)	64	(8,542)	(255)	-	(57,194)
Allocated cost	(156,446)	(78,223)	(152,884)	-	-	(387,553)
Segment profit	(59,736)	281,307	282,974	8,521	3,909	516,975
Reportable segment assets (loans and advances)	1,531,051	-	747,540	-	-	2,278,591
Reportable segment liabilities (customer deposits)	2,426,131	1,046,023	4,579,930	-	173,964	8,226,047

7. SEGMENT INFORMATION (continued)

2020	BANK			FSL	FAB	GROUP
	Corporate Banking	Financial & Capital Markets	Retail Banking	Investment Banking	Offshore Banking	
External revenue						
Net interest income	144,446	668,732	(15,108)	1,954	11,784	811,808
Net fee and commission income	16,700	45,161	76,808	4,229	96	142,994
Other operating income	6,801	94	31,249	-	247	38,391
Inter-segment revenue	(32,012)	(283,677)	315,689	-	-	-
Total Segment revenue	135,935	430,310	408,638	6,183	12,127	993,193
Direct cost	(29,869)	(11,672)	(83,371)	(2,643)	(7,437)	(134,992)
Net impairment charges	(90,743)	129	(7,839)	(1)	-	(98,454)
Allocated cost	(147,974)	(73,987)	(147,974)	-	-	(369,935)
Segment profit	(132,651)	344,780	169,454	3,539	4,690	389,812
Reportable segment assets (loans and advances)	1,712,190	-	680,236	-	51,842	2,444,268
Reportable segment liabilities (deposits)	1,873,537	15,887	4,377,601	-	249,990	6,517,015

The Group operates in two geographic markets: Ghana (Fidelity Bank Ghana Limited & Fidelity Securities Limited) and Malaysia (Fidelity Asia Bank Limited). The following tables show the distribution of operating profit and non-current assets allocated based on the location of the customers and assets respectively for the years ended 31 December 2021 and 2020:

2021	Ghana	Malaysia	Total
Interest income	1,557,850	14,998	1,572,847
Interest expense	(709,915)	(5,389)	(715,304)
Net interest income	847,934	9,609	857,543
Non-interest income	272,262	261	272,523
Operating income	1,120,196	9,869	1,130,066
Operating expenses	(549,936)	(5,960)	(555,896)
Net impairment charge on financial assets	(57,194)	-	(57,194)
Operating profit	513,066	3,909	516,975

7. SEGMENT INFORMATION (continued)

2020

	Ghana	Malaysia	Total
Interest income	1,248,483	18,908	1,267,391
Interest expense	(448,459)	(7,124)	(455,583)
Net interest income	800,024	11,784	811,808
Non-interest income	181,042	343	181,385
Operating income	981,066	12,127	993,193
Operating expenses	(497,490)	(7,437)	(504,927)
Net impairment charge on financial assets	(98,454)	-	(98,454)
Operating profit	385,122	4,690	389,812

8. INTEREST INCOME

	Group		Bank	
	2021	2020	2021	2020
Other financial assets measured at FVPL	85,642	74,855	85,642	74,855
Interest income calculated using the effective interest method				
Cash and short term funds	8,304	21,010	9,569	22,683
Debt instruments at amortised cost	501,829	315,142	499,371	313,188
Debt instruments at FVOCI	647,069	527,195	647,069	527,195
Loans and advances	330,003	329,189	325,769	324,063
	1,572,847	1,267,391	1,567,420	1,261,984

9. INTEREST EXPENSE

Interest expense calculated using the effective interest method				
Savings accounts	111,999	90,368	111,999	90,368
Time and other deposits	71,099	60,579	66,975	55,128
Overnight and call accounts	63,979	26,243	74,743	40,025
Current accounts	39,766	28,032	39,766	28,032
Borrowings	424,899	246,789	424,899	246,789
Finance charge on lease liabilities	3,562	3,572	3,562	3,572
	715,304	455,583	721,944	463,914

10. FEE AND COMMISSION INCOME**Fee income earned from services that are provided over time:**

	Group		Bank	
	2021	2020	2021	2020
Guarantee fees	2,661	3,517	2,661	3,517
Fee income from providing financial services at a point in time:				
Trade finance fees	8,369	7,379	8,369	7,379
Credit related fees and commissions	36,989	36,369	36,989	36,369
Cash management & service charges	125,535	103,154	125,540	103,162
Other fees and commissions	35,692	25,097	25,453	20,754
	209,246	175,516	199,012	171,181

11. FEE AND COMMISSION EXPENSE

Direct charges for services	54,951	32,522	54,927	32,504
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12. OTHER OPERATING INCOME

Foreign exchange:				
Transaction gains less losses	125,208	85,269	125,101	85,049
Translation gains less losses	(8,550)	(48,913)	(8,550)	(48,913)
Sundry income	1,569	2,035	1,513	2,007
	118,227	38,391	118,064	38,143

13. OPERATING EXPENSES**(a) Personnel expenses comprise:**

Wages and salaries	110,074	99,633	104,510	94,422
Social security fund contribution	13,032	11,726	13,032	11,726
Provident fund contribution	7,333	6,237	7,333	6,237
Other employee cost	129,946	115,867	129,946	115,867
	260,385	233,463	254,821	228,252

Other employee cost comprises of allowances, staff medicals, expenses on the fair valuation of employee loans and other employee related costs.

The number of persons employed by the Group and the Bank at the end of the year was 1,139 (2020: 1,151) and 1,126 (2020: 1,142) respectively.

(All amounts are in thousands of Ghana cedis)

13. OPERATING EXPENSES (continued)	Group		Bank	
	2021	2020	2021	2020
(b) Depreciation and amortisation expenses comprise:				
Depreciation (Note 22)	37,652	37,989	37,568	37,905
Amortisation (Note 23)	15,224	11,610	15,110	11,366
	52,876	49,599	52,678	49,271
(c) Other expenses comprise:				
Advertising and marketing	20,534	17,638	20,256	17,239
Audit fees	578	496	464	385
Directors' expenses	2,101	1,944	1,712	1,802
Utilities	15,505	15,221	15,087	14,782
Repairs and maintenance	5,104	5,370	3,262	2,723
Stationery and print expenses	4,682	4,338	4,670	4,329
Outsourced services	40,190	33,735	40,190	33,735
Other operating expenses	137,780	129,936	137,163	129,361
Legal and consultancy fees	13,006	9,251	12,683	9,050
Training	2,766	2,922	2,766	2,915
Donations and sponsorship	389	1,014	389	1,013
	242,635	221,865	238,642	217,334

- Other operating expenses cover insurance, software maintenance, fuel, occupancy etc.

14. ALLOWANCE FOR EXPECTED CREDIT LOSSES ON FINANCIAL ASSETS

	Group		Bank	
	2021	2020	2021	2020
(a) Gross allowance for expected credit losses				
Allowance for expected credit losses on loans and advances	77,517	107,559	77,517	107,559
Allowance for expected credit losses on other financial assets	(10,550)	10,145	(10,804)	10,144
	66,967	117,704	66,713	117,703
(b) Breakdown of allowance for expected credit losses				
Allowance for expected credit losses losses on loans and advances	77,517	107,559	77,517	107,559
Loans and advances to customers (Note 14c)	(9,773)	(19,250)	(9,773)	(19,250)
Recoveries	67,744	88,309	67,744	88,309
Allowance for expected credit losses on other financial assets	564	(104)	564	(104)
Cash and cash equivalents (Note 17)	1,256	233	1,001	232
Investment Securities (Note18)	(10,547)	11,727	(10,546)	11,727
Financial guarantees and undrawn commitments (Note 28)	(1,823)	(1,711)	(1,823)	(1,711)
Letters of credit (Note 28)	(10,550)	10,145	(10,804)	10,144
Net allowance for expected credit losses on financial assets	57,194	98,454	56,940	98,453
Further details on each financial asset and the allowance for expected credit losses can be found in the related notes.				
(c) Movement in allowance for expected credit losses on loans and advances is as follows:				
At 1 January	59,474	56,736	59,474	56,736
Increase in allowance for expected credit losses	77,517	107,559	77,517	107,559
Amounts written off as uncollectible	(20,675)	(104,821)	(20,675)	(104,821)
At year end	116,316	59,474	116,316	59,474

(All amounts are in thousands of Ghana cedis)

15. INCOME TAX EXPENSE

	Group		Bank	
	2021	2020	2021	2020
Current income tax	139,978	99,705	137,775	98,752
Prior period tax	-	1,981	-	1,981
Deferred tax (Note 16)	(20,040)	9,754	(19,979)	9,671
Income tax expense	119,938	111,440	117,796	110,404
National fiscal stabilisation levy	25,653	19,256	25,227	19,079
Financial Sector Recovery Levy	20,001	-	20,001	-
	165,592	130,696	163,024	129,483

Prior period tax relates to additional income taxes paid in respect of previous years.

The tax on the Group and Bank's profit before tax differs from the theoretical amount that would arise using the basic tax rate as follows:

Profit before tax	516,975	389,812	504,544	381,580
Corporate tax rate at 25% (2020: 25%)				
Tax calculated at corporate tax rate	129,244	97,453	126,136	95,395
Effect of different tax rates in other countries	(860)	(1,032)	-	-
Effect of deductible/non-deductible expenses	(301)	809	(195)	799
Origination and reversal of temporary differences	(8,145)	12,229	(8,145)	12,229
Prior period taxes	-	1,981	-	1,981
National fiscal stabilisation levy at 5% (2020: 5%)	25,653	19,256	25,227	19,079
Financial Sector Recovery Levy at 5% (2020:nil)	20,001	-	20,001	-
Income tax expense	165,592	130,696	163,024	129,483

15. INCOME TAX EXPENSE (continued)

Current tax (asset)/liability

The movement on current income tax for 2021 is as follows:

Group	At 1 January	Paid during the year	Charge	At 31 December
Year of assessment				
Current income tax				
Up to 2020	(6,650)	-	-	(6,650)
2021	-	(127,045)	139,977	12,932
	(6,650)	(127,045)	139,977	6,282
National fiscal stabilisation levy				
Up to 2020	(2,946)	-	-	(2,946)
2021	-	(23,988)	25,653	1,665
	(2,946)	(23,988)	25,653	(1,281)
Financial Sector Recovery Levy				
Up to 2020	-	-	-	-
2021	-	(17,781)	20,001	2,220
	-	(17,781)	20,001	2,220
Total current tax liability				7,221
Bank				
Year of assessment				
Current income tax				
Up to 2020	(6,828)	-	-	(6,828)
2021	-	(124,803)	137,775	12,972
	(6,828)	(124,803)	137,775	6,144
National fiscal stabilisation levy				
Up to 2020	(3,004)	-	-	(3,004)
2021	-	(23,571)	25,227	1,656
	(3,004)	(23,571)	25,227	(1,348)
Financial Sector Recovery Levy				
Up to 2020	-	-	-	-
2021	-	(17,781)	20,001	2,220
	-	(17,781)	20,001	2,220
Total current tax liability				7,016

The National Fiscal Stabilisation Levy Act, 2013, (Act 785), became effective from 15 July 2013. Under the Act, a 5% levy is charged on profit before tax and is payable on a quarterly basis.

15. INCOME TAX EXPENSE (continued)

The Financial Sector Recovery Levy Act, 2021, (Act 1067), became effective from 31 March 2021. Under the Act, a 5% levy is charged on profit before tax and is payable on a quarterly basis.

Current tax (asset)/ liability

The movement on current income tax for 2020 is as follows:

Group	At 1 January	Paid during the year	Charge	At 31 December
Year of assessment				
Current income tax				
Up to 2019	3,237	-	-	3,237
2020	-	(111,573)	101,686	(9,887)
	3,237	(111,573)	101,686	(6,650)
National fiscal stabilisation levy				
Up to 2019	(2,967)	-	-	(2,967)
2020	-	(19,235)	19,256	21
	(2,967)	(19,235)	19,256	(2,946)
Total current tax asset				(9,596)
Bank				
Year of assessment				
Current income tax				
Up to 2019	3,049	-	-	3,049
2020	-	(110,610)	100,733	(9,877)
	3,049	(110,610)	100,733	(6,828)
National fiscal stabilisation levy				
Up to 2019	(3,012)	-	-	(3,012)
2020	-	(19,071)	19,079	8
	(3,012)	(19,071)	19,079	(3,004)
Total current tax asset				(9,832)

16. DEFERRED TAX

Deferred tax (assets)/liabilities are attributable to the following:

Group	2021			2020		
	Assets	Liabilities	Net	Assets	Liabilities	Net
Property and equipment	(63)	7,678	7,615	(2)	6,408	6,406
Impairment allowances for loan losses	(29,079)	-	(29,079)	(12,057)	-	(12,057)
Other Provisions	(6,599)	-	(6,599)	(4,370)	-	(4,370)
Lease liability and ROU asset	-	3,071	3,071	-	5,069	5,069
Gains/Losses on FVOCI instruments	-	7,273	7,273	-	6,380	6,380
Net tax (assets)/liabilities	(35,741)	18,022	(17,719)	(16,429)	17,857	1,428
Bank						
Property and equipment	-	7,678	7,678	-	6,408	6,408
Impairment allowances for loan losses	(29,079)	-	(29,079)	(12,057)	-	(12,057)
Other Provisions	(6,599)	-	(6,599)	(4,370)	-	(4,370)
Lease liability and ROU asset	-	3,071	3,071	-	5,069	5,069
Gains/Losses on FVOCI instruments	-	7,273	7,273	-	6,380	6,380
Net tax (assets)/liabilities	(35,678)	18,022	(17,656)	(16,427)	17,857	1,430

Deferred tax is calculated using the enacted income tax rate of 25% (2020: 25%). Deferred tax charges in the statement of comprehensive income are attributable to the following items:

Group	At 1 January	Movement	At 31 December
2021			
Property and equipment	6,406	1,209	7,615
Impairment allowance for loan losses	(12,057)	(17,022)	(29,079)
Other provisions	(2,282)	(4,317)	(6,599)
Lease liability and ROU asset	2,981	90	3,071
Deferred tax expense through comprehensive income	(4,952)	(20,040)	(24,992)
Deferred tax expense through equity (gains on FVOCI instruments)	6,380	893	7,273
Total	1,428	(19,147)	(17,719)

16. DEFERRED TAX (continued)

Bank

2021	At 1 January	Movement	At 31 December
Property and equipment	6,408	1,270	7,678
Impairment allowance for loan losses	(12,057)	(17,022)	(29,079)
Other provisions	(2,282)	(4,317)	(6,599)
Lease liability and ROU asset	2,981	90	3,071
Deferred tax expense through comprehensive income	(4,950)	(19,979)	(24,929)
Deferred tax expense through equity (gains on FVOCI instruments)	6,380	893	7,273
Total	1,430	(19,086)	(17,656)

Group

2020	At 1 January	Movement	At 31 December
Property and equipment	4,512	1,894	6,406
Impairment allowance for loan losses	(17,349)	5,292	(12,057)
Other provisions	(1,868)	(414)	(2,282)
Lease liability and ROU asset	-	2,981	2,981
Deferred tax expense through comprehensive income	(14,705)	9,754	(4,952)
Deferred tax expense through equity (gains on FVOCI instruments)	830	5,550	6,380
Total	(13,875)	15,303	1,428

Bank

2020	At 1 January	Movement	At 31 December
Property and equipment	4,594	1,814	6,408
Impairment allowance for loan losses	(17,349)	5,292	(12,057)
Other provisions	(1,866)	(416)	(2,282)
Lease liability and ROU asset	-	2,981	2,981
Deferred tax expense through comprehensive income	(14,621)	9,671	(4,950)
Deferred tax expense through equity (gains on FVOCI instruments)	830	5,550	6,380
Total	(13,791)	15,221	1,430

17a. CASH AND CASH EQUIVALENTS

	Group		Bank	
	2021	2020	2021	2020
Cash and balances with banks	855,631	403,430	851,201	402,465
Balances with the Central Bank	1,376,103	910,879	1,376,103	910,879
Money market placements	540,709	100,074	540,709	125,995
Allowance for expected credit losses on placements	(580)	(16)	(580)	(16)
Total	2,771,863	1,414,367	2,767,433	1,439,323

17b. DERIVATIVE FINANCIAL INSTRUMENTS

Derivative financial instruments

The table below shows the fair value of derivative financial instruments recorded as asset or liabilities together with their notional amounts. The notional amounts, recorded gross, is the amount of a derivative's underlying asset, reference rate or index and is the basis upon which changes in the value of the derivatives are measured.

Group	2021	2021	2020	2020
	Fair value of derivatives instrument-Liability	Notional Amount	Fair value of derivatives instrument-Asset	Notional Amount
Fair valuation on foreign exchange currency swap	52,171	2,756,800	(8,352)	1,985,269

Bank	2021	2021	2020	2020
	Fair value of derivatives instrument-Liability	Notional Amount	Fair value of derivatives instrument	Notional Amount
Fair valuation on foreign exchange currency swap	52,171	2,756,800	(8,352)	1,985,269

18. INVESTMENT SECURITIES

	Group		Bank	
	2021	2020	2021	2020
Analysis of investment securities by tenor				
Maturing within 91 days of acquisition	426,727	180,009	426,727	180,009
Maturing after 91 days but within 182 days of acquisition	103,330	16,593	101,163	14,426
Maturing after 182 days of acquisition but within 1 year of acquisition	108,955	7,644	108,603	7,292
Maturing after 1 year of acquisition	7,074,386	4,741,686	7,060,761	4,732,201
Gross Total	7,713,398	4,945,932	7,697,254	4,933,928
Allowance for expected credit losses on investment securities	(5,296)	(4,041)	(5,031)	(4,030)
At 31 December	7,708,102	4,941,891	7,692,223	4,929,898
Classification of investment securities				
Debt instruments at FVOCI	5,255,752	3,625,512	5,255,752	3,625,512
Debt instruments at FVPL	351,800	123,379	350,588	123,379
Fair value gain	37,766	27,293	37,766	26,281
	5,645,318	3,776,184	5,644,106	3,775,172
Amortised cost	2,068,080	1,169,748	2,053,148	1,158,756
Allowance for expected credit losses on investment securities	(5,296)	(4,041)	(5,031)	(4,030)
Total	7,708,102	4,941,891	7,692,223	4,929,898
Classification of investment securities				
Non-Pledged Trading Assets	2,290,963	2,421,260	2,290,015	2,420,259
Pledged Trading Assets	3,349,059	1,350,883	3,349,059	1,350,883
Investment Securities	2,068,080	1,169,748	2,053,149	1,158,756
Total	7,708,102	4,941,891	7,692,223	4,929,898

Debt instruments comprise various bills and bonds issued by the Government of Ghana and the Bank of Ghana.

19. INVESTMENTS (OTHER THAN SECURITIES)

	Group		Bank	
	2021	2020	2021	2020
Fidelity Securities Limited	-	-	101	101
Fidelity Asia Bank Limited	-	-	12,370	12,370
Total	-	-	12,471	12,471

The Bank holds a 100% equity stake in both Fidelity Asia Bank and Fidelity Securities Limited.

20. LOANS AND ADVANCES TO CUSTOMERS

	Group		Bank	
	2021	2020	2021	2020
(a) Analysis by product type:				
Term loans	2,141,612	2,035,397	2,141,612	1,983,555
Overdrafts	186,653	409,926	186,653	409,926
Staff	66,642	58,419	66,642	58,419
Gross loans and advances to customers	2,394,907	2,503,742	2,394,907	2,451,900
Allowance for expected credit losses (Note 14c)	(116,316)	(59,474)	(116,316)	(59,474)
Net loans and advances to customers	2,278,591	2,444,268	2,278,591	2,392,426
Current	830,175	979,446	830,175	927,604
Non-current	1,448,416	1,464,822	1,448,416	1,464,822
	2,278,591	2,444,268	2,278,591	2,392,426
(b) Analysis by type of customer:				
Individuals	483,610	432,465	483,610	432,465
Private enterprises	1,417,712	1,463,013	1,417,712	1,411,171
State enterprise and public institutions	426,943	549,845	426,943	549,845
Staff	66,642	58,419	66,642	58,419
	2,394,907	2,503,742	2,394,907	2,451,900
Allowance for expected credit losses (Note 14)	(116,316)	(59,474)	(116,316)	(59,474)
Net loans and advances to customers	2,278,591	2,444,268	2,278,591	2,392,426
(c) Analysis by industry:				
Agriculture, forestry & fishing	70,124	115,544	70,124	115,544
Commerce & finance	335,637	383,073	335,637	383,073
Electricity, gas & water, construction	679,031	891,539	679,031	839,697
Manufacturing	79,945	78,753	79,945	78,753
Mining & quarrying	21,091	25,704	21,091	25,704
Services	991,761	812,350	991,761	812,350
Transport, storage & communication	217,318	196,779	217,318	196,779
Gross loans and advances	2,394,907	2,503,742	2,394,907	2,451,900
Impairment Allowance	(116,316)	(59,474)	(116,316)	(59,474)
Net loans and advances	2,278,591	2,444,268	2,278,591	2,392,426

20. LOANS AND ADVANCES TO CUSTOMERS (continued)

(d) Key ratios on loans and advances

	Group		Bank	
	2021	2020	2021	2020
Loan loss provision ratio	4.86%	2.38%	4.86%	2.43%
50 largest exposures to total exposures	62.45%	71.57%	62.45%	73.08%

21. OTHER ASSETS

	Group		Bank	
	2021	2020	2021	2020
Prepayments	39,779	69,014	39,773	69,014
Sundry assets	276,803	169,344	275,288	168,747
Net other assets	316,582	238,358	315,061	237,761

Sundry assets includes balances on MTO settlement platforms, online vendor accounts, other payment platform balances and other account receivables. Prepayments mainly consists of other services paid for in advance.

22. PROPERTY, EQUIPMENT AND RIGHT-OF-USE ASSETS

Group - 2021	Motor vehicles	Computers-Hardware	Equipment	Furniture and fittings	Leasehold improvement	Right-of-use assets	Building	Land	Capital work-in-progress	Total
Cost										
Balance at 1 January 2021	14,521	43,001	44,420	12,551	82,781	85,742	2,127	12,454	5,376	302,973
Additions	10,366	2,706	4,477	916	740	15,409	-	-	8,480	43,094
Transfers	-	-	7,466	-	3,151	-	-	-	(10,617)	-
Disposal	(2,416)	-	-	-	-	-	-	-	-	(2,416)
Balance at 31 December 2021	22,471	45,707	56,363	13,467	86,672	101,151	2,127	12,454	3,239	343,651
Depreciation										
Balance at 1 January 2021	9,434	33,383	29,128	8,403	21,398	30,840	16	-	-	132,602
Charge for the year	3,166	5,042	8,044	1,711	4,645	15,044	-	-	-	37,652
Disposal	(2,416)	-	-	-	-	-	-	-	-	(2,416)
Balance at 31 December 2021	10,184	38,425	37,172	10,114	26,043	45,884	16	-	-	167,838
Net Book Value	12,287	7,282	19,191	3,353	60,629	55,267	2,111	12,454	3,239	175,813

Right of use assets relate to branches and locations leased by the bank.

Bank - 2021	Motor vehicles	Computers-Hardware	Equipment	Furniture and fittings	Leasehold improvement	Right-of-use assets	Land	Capital work-in-progress	Total
Cost									
Balance at 1 January 2021	14,272	42,531	44,221	12,529	82,540	85,742	14,565	5,390	301,790
Additions	10,348	2,656	4,477	916	740	15,409	-	8,487	43,033
Transfers	-	-	7,466	-	3,151	-	-	(10,617)	-
Disposal	(2,392)	-	-	-	-	-	-	-	(2,392)
Balance at 31 December 2021	22,228	45,187	56,164	13,445	86,431	101,151	14,565	3,260	342,431
Depreciation									
Balance at 1 January 2021	9,244	33,073	28,937	8,390	21,156	30,840	-	-	131,640
Charge for the year	3,164	4,973	8,036	1,706	4,645	15,044	-	-	37,568
Disposal	(2,392)	-	-	-	-	-	-	-	(2,392)
Balance at 31 December 2021	10,016	38,046	36,973	10,096	25,801	45,884	-	-	166,816
Net Book Value	12,212	7,141	19,191	3,349	60,630	55,267	14,565	3,260	175,615

Right of use assets relate to branches and locations leased by the bank

22. PROPERTY, EQUIPMENT AND RIGHT-OF-USE ASSETS (continued)

Group - 2020	Motor vehicles	Computers-Hardware	Equipment	Furniture and fittings	Leasehold improvement	Right-of-use assets	Building	Land	Capital work-in-progress	Total
Cost										
Balance at 1 January 2020	13,253	39,173	34,223	9,888	79,098	69,143	2,127	12,454	1,862	261,221
Additions	3,881	3,828	9,179	1,599	456	16,599	-	-	8,823	44,365
Transfers	-	-	1,018	1,064	3,227	-	-	-	(5,309)	-
Disposal	(2,613)	-	-	-	-	-	-	-	-	(2,613)
Balance at 31 December 2020	14,521	43,001	44,420	12,551	82,781	85,742	2,127	12,454	5,376	302,973
Depreciation										
Balance at 1 January 2020	8,802	27,909	22,832	6,981	16,945	13,593	16	-	-	97,078
Charge for the year	3,097	5,474	6,296	1,422	4,453	17,247	-	-	-	37,989
Disposal	(2,465)	-	-	-	-	-	-	-	-	(2,465)
Balance at 31 December 2020	9,434	33,383	29,128	8,403	21,398	30,840	16	-	-	132,602
Net Book Value	5,087	9,618	15,292	4,148	61,383	54,902	2,111	12,454	5,376	170,371

Right of use assets relate to branches and locations leased by the bank.

Bank - 2020	Motor vehicles	Computers-Hardware	Equipment	Furniture and fittings	Leasehold improvement	Right-of-use assets	Land	Capital work-in-progress	Total
Cost									
Balance at 1 January 2020	13,004	38,740	34,028	9,866	78,857	69,143	14,565	1,883	260,086
Additions	3,881	3,791	9,175	1,599	456	16,599	-	8,816	44,317
Transfers	-	-	1,018	1,064	3,227	-	-	(5,309)	-
Disposal	(2,613)	-	-	-	-	-	-	-	(2,613)
Balance at 31 December 2020	14,272	42,531	44,221	12,529	82,540	85,742	14,565	5,390	301,790
Depreciation									
Balance at 1 January 2020	8,612	27,670	22,649	6,973	16,703	13,593	-	-	96,200
Charge for the year	3,097	5,403	6,288	1,417	4,453	17,247	-	-	37,905
Disposal	(2,465)	-	-	-	-	-	-	-	(2,465)
Balance at 31 December 2020	9,244	33,073	28,937	8,390	21,156	30,840	-	-	131,640
Net Book Value	5,028	9,458	15,284	4,139	61,384	54,902	14,565	5,390	170,150

23. INTANGIBLE ASSETS

2021	Computer software	Capital work-in-progress	Total
Group			
Cost			
Balance at 1 January 2021	78,785	3,725	82,510
Additions	5,041	18,320	23,361
Transfers	13,525	(13,525)	-
Balance at 31 December 2021	97,351	8,520	105,871
Amortisation			
Balance at 1 January 2021	47,411	-	47,411
Charge for the year	15,224	-	15,224
Balance at 31 December 2021	62,635	-	62,635
Net Book Value	34,716	8,520	43,236
	Computer software	Capital work-in-progress	Total
Bank			
Cost			
Balance at 1 January 2021	75,627	3,465	79,092
Additions	5,006	18,320	23,326
Transfers	13,525	(13,525)	-
Balance at 31 December 2021	94,158	8,260	102,418
Amortisation			
Balance at 1 January 2021	44,406	-	44,406
Charge for the year	15,110	-	15,110
Balance at 31 December 2021	59,516	-	59,516
Net Book Value	34,642	8,260	42,902

23. INTANGIBLE ASSETS (continued)

2020	Computer software	Capital work-in-progress	Total
Group			
Cost			
Balance at 1 January 2020	65,093	4,412	69,505
Additions	3,841	9,164	13,005
Transfers	9,851	(9,851)	-
Balance at 31 December 2020	78,785	3,725	82,510
Amortisation			
Balance at 1 January 2020	35,801	-	35,801
Charge for the year	11,610	-	11,610
Balance at 31 December 2020	47,411	-	47,411
Net Book Value	31,374	3,725	35,099
Bank			
Cost			
Balance at 1 January 2020	61,935	4,411	66,346
Additions	3,841	8,905	12,746
Transfers	9,851	(9,851)	-
Balance at 31 December 2020	75,627	3,465	79,092
Amortisation			
Balance at 1 January 2020	33,040	-	33,040
Charge for the year	11,366	-	11,366
Balance at 31 December 2020	44,406	-	44,406
Net Book Value	31,221	3,465	34,686

24. NON-CURRENT ASSETS HELD FOR SALE

These relates to assets repossessed from loan defaulting customers which has been classified as held for sale in the Group's financial statement for the year ended 31 December 2021. Where the proceeds of disposal are expected to be lower than the gross carrying amount of the assets, an impairment provision has been made for the expected shortfall.

	Collaterals repossessed	
	2021	2020
Land and buildings	63,563	31,625
Less: allowance for impairment	(15,675)	(15,675)
Total non-current assets classified as held for sale	47,888	15,950

25. DEPOSITS FROM CUSTOMERS

	Group		Bank	
	2021	2020	2021	2020
Current accounts	3,621,953	3,145,610	3,536,314	3,063,165
Call accounts	1,924,809	786,838	1,924,809	786,838
Savings accounts	2,034,988	1,675,905	2,034,988	1,675,905
Time deposits	499,089	806,408	411,686	639,325
Total	8,080,839	6,414,761	7,907,797	6,165,233
Current	2,123,314	1,822,751	2,058,811	1,573,223
Non-current	5,957,525	4,592,010	5,848,986	4,592,010
Total	8,080,839	6,414,761	7,907,797	6,165,233
20 largest depositors to total deposit ratio	34.64%	28.42%	34.48%	28.44%

26. DEPOSITS FROM BANKS AND OTHER FINANCIAL INSTITUTIONS

	Group		Bank	
	2021	2020	2021	2020
Other deposits	145,208	102,254	356,632	346,689

Deposits from banks and other financial institutions consist of short-term deposits from various banks and financial institutions.

27. BORROWINGS (GROUP AND BANK)

(a) Borrowings

At the end of the year, the Bank had short term and long term obligations as detailed below:

	Group		Bank	
	2021	2020	2021	2020
Short term borrowings	3,443,194	1,126,519	3,443,194	1,126,519
Long term borrowings	105,415	323,431	105,415	323,431
Total	3,548,609	1,449,950	3,548,609	1,449,950

Short term borrowings are overnight placements by banks and other financial institutions.

(b) Long term borrowings

The movement in long term borrowings during the year is as follows:

2021	At 1 January	Interest	Repayments	Exchange differences	At 31 December
PROPARCO	26,541	1,126	(10,079)	862	18,450
DEG, FMO and SWEDFUND (Tier II Capital)	134,764	4,414	(110,354)	1,626	30,450
Dev. Bank of Austria	14,458	433	(15,069)	178	-
FMO	77,946	2,781	(81,831)	1,104	-
European Investment Bank	69,722	1,874	(17,509)	2,428	56,515
Total	323,431	10,628	(234,842)	6,198	105,415
Current					56,092
Non-current					49,323
Total					105,415

27. BORROWINGS (GROUP AND BANK) (continued)

The movement in long term borrowings during the year is as follows:

2020	At 1 January	Interest	Repayments	Exchange differences	At 31 December
PROPARCO	34,051	1,812	(10,566)	1,244	26,541
DEG, FMO and SWEDFUND (Tier II Capital)	232,019	11,386	(113,583)	4,942	134,764
KfW	197	-	(197)	-	-
Dev. Bank of Austria	27,825	1,305	(15,571)	899	14,458
FMO	149,851	7,903	(84,880)	5,072	77,946
European Investment Bank	82,130	3,035	(18,372)	2,929	69,722
Total	526,073	25,441	(243,169)	15,086	323,431
Current					223,126
Non-current					100,305
Total					323,431

(a) Societe de Promotion et de Participation Pour la Cooperation Economique (PROPARCO)

A loan of US\$ 13 million was granted to the Bank on 5 December 2013 for the purposes of on-lending to its customers. The facility is for a period of ten (10) years at an interest rate of the sum of 6 months LIBOR USD rate, the basis swap rate on the determination date and the applicable margin of 4.475% p.a.

(b) DEG, FMO & Swedfund International Aktiebolag ("SWEDFUND")

On 1 August 2014, at the Bank's request, DEG, FMO and SWEDFUND INTERNATIONAL AKTIEBOLAG ("SWEDFUND"), provided a seven-year subordinated term loan facility of US\$60 million for the purpose of increasing the Bank's Tier II Capital and supporting the growth strategy of the Bank.

On 15 March 2019, part payment of the principal was made, reducing the outstanding loan balance to US\$50 million. Subsequently US\$30 million of this amount was restructured into a senior credit facility. Repayment of the senior credit facility is made semi-annually with an interest rate pegged to the 6-month LIBOR USD rate plus a margin of 4.50%. The remainder of US\$20 million continued to run as Tier II Capital, this was however fully paid off in 2021.

(c) KfW

On 21 August 2016, KfW extended a 4 year credit facility of 1,046,557 to the Bank to facilitate the purchase of POS terminals in line with the Bank's commitment to offer technology based solutions to drive the transaction banking business. The facility lasted for 4 years at an interest rate of 6% and was fully paid off in 2020.

27. BORROWINGS (GROUP AND BANK) (continued)

(d) European Investment Bank

On 14 October 2016, a EUR 15 million loan agreement was signed between European Investment Bank and Fidelity Bank for the purpose of on-lending. Repayment is agreed to be on a half yearly basis at an interest rate of the sum of 6 months LIBOR USD rate plus an all-in-spread of 2.638% p.a. over a period of nine (9) years and is expected to be fully paid off in April, 2025.

(e) NederlandseFinancierings-MaatschappijVoorOntwikkelingslanden N.V (FMO)

NederlandseFinancierings-MaatschappijVoorOntwikkelingslanden N.V (FMO) together with the Belgian Investment Company for Developing Countries NV/SA lent to the bank under a syndicated loan agreement dated 20th December, 2016 a facility amounting to US\$54 million. The purpose of the facility is for on-lending to the Bank's customers. The facility run for 5 years at an aggregate interest rate of the 6 months USD LIBOR plus 4.75% p.a. and was fully paid off in 2021.

(f) Development Bank of Austria

On 30 December 2016, Fidelity Bank Ghana Ltd obtained a US\$10 million loan facility from the Development Bank of Austria to be used purposely for on- lending to private small and medium sized companies. The facility was obtained at a rate of 6 months USD LIBOR and a margin of 4.25% p.a. The facility run for 5 years and was fully paid off in 2021.

28. OTHER LIABILITIES

	Group		Bank	
	2021	2020	2021	2020
Lease liabilities	42,983	42,977	42,983	42,977
Expected credit loss on off balance sheet items	25,816	17,480	25,816	17,480
Other creditors	169,162	214,302	166,876	226,666
	237,961	274,759	235,675	287,123

Other creditors includes accruals, balances on transit accounts and other sundry payables.

28. OTHER LIABILITIES (continued)

Set out below are the carrying amounts of lease liabilities and the movement during the period:

	Group and Bank	
	2021	2020
As at 1 January	42,977	37,801
Additions	8,632	11,079
Accretion of interest	3,562	3,572
Payments	(12,188)	(9,475)
As at 31 December	42,983	42,977

The group has elected not to recognise a lease liability for short term leases (leases of expected term of 12 months or less) or for leases of low value assets. Payments made under such leases are expensed on a straight-line basis. At 31 December 2021 the Group was committed to short term leases and the total commitment at that date was GH¢ 0.54million (2020: GH¢ 1.14 million). The expense related to short term lease was GH¢ 0.80 million (2020: GH¢ 0.89 million).

29. EARNINGS PER SHARE

The calculation of basic earnings per share as at 31 December 2021 was based on the profit attributable to ordinary shareholders of GH¢341.52 million (2020: GH¢252.10 million) and a weighted average number of ordinary shares outstanding of 25.25 million (2020: 25.25 million), calculated as follows:

	Group		Bank	
	2021	2020	2021	2020
Profit attributable to ordinary shareholders				
Net profit for the year	351,383	259,116	341,520	252,097
Weighted average number of ordinary shares (000' of shares)				
Issued ordinary shares at 1 January	25,250	25,250	25,250	25,250
Effect of additional issue of shares	-	-	-	-
Weighted average number of ordinary shares at year end	25,250	25,250	25,250	25,250
Basic earnings per share (GH¢)	13.92	10.26	13.53	9.98
Diluted earnings per share (GH¢)	13.92	10.26	13.53	9.98

30. STATED CAPITAL

Group and Bank

a. Summary

	2021 Ghc	2020 Ghc
Ordinary shares		
At 1 January	285,551	230,551
Transferred from retained earnings	-	55,000
At year end	285,551	285,551
Preference shares		
At 1 January	137,289	173,935
Redemption	-	(36,646)
At year end	137,289	137,289
Total stated capital	422,840	422,840

In the year 2020 the bank transferred an amount of Ghc 55 million from retained earnings to stated capital after obtaining approval from the Bank of Ghana in accordance with the Banks and Specialised Deposit- Taking Institutions Act, 2016 (Act 930).

b. Ordinary shares

Authorised

Ordinary shares of no par value ('000)	1,000,000	1,000,000
Issued and fully paid ('000):		
At 1 January	25,250	25,250
Issued during the year	-	-
At 31 December	25,250	25,250

There is no unpaid liability on any ordinary shares and there are no calls or instalments unpaid. There are no treasury shares.

c. Preference shares

Authorised

Preference shares ('000)	50,000	50,000
Issued and fully paid ('000):		
At 1 January	9,200	13,200
Redeemed during the year	-	(4,000)
At 31 December	9,200	9,200

31. DIVIDEND**Group and Bank****Ordinary shares**

Dividend in respect of ordinary shares for the year ended 31 December 2020 of GH¢3.24 (2019: GH¢ 2.37) per share amounting to GH¢81.63 million (2019: Gh¢59.71 million) was paid in the year ended 31 December 2021.

Preference shares

Dividend in respect of preference shares amounting to GH¢ 26.60 million (2020: GH¢ 42.76 million) was paid in the year ended 31 December, 2021 in accordance with the underlying agreements.

32. STATUTORY RESERVE

This is a non-distributable reserve representing transfers from profit after tax in accordance with Section 34 of the Banks and Specialised Deposit -Taking Institutions Act, 2016 (Act 930). The movement is included in the statement of changes in equity.

33. OTHER RESERVES**Group****Year ended 31 December 2021**

	FVOCI reserve	Translation reserve	Total
At 1 January 2021	19,969	15,639	35,608
Change in investment securities measured at FVOCI- gross	9,123	-	9,123
Change in investment securities measured at FVOCI- tax	(893)	-	(893)
Foreign currency translation differences of foreign subsidiary	-	1,628	1,628
Net change in investment securities measured at FVOCI	8,230	1,628	9,858
At 31 December 2021	28,199	17,267	45,466

Year ended 31 December, 2020

At 1 January 2020	4,513	14,322	18,835
Change in investment securities measured at FVOCI- gross	21,006	-	21,006
Change in investment securities measured at FVOCI- tax	(5,550)	-	(5,550)
Foreign currency translation differences of foreign subsidiary	-	1,317	1,317
Transfer to retained earnings	15,456	1,317	16,773
Net change in investment securities measured at FVOCI	19,969	15,639	35,608

33. OTHER RESERVES (continued)

Bank		
Year ended 31 December 2021		
	FVOCI Reserve	Total
At 1 January 2021	19,969	19,969
Change in investment securities measured at FVOCI- gross	9,123	9,123
Change in investment securities measured at FVOCI- tax	(893)	(893)
Net change in investment securities measured at FVOCI	8,230	8,230
At 31 December 2021	28,199	28,199
Year ended 31 December 2020		
At 1 January 2020	4,513	4,513
Change in investment securities measured at FVOCI- gross	21,006	21,006
Change in investment securities measured at FVOCI- tax	(5,550)	(5,550)
Net change in investment securities measured at FVOCI	15,456	15,456
At 31 December 2020	19,969	19,969

34. CREDIT RISK RESERVE

This is an accumulation of transfers from the retained earnings account to meet the minimum regulatory requirements in respect of allowance for credit losses for non-performing loans and advances. The movement is included in the statement of changes in equity.

The movement in the Bank's credit risk reserve is as follows:

	2021	2020
Balance as at 1 January	35,527	-
Movement from/(to) retained earnings	(31,744)	35,527
Balance as at year end	3,783	35,527

The table below compares the impairment allowances per IFRS 9 to that required by the Bank of Ghana guideline:

At year end		
Bank of Ghana Provisioning	120,099	95,001
IFRS 9 allowance for expected credit losses	(116,316)	(59,474)
Excess of Bank of Ghana Provisioning over IFRS 9 allowance for expected credit losses	3,783	35,527

35. RETAINED EARNINGS

This represents the accumulated profits over the years after appropriations. The balance is available for distribution to shareholders.

36. RELATED PARTY DISCLOSURES

Transactions with related parties have been entered into in the normal course of business.

Transactions with subsidiaries

(i) Transactions between Fidelity Bank Ghana Limited and its subsidiaries meet the definition of related party transactions.

The following transactions were carried out with subsidiaries:

	2021	2020
Interest income	1,180	1,635
Interest expense	10,848	13,821
Fee and commission income	5	8
<hr/>		
(ii) Year end balances resulting from transactions with subsidiaries		
Placements with subsidiaries	-	25,921
Deposits from subsidiaries	211,843	244,897
Amounts due from (to) subsidiaries	(147)	(32)
<hr/>		

36. RELATED PARTY DISCLOSURES (continued)

(iii) Transactions with key management personnel

Key management personnel are defined as persons having authority and responsibility for planning, directing and controlling the activities of Fidelity Bank Ghana Limited and comprise the Directors and officers of Fidelity Bank Ghana Limited.

Loan balances due from key management personnel are as follows:

	2021	2020
Executive directors	3,080	1,799
Non-executive directors	367	639
Total	3,447	2,438

The Bank or Group has entered into transactions with its directors as follows:

	2021	2020
As at 1 January	2,438	1,870
Interest charged	249	229
Loans disbursed	1,520	824
Pay-down	(760)	(485)
As at 31 December	3,447	2,438

Interest rates charged on balances outstanding on director loans are based on agreed terms and conditions. Secured loans granted are secured over property of the respective borrowers. No impairment losses have been recorded against balances outstanding during the year with key management and therefore no specific allowances have been made for impairment losses on balances with key management.

(iv) Non-executive directors' emoluments

Remuneration paid to non-executive directors in the form of fees, allowances and related expenses are disclosed in Note 13.

(v) Key management personnel remuneration

	2021	2020
Salaries and short-term employee benefits	9,341	9,104
Social security fund contribution	820	792
Provident fund contribution	631	609
	10,792	10,505

(vi) Connected lending

Included in loans and advances is **GH¢ 65.62 million** (2020: GH¢ 29.49 million) being advances to companies where a relationship exists by virtue of shareholding. The advances are entered into in the ordinary course of business.

(vii) Related party deposits

Included in the Banks deposits is an amount of **GH¢ 211.84 million** (2020: GH¢ 244.90 million) due to subsidiary companies. Interest paid on these deposits during the year amounted to **GH¢ 10.81 million** (2020: GH¢ 11.67 million).

37. CONTINGENCIES AND COMMITMENTS**(a) Guarantees and indemnities**

The Bank had outstanding guarantees, indemnities and endorsements at the year end of **GH¢ 372.60 million** (2020: GH¢ 303.35 million).

(b) Documentary credit

The Bank had established documentary credits at the year end of **GH¢309.76 million** (2020: GH¢ 183.52 million).

(c) Commitments

The Bank had loan commitments amounting to **GH¢124.08 million** at the year end (2020: GH¢ 120.62 million).

38. REGULATORY DISCLOSURES**(i) Non-performing loans ratio**

Percentage of gross non-performing loans ("substandard to loss") to total credit/advances portfolio (gross) was 8.25 % as the year end (2020: 8.11%). Non-performing loans amounted to **GH¢ 199.16 million** at year end.

(ii) Amount of loans written-off

The Bank wrote off a total amount of **GH¢ 22.46 million** during the year (2020: GH¢ 113.90 million) in principal and unpaid interest on loans and advances assessed and found to be uncollectible.

(iii) Breaches in statutory liquidity

The Bank complied with all requirements with respect to statutory liquidity during the year.

(iv) Capital Adequacy Ratio

The Bank's capital adequacy ratio (CRD) at end of 2021 was **26.47%** (2020: 21.43%).

38. REGULATORY DISCLOSURES (continued)

(v) Liquid Ratio

As at 31 December
Average for the year
Maximum for the year
Minimum for the year

2021	2020
1.81	1.50
1.98	1.49
2.39	1.56
1.73	1.46

(vi) Conflicts of interest

The Bank has established appropriate conflicts authorisation procedures, where actual or potential conflicts are regularly reviewed and authorisations sought as appropriate. During the year under review, no such conflicts arose and no such authorisations were sought.

39. SUBSEQUENT EVENTS

There are no events after the reporting date that require disclosure in these financial statements.

Value Added Statement

Value Added Statement for the year ended

	Group		Bank	
	2021	2020	2021	2020
Interest earned and other operating Income	1,129,663	992,813	1,107,223	974,510
Direct cost of services	(240,534)	(220,063)	(236,930)	(215,532)
Value added by banking services	889,129	772,750	870,293	758,978
Non-banking income	402	380	402	380
Net impairment loss on financial assets	(57,194)	(98,454)	(56,940)	(98,453)
Value added	832,337	674,676	813,755	660,905
Distributed as follows :				
To Employees				
Directors	(2,101)	(1,802)	(1,712)	(1,802)
Executive Directors	(5,061)	(4,401)	(5,061)	(4,401)
Other employees	(255,324)	(229,062)	(249,760)	(223,851)
To Government				
Income tax	(165,592)	(130,696)	(163,024)	(129,483)
To expansion and growth				
Depreciation	(37,652)	(37,989)	(37,568)	(37,905)
Amortisation	(15,224)	(11,610)	(15,110)	(11,366)
To retained earnings	351,383	259,116	341,520	252,097

Shareholder Information

Top 20 Ordinary Shareholders as at 31 December 2021

Name of shareholder	2021 Shareholding	
	No. of Shares	% Holding
1 Africa Capital LLC	9,553,187	37.83%
2 AfricInvest 4.5	4,277,500	16.94%
3 Social Security & National Insurance Trust (SSNIT)	2,400,000	9.50%
4 Amethis Finance Netherlands B. V.	2,138,750	8.47%
5 ERES Invest Coöperatief U. A.	2,138,750	8.47%
6 SIC Life Company Limited	1,065,818	4.22%
7 ENO International LLC	765,000	3.03%
8 Mr. Edward Effah	395,000	1.56%
9 Mr. Bernard Lind	287,500	1.14%
10 PAL Trustees Limited/Kwamina Duker	282,313	1.12%
11 Ambassador (Mrs.) Johanna Svanikier	258,970	1.03%
12 Lifeforms Limited	190,000	0.75%
13 Mr. Philip Addison	150,000	0.59%
14 Mr. Jonathan Adjetey	125,000	0.50%
15 GCB Bank Limited	125,000	0.50%
16 Mr. Alex Dodoo	82,424	0.33%
17 Prof. John & Prof. (Mrs.) Margaret Gyapong	60,000	0.24%
18 Dr. William Panford Bray	52,424	0.21%
19 Research Development Financial Consultants	50,000	0.20%
20 Prof. Oheneba & Mrs. Hilda Boachie Adjei	50,000	0.20%
Total	24,447,636	96.82%
Others	802,364	3.18%
Grand Total	25,250,000	100%

Analysis of shareholding as at 31 December 2021

Category	Number of Shareholders	Number of Shares	% Holding
1 - 50,000	36	902,364	3.57%
50,001 - 500,000	11	2,008,631	7.96%
500,001 - 1,000,000	1	765,000	3.03%
Over 1,000,000	6	21,574,005	85.44%
Total	54	25,250,000	100.00%

Directors who held shares at any time during the year

Director	Number of Shares	% Holding
Edward Effah	395,000	1.56%
Total	395,000	1.56%

Preference Shareholder as at 31 December 2021

Shareholder	No. of Pref Shares	% Holding
SSNIT	4,200,000	45.65%
AfricInvest 4.5	2,000,000	21.74%
SIC Life	1,000,000	10.87%
Amethis Finance Netherlands B.V.	1,000,000	10.87%
ERES Invest Cooperatief U.A.	1,000,000	10.87%
Total	9,200,000	100.00%

Proxy Form

Proxy Form for use at the Annual General Meeting to be held **Virtually on Friday 24th June 2022 at 11:00 am (GMT) via Microsoft Teams®**

I/We _____ of _____

being a Member of the above-named Company hereby appoint _____
or failing him the Chairman of the meeting as my/our proxy to vote for me/us and on my/our behalf at the Annual General Meeting of the Members to be held on **24th June 2022** and at any adjournment thereof. Please indicate with an “X” in the spaces below how you wish your votes to be cast.

	FOR	AGAINST
Ordinary Resolutions		
1. To receive and adopt the Reports of the Directors, Auditors and the Financial Statements for the year ended 31st December 2021;		
2. To declare a final dividend for the year ended 31st December 2021;		
3. To ratify the appointment of Non-Executive Director, James Reynolds Baiden; To ratify the appointment of Non-Executive Director, Theophilus Abayomi Akinade;		
4. To re-elect Director, Adwoa Nyantakyiwa Annan retiring by rotation;		
5. To authorise the Directors to fix the remuneration of the Auditors;		
Special Resolutions		
6. To amend the Constitution of the Company to reflect new statutory and regulatory requirements pursuant to the Companies Act, 2019 (Act 992), Corporate Governance Directive, 2018 and the Fit and Proper Persons Directive, 2019.		

Dated this _____ day of _____ 2022

Shareholders Signature/Seal _____

Notes: If executed by a Company the Proxy Form should bear its common seal or be signed on its behalf by a Director. Please download, sign and deliver Proxy Form via the **Shareholders' Portal** or send to **companysecretary@myfidelitybank.net** or by courier to the Company Secretary, Fidelity Bank Ghana Limited, 2nd Floor, Ridge Tower not later than 11:00am (GMT) on 22nd June 2022.



Celebrating 15 years of social impact

Since inception we have supported national development efforts with strategic social impact initiatives. In 2020, we supported government with one million Ghana Cedis to set up a national infectious disease center, and rolled out various interventions such as the Fidelity Youth Endowment Fund (FYEF) to enable Ghanaians overcome the impact of the COVID-19 pandemic.

We believe in Excellence. We believe in Ghana.
We believe in You!

Continue believing with us!



15 years of Ghanaian Excellence



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Believe with us.

I transfer money to my mother with the Fidelity Mobile App

Download and activate the Fidelity Mobile App and have the bank in the palm of your hand.

Make it happen with Fidelity Bank because **together we're more**



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